

Invisible inequality leads to punishing the poor and rewarding the rich

OLIVER P. HAUSER *

University of Exeter Business School, Exeter, UK

GORDON T. KRAFT-TODD

Yale University, New Haven, CT, USA

DAVID G. RAND

Massachusetts Institute of Technology, Cambridge, MA, USA

MARTIN A. NOWAK

Harvard University, Cambridge, MA, USA

MICHAEL I. NORTON

Harvard Business School, Cambridge, MA, USA

Abstract: Four experiments examine how lack of awareness of inequality affect behaviour towards the rich and poor. In Experiment 1, participants who became aware that wealthy individuals donated a smaller percentage of their income switched from rewarding the wealthy to rewarding the poor. In Experiments 2 and 3, participants who played a public goods game – and were assigned incomes reflective of the US income distribution either at random or on merit – punished the poor (for small absolute contributions) and rewarded the rich (for large absolute contributions) when incomes were unknown; when incomes were revealed, participants punished the rich (for their low percentage of income contributed) and rewarded the poor (for their high percentage of income contributed). In Experiment 4, participants provided with public education contributions for five New York school districts levied additional taxes on mostly poorer school districts when incomes were unknown, but targeted wealthier districts when incomes were revealed. These results shed light on how income transparency shapes preferences for equity and redistribution. We discuss implications for policy-makers.

Submitted 13 September 2018; revised 24 December 2018; accepted
22 January 2019

* Correspondence to: Oliver P. Hauser, University of Exeter Business School, Rennes Dr, Exeter EX4 4PU, UK. Email: o.hauser@exeter.ac.uk

The Norwegian government operates an online database that contains detailed information about all citizens' income, wealth and tax contributions – which any Norwegian citizen can access (Norwegian Tax Administration, 2015). While social scientists' first reaction to such radical transparency and opportunity for social comparison may be fear of the tearing of the social fabric, Norwegians seem to have survived the openness – and, notably, even have high tax morale (Lago-Peñas & Lago-Peñas, 2010). While anecdotal, this example suggests that revealing incomes can be associated with increased support for contributing to the public good. Such preferences for spending on public goods such as social programmes or health care are based, at least in part, on beliefs about income and wealth inequality (Alesina & Angeletos, 2005; Oishi *et al.*, 2011; Brown-Iannuzzi *et al.*, 2015; Kuziemko *et al.*, 2015). Survey evidence suggests, however, that many people may not be aware of the true extent of inequality in their country (Norton & Ariely, 2011; Kiatpongsan & Norton, 2014; Davidai & Gilovich, 2015; Hauser & Norton, 2017). A lack of transparency of incomes could lead individuals to hold different preferences than they would have if income information were available to them, and this misinformation might, in turn, have downstream consequences.

We examine how invisible, or hidden, income inequality affects group-level outcomes and individual people's behaviours towards the richest and the poorest group members relative to when inequality is revealed. We hypothesised that revealing information about inequality might exert a substantial effect on behaviour: if people do not realise how little the poor have and how much the rich have, they may be less sympathetic to low contributions from those who cannot afford to give more and less likely to punish the rich for not contributing their 'fair share'.

Previous research on cooperation has explored the determinants and consequences of such sanctioning behaviour (Fehr & Gächter, 2002; Rand *et al.*, 2009; Crockett *et al.*, 2014; Hauser, Nowak *et al.*, 2014; Hauser *et al.*, 2016; Jordan *et al.*, 2016; Krasnow *et al.*, 2016). Results typically reveal that low contributors are punished, while high contributors are rewarded. In these studies, all players typically receive identical endowments in each round, and this equality is common knowledge to all players; thus, the majority of these experiments, while highly informative regarding the maintenance of cooperation, shed little light on perceptions of and reactions to inequality. Indeed, only recently have scholars begun investigating inequality in the provisioning of public goods and social dynamics more generally (Anderson *et al.*, 2008; Hauser, Traulsen *et al.*, 2014; Nishi *et al.*, 2015; Gächter *et al.*, 2017; for a full literature review, see Supplementary Material, Section 1.2, available online).

Building on this previous research, we introduce three novel features in order to explore the impact of people's recently demonstrated lack of knowledge

(Kiatpongsan & Norton, 2014; Hauser & Norton, 2017) on public goods provisioning: (i) we experimentally vary whether the income distribution is hidden or revealed in order to explore the causal effect of knowledge of inequality on behaviour towards the rich and poor; (ii) we use income distributions that are extremely unequal (e.g., the actual US distribution) to explore behaviour towards the rich and poor under conditions reflective of real-world inequality; and (iii) we allow participants to either punish, reward or both punish and reward the poor and the rich in order to explore how these sanctions are utilised to address perceived inequity.

In Experiment 1, we randomly assign participants to one of two conditions in which they are either aware of donors' incomes (the *revealed* condition) or unaware (the *hidden* condition). Based on income and donation distributions representative of the real world, we study participants' reward behaviour towards a real donor. In Experiment 2, we randomly assign participants to different incomes – reflective of the income distribution of the USA – and then further randomly assign them to either the *revealed* or *hidden* condition; we examine sanctioning behaviour – both punishment and reward – towards other players in a repeated public goods game. In Experiment 3, we examine whether merit might play a moderating role: whereas in Experiment 2 incomes are assigned randomly, in the third experiment incomes are assigned based on task performance. We again assign participants to either the *revealed* or *hidden* condition and examine their decisions to punish and reward other players. Finally, in Experiment 4, we explore potential policy consequences, examining preferences for taxation policies: we use actual data on charitable contributions to public schools in New York in order to examine which school districts – wealthy or poor – people believe should be taxed more highly as a function of whether the incomes of those districts are hidden or revealed.

Across all four experiments, our results can be summarised as follows: when incomes were hidden, participants rewarded the richest group members for their seemingly high contributions while punishing the poorest for contributing apparently little. When incomes were revealed, however, participants reversed this behavioural pattern, such that they rewarded the poorest (for contributing a high relative amount of their small endowment) and punished the richest (for contributing a low relative amount of their large endowment).

Experiment 1

Methods

Participants ($n = 315$) were recruited on Amazon Mechanical Turk from the USA. Participants were told that they had to decide to which out of five

donors – all of them previous participants in another study on Amazon Mechanical Turk – they would assign a \$1.00 bonus payment. The donors were chosen so that their donation behaviour represented the actual distribution of US donors across five income ranges (Maryland CPA, 2016): on average, households donated \$1874 (income under \$25,000), \$2594 (\$25,000–\$50,000), \$2970 (\$50,000–\$75,000), \$3356 (\$75,000–\$100,000) and \$4130 (\$100,000–\$200,000) in 2014, the year with the latest available data. Participants were asked which one of the five donors should receive a \$1.00 bonus payment. The decision was incentive-compatible: one participant was drawn at random and their decision implemented to pay the donor.

Participants were randomly assigned to one of two conditions. In the *revealed* condition, participants were told the donors' average donations as well as their income ranges. Conversely, in the *hidden* condition, they saw the donation amounts only but not the income ranges. We expected participants in the *hidden* condition to reward the (unbeknownst to them richest) donor who donated the largest absolute amount of money in the past year, while we predicted a reversal of reward behaviour in the *revealed* condition, such that participants would reward the poorest donor who gave the highest percentage of their income to charity. See Supplementary Material, Section 2.2.1 for detailed methods.

Results

As predicted, we find that the distributions of donors rewarded is significantly different between the two conditions (Figure 1; using linear regression: coeff. = -2.250 , $p < 0.001$, Table S1; qualitatively similar results are obtained with rank-sum test: $Z = -10.935$, $p < 0.001$). This shift in reward behaviour occurs only for the top and bottom income classes: when income ranges are revealed, participants are more likely to reward the poorest donor (coeff. = 2.681 , $p < 0.001$, Table S2) and less likely to reward the richest donor (coeff. = -3.72 , $p < 0.001$, Table S2). There is no difference in likelihood to reward donors in the middle of the distribution (all p -values > 0.1).

Experiment 2

Methods

Participants ($n = 855$) were recruited on Amazon Mechanical Turk, read the instructions and answered comprehension questions, and were then assigned to groups of five to play a two-stage economic game over 10 rounds.

We used a standard paradigm in experimental economics; an incentive-compatible, repeated public goods game in groups of five players. In each of

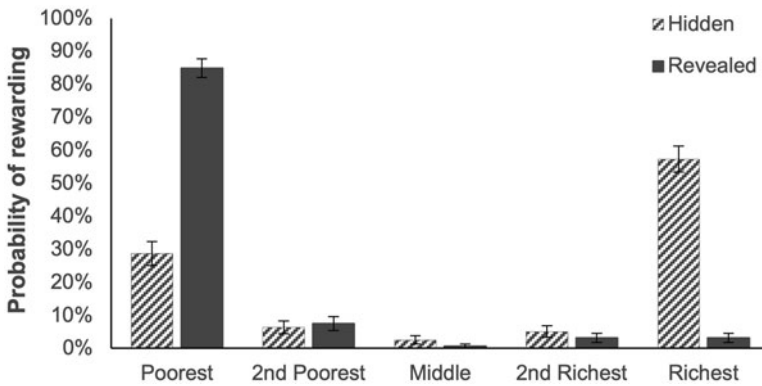


Figure 1. Reward behaviour shifts from rewarding the richest donor who donates the highest absolute amount in the *hidden* condition to the poorest donor who donates the largest relative amount in the *revealed* condition.

the 10 rounds, every player was assigned an ‘income’ and chose how much of that income to contribute to a common pool; all contributions were doubled and divided equally among the five players (see Supplementary Material, Section 2.2.1 for more details about the experimental design). We then showed each player the contributions of all other players and gave each player the opportunity for costly sanctioning of all other players. In the *punishment* condition, participants could pay 1 unit to decrease any other participant’s payoff by 3 units; in the *reward* condition, participants could pay 1 unit to increase any other participant’s payoff by 3 units. Participants could spend up to 2 units on each of the other participants.

Before the start of the game, participants were randomly assigned to receive an income and were told they would receive this same income in each round of the game. We used the US pre-tax incomes by quintile to create incomes for the five players (Congressional Budget Office, 2007): the top-quintile participant received 55 units out of 100 units in the group (or 55% of all income), the next 19 units, the next 13 units, the next 9 units and the bottom-quintile participant received 4 units (Figure 2(a)). Once assigned to an income level, participants received the same income each round for 10 rounds.

Across all conditions, participants played two stages in each round. In Stage 1, participants could contribute any amount of their income to a common project. Any units contributed were doubled and split equally among all five group members. In Stage 2, participants could see everyone’s contributions and could either punish or reward their group members (depending on the condition). Participants could not spend more in Stage 2 than they had earned in Stage 1. At the end of each round, participants saw their group

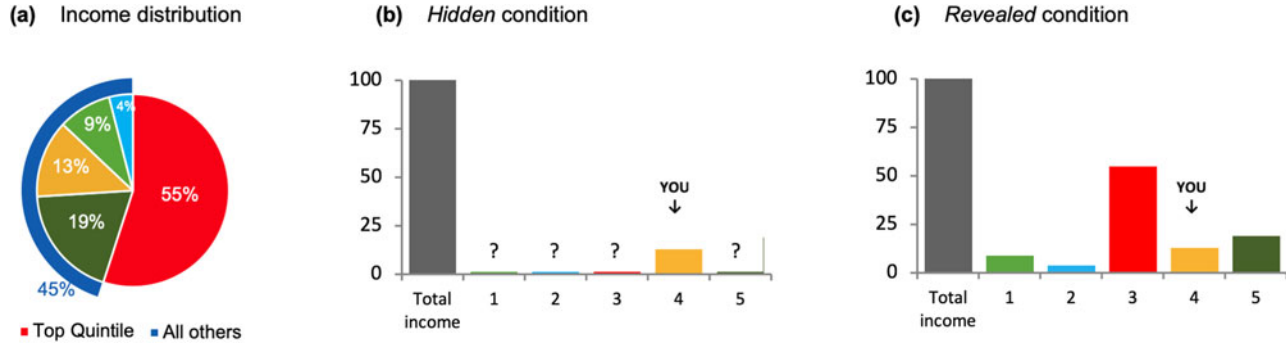


Figure 2. The income distribution in our game and the main experimental manipulation between the hidden and revealed conditions. (a) Each player in a group of five was randomly assigned to a position in an income distribution. In the first experiment, we used the 2007 US pre-tax income distribution (Congressional Budget Office, 2007): in each of 10 rounds, the top-quintile participant received 55 units, while the bottom-quintile player received 4 units. (b) When making decisions to punish and reward, participants in the *hidden* condition saw their own income and the sum of all incomes. (c) In the *revealed* condition, participants viewed all players' incomes.

members' decisions to reward or punish them in Stage 2 and a summary of their payoff in this round. To ensure that participants could not identify one another across multiple rounds and to avoid retaliation (Nikiforakis *et al.*, 2012), each player was only known by a series of random letters that changed at the beginning of every round.

The experimental design was a 2 (*punishment* versus *reward*) \times 2 (*hidden* versus *revealed*) between-participants design ($n = 600$; for details about the experimental design, see Supplementary Material, Section 2.2.2). In the *hidden* condition, players had no information about the incomes of the others in their group (Figure 2(b)): they made contributions, viewed others' contributions and decided to punish or reward based only on the total amounts contributed by other players. In the *revealed* condition, in contrast, participants were shown the income of each player as they made their decisions to punish or reward – allowing them to base their decisions not only on the total amount contributed, but also the *percentage* of available income that each player chose to contribute (Figure 2(c)). For example, a player who contributed just 3 units in the *hidden* condition may look stingy; learning that this player had only 4 total units in the *revealed* condition may dramatically alter perceptions of their contribution.

We expected that in the *hidden* condition participants would generally view the (low-total) contributions of bottom-quintile players unfavourably, inducing punishment, and the (high-total) contributions of the top-quintile players favourably, inducing reward. In contrast, we expected that in the *revealed* condition participants would generally view the (high-percentage) contributions of bottom-quintile players favourably, inducing reward, and the (low-percentage) contributions of the top-quintile players unfavourably, inducing punishment.

Results

We find that, indeed, participants in the *hidden* condition rewarded richer participants more (coeff. = 0.636, $p < 0.001$), whereas those in the *revealed* condition rewarded poorer participants more (coeff. = -0.720 , $p < 0.001$; interaction between income and *revealed* dummy, coeff. = -1.356 , $p < 0.001$; Figure 3 and Table S3). We observe a mirror image of these results for decisions to punish: participants in the *hidden* condition punished poorer participants more (coeff. = -0.282 , $p = 0.042$), whereas those in the *revealed* condition punished richer subjects more (coeff. = 0.692, $p < 0.001$; interaction between income and *revealed* dummy, coeff. = 0.974, $p < 0.001$; Figure 3 and Table S5). Thus, knowledge about economic inequality had a profound effect on sanctioning.

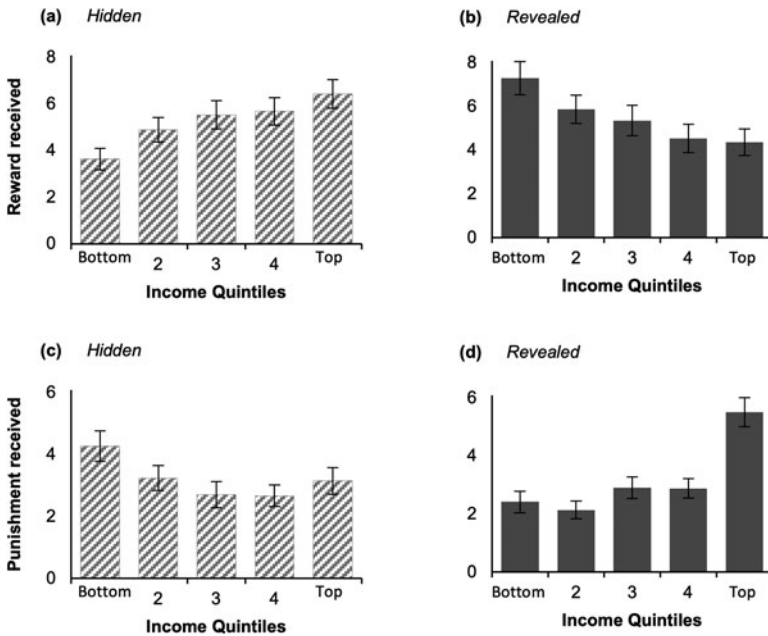


Figure 3. Amount of received reward (top panels) and punishment (bottom panels) depends on income quintile and whether income was *hidden* (left panels) or *revealed* (right panels). (a) Participants rewarded higher-income participants more in the *hidden* condition, but (b) less in the *revealed* condition. (c) Punishment behaviour is a mirror image of reward: participants punished poorer participants more in the *hidden* condition, while (d) punishing richer participants more in the *revealed* condition.

Why did players sanction so differently in the *hidden* and *revealed* conditions? Across both conditions, richer players contributed larger total amounts (*hidden*: coeff. = 3.172, $p < 0.001$; *revealed*: coeff. = 4.734, $p < 0.001$; Table S7), but lower percentages of their income (*hidden*: coeff. = -0.098 , $p < 0.001$; *revealed*: coeff. = -0.058 , $p < 0.001$; Table S8) (Figure 4). Collapsing across conditions, top-quintile participants contributed 20.49 out of 55 units (or 37% of their income), whereas bottom-quintile participants contributed 2.83 out of 4 units (or 71% of their income). The pattern of sanctioning we observe therefore follows naturally if sanctions were assigned based on percentage of income contributed in the *revealed* condition but total amount contributed in the *hidden* condition.

Supporting this logic, in the *revealed* condition, participants conditioned their sanctioning decisions on the percentage of the target's income that was contributed (using percentage contributed as the independent variable; predicting punishment: coeff. = -4.664 , $p < 0.001$, Figure 5(a); predicting reward:

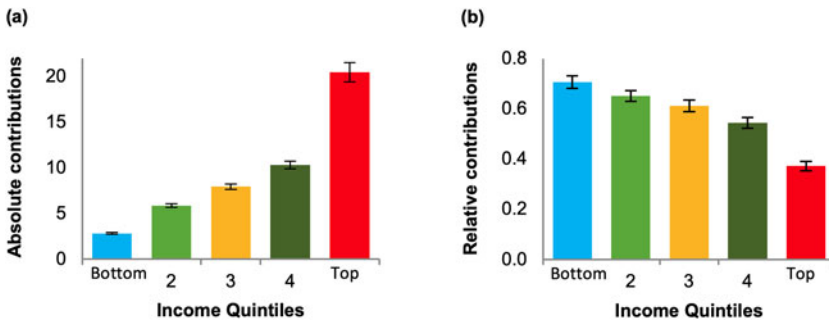


Figure 4. Who contributes more? (a) In the *hidden* condition, only absolute contributions could be assessed, such that richer participants appeared to contribute more. (b) In the *revealed* condition, where participants could view contributions relative to income, it became apparent that lower-income participants contributed a larger fraction of their income.

coeff. = 6.320, $p < 0.001$, Figure 5(b)) (Table S12), more so than on the absolute amount contributed. In the *hidden* condition, conversely, where only total contribution amounts were known, sanctioning was based on total amount contributed (predicting punishment: coeff. = -1.863 , $p = 0.019$, Figure 5(c); predicting reward: coeff. = 4.700, $p < 0.001$, Figure 5(d)) (Table S11), but not on percentage of income contributed (predicting punishment: coeff. = 0.030, $p = 0.954$; predicting reward: coeff. = -0.216 , $p = 0.677$) (Table S11).

We next consider the consequences of income transparency on total contributions and final payoff inequality. Overall, significantly more units were contributed in the *revealed* condition compared to the *hidden* condition (coeff. = 1.745, $p = 0.002$; Table S17). However, these overall greater contributions in the *revealed* condition were not distributed equally: the richest participant earned significantly less per round (predicting round payoff of top quintile only: coeff. = -5.430 , $p < 0.001$), the fourth quintile was unchanged (coeff. = -0.474 , $p = 0.715$), but all other participants earned significantly more (first quintile: coeff. = 6.261, $p < 0.001$; second quintile: coeff. = 3.950, $p = 0.003$; third quintile: coeff. = 3.399, $p = 0.010$).

In addition, revealing income not only affected contributions and payoffs; it also resulted in less inequality by the end of the game. The Gini coefficient – a common summary measure of inequality – after the final round of the game was significantly higher in the *hidden* condition (average 0.238) compared to the *revealed* condition (average 0.169; rank-sum, $p < 0.001$). Notably, participants in the bottom (poorest) through fourth (second-richest) quintiles maintained (or even increased) their contribution levels over the 10 rounds in both the *hidden* and *revealed* conditions; in contrast, although participants

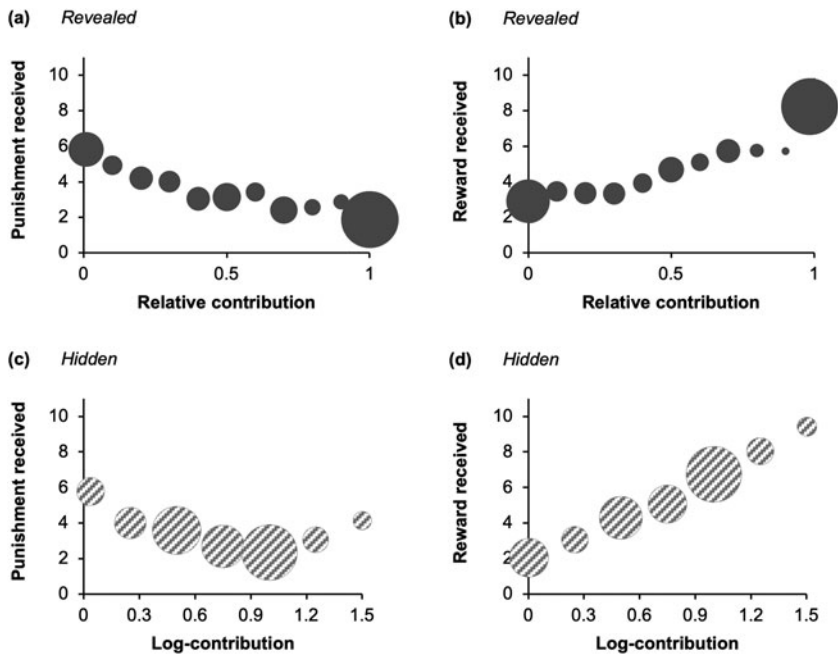


Figure 5. Received punishment and reward depends on percentage of income contributed in the *revealed* condition (top panels) and on absolute income contributed in the *hidden* condition (bottom panels). (a & b) When incomes were revealed, participants who contributed a higher percentage of their income were (a) punished less and (b) rewarded more. (c & d) Conversely, when incomes were hidden, participants who contributed a higher absolute amount were (c) punished less and (d) rewarded more. Bubble size is proportional to the fraction of corresponding participants.

in the top (richest) quintile in the *revealed* condition also continued to contribute steadily over time (coeff. = -0.382 , $p = 1.000$ Bonferroni-corrected), top-quintile players in the *hidden* condition *decreased* their contributions over the 10 rounds (coeff. = -1.077 , $p < 0.001$ Bonferroni-corrected) (Tables S19 and S20). In other words, in the *hidden* condition, sanctions were less effective at maintaining contributions among those with the greatest ability to contribute to the public good.

Experiment 3

Participants in our second experiment were assigned their income randomly. However, incomes in the real world are not just the product of chance, but

also of effort. Earned incomes could justify inequalities and thus reduce a desire for redistribution through punishment or reward (Cappelen *et al.*, 2013). In Experiment 3, we thus assigned income based on participants' performance in an individual effort task before playing the public goods game. While the general setup of the game was similar to Experiment 2, we also made several additional changes to the design, which are described in detail in Supplementary Material, Section 2.2.3; below is a shortened summary.

Methods

Participants ($n = 440$) who were recruited on Amazon Mechanical Turk played a two-phase experiment. In Phase 1, participants completed an individual effort task that affected their income level in the second phase. In Phase 2, participants played the same repeated two-stage economic game with sanctions (unlike before, both reward and punishment options were available simultaneously). As before, participants were assigned to one of two conditions: participants in the *revealed* conditions saw their own income, the incomes of the other participants and the sum of all incomes, while participants in the *hidden* condition only saw their own income and the sum of all incomes in the group.

Unlike in the previous experiment, participants were not randomly assigned their income at the start of the economic game, but earned their position in the income distribution beforehand through an effort task (Abeler *et al.*, 2011), and this was common knowledge to all players. The best-performing participant in a group earned the highest income, the second-best performing participant earned the second-highest income and so on.

Furthermore, in this experiment, we increased external validity by ensuring that participants in *both* conditions were aware of some degree of inequality, as they are in the real world (Kiatpongsan & Norton, 2014): we informed participants (who had been recruited exclusively from the USA) in both the *hidden* and *revealed* conditions in the second experiment that the income distribution used in the game was derived from the US income distribution by quintile (US Census Bureau, 2013). However, based on previous research (Norton & Ariely, 2011; Hauser & Norton, 2017), we anticipated that participants would misjudge the actual extent of US inequality (and thus inequality in the game) and would therefore not adjust their sanctioning behaviour sufficiently, thereby showing a similar sanctioning pattern to the previous experiment.

Results

In our third experiment, we found qualitatively similar results to before: participants continued to reward the rich and punish the poor in the *hidden*

condition (predicting number of units received, where positive values imply receiving on average reward and negative values imply punishment: coeff. = 0.053, $p = 0.042$), while this trend reversed completely in the *revealed* condition (coeff. = -0.171 , $p < 0.001$; interaction between income and *revealed* dummy: coeff. = -0.225 , $p < 0.001$; Table S22). Across conditions, richer participants contributed more in absolute terms (coeff. = 3.979, $p < 0.001$; Table S22), but less as a percentage of their income (coeff. = -0.078 , $p < 0.001$; Table S25), than poorer participants. As before, this sanctioning pattern was linked to reward and punishment decisions: higher absolute contributions received more reward in the *hidden* condition (coeff. = 0.571, $p < 0.001$; Table S28), but higher *percentage* of income contributed was more rewarded in the *revealed* condition (coeff. = 1.775, $p < 0.001$; Table S28).

Groups in the *revealed* condition (average Gini index = 0.124) again ended up with more equal payoffs than those in the *hidden* condition (Gini index = 0.255). Furthermore, overall contributions to the public good were higher in the *revealed* condition than in the *hidden* condition (coeff. = 3.134, $p < 0.001$; Table S30), but they did not benefit everyone equally: the richest participant earned significantly less per round (coeff. = -4.923 , $p = 0.011$), the fourth-quintile participant's payoff did not change (coeff. = 2.864, $p = 0.105$), but all other participants earned significantly more (first quintile: coeff. = 11.990, $p < 0.001$; second quintile: coeff. = 8.269, $p < 0.001$; third quintile: coeff. = 6.218, $p = 0.001$).

In our third experiment, even when incomes were earned *and* when participants were informed that the income distribution was reflective of their own country's distribution, participants continued to punish the poor and reward the rich when the income distribution was hidden, but reward the poor and punish the rich when incomes were revealed.

Experiment 4

In our final experiment, we turn to the question of how revealing inequality might influence relevant policy outcomes. In particular, we examine taxation preferences with regards to school funding. We used actual data from donations to Parent–Teacher Associations (PTAs) in five New York school districts, which vary on both average income and average donation amounts. In particular, districts with higher incomes tend to contribute more to PTAs, resulting in inequality in educational funding. We showed participants either the contributions to the PTA from each district (*hidden* condition) or both the contributions and the average income (*revealed* condition) and asked which district they believed should be responsible for an additional tax that helps all schools across districts. We expected that, in the *hidden* condition, poor school districts

would be ‘punished’ with the additional tax, whereas in the *revealed* condition, punishment would switch towards wealthier districts.

Methods

Participants ($n = 313$) were recruited on Amazon Mechanical Turk and randomly assigned to two conditions (*hidden* versus *revealed*). Participants in all conditions read about the annual fundraisers that the PTA organises across American schools, which helps schools afford non-state-funded initiatives such as a science lab, teachers’ aides and additional equipment; as in the public goods games in Experiments 2 and 3, these funds were pooled across the districts and then distributed back to each district. Participants were then informed that the city government wants to raise \$2000 additional funding for each school by raising taxes and were asked: “Which parents do you think should pay the additional tax to cover the \$2000 per school in all five schools?” The choice of the school parents that bear the additional tax is our measure of ‘punishment’ in this study.

In the *revealed* condition, participants saw a list of five schools (identified by a string of two random letters), the average PTA donation from parents at this school and the average household income in that area. Conversely, in the *hidden* condition, participants saw the same five schools but only the average PTA donation, with no income information. In both conditions, the five schools are modelled after a real dataset. We obtained data from average PTA donations (Sullivan & Felton, 2014) and median household incomes (Weissman Center for International Business, 2016) from five New York City school districts (Bronx, Brooklyn, Manhattan, Queens and Staten Island). Participants saw the following five schools, which appeared in random order: \$353 average PTA donation (median income: \$35,176), \$1227 (\$51,141), \$4249 (\$60,422), \$9759 (\$71,622) and \$1486 (\$75,575). See Supplementary Material, Section 2.2.4 for more details on the experimental design.

Note that the absolute donation averages do not perfectly track with household incomes: parents in Manhattan – the district with the highest median household income – give less to PTA fundraisers (\$1486) than parents in Queens (\$4249) and Staten Island (\$9759). Our predictions remain qualitatively unchanged, however: we predict that participants’ punishment preferences will shift away from raising taxes on the poorest school parents in the *hidden* condition to raising them on the richest parents when incomes are *revealed*.

Results

As predicted, we found that participants’ preferences shifted from punishing poor school parents in the *hidden* condition to punishing richer school

parents in the *revealed* condition (using linear regression predicting 1 = poorer to 5 = richer school areas by *revealed* dummy: coeff. = 1.826, $p < 0.001$, Table S34; qualitatively similar results are obtained with rank-sum test: $Z = -11.883$, $p < 0.001$). Most changes in preferences occurred in a shift to the richest school parents. Specifically, participants were significantly less likely to raise taxes from poorer parents ($M = 41.5\%$) in the *revealed* condition relative to the *hidden* condition ($M = 7.1\%$; using logit regression predicting likelihood of choosing the poorest school parents to pay taxes by *revealed* dummy: coeff. = -2.222 , $p < 0.001$, Table S35). Conversely, participants were more likely to raise taxes on the richest parents when incomes were revealed ($M = 77.3\%$) compared to when incomes were hidden ($M = 4.4\%$; predicting choosing the richest school parents: coeff. = 4.302, $p < 0.001$, Table S35).

Participants were also less likely to want taxes raised from the second-richest school districts in the *revealed* condition than in the *hidden* condition (predicting choosing second-richest school: coeff. = -1.985 , $p < 0.001$, Table S35); there were no significant differences in punishment behaviour in the remaining two districts (both p -values > 0.1).

In sum, Experiment 4 offers an example of a real-world public goods dilemma with similar dynamics to our laboratory paradigms: people have an opportunity to contribute to a valued public good (in this case, education for their children) via voluntary contributions (in the form of charitable gifts), which are then pooled across groups of people with different incomes (in this case, school districts with higher and lower annual incomes). The decision for participants is to choose which school district should be the target of ‘punishment’ – in the form of an additional tax levied by the government. Consistent with the results from the previous studies, awareness of inequality shifted people’s preferences away from punishing the poor (in the form of additional taxation) and towards rewarding them.

General discussion

In sum, revealing inequality had substantial effects on people’s decisions to reward or punish others and on total contributions to the public good. Participants were more likely to punish poorer participants and reward richer participants when inequality was hidden; when income was revealed, participants became more sensitive to people’s *ability* to contribute – leading them to punish the rich and reward the poor. These general patterns held true across charitable donations (Experiment 1), contributions to public goods in interactive group-based studies (Experiments 2 and 3) and with regards to taxation to support public education (Experiment 4).

To some, these results may not come as a surprise – indeed, one might argue that revealing the income distribution to participants would necessarily change their behaviour. However, we believe that this is only obvious in hindsight. First, people in the real world *are* aware of inequality in their communities and lives, but at the same time they underestimate the extent to which incomes (and wealth) are so drastically different between people (Norton & Ariely, 2011; Hauser & Norton, 2017) – and consequently they do not take these differences into account sufficiently when they evaluate contributions to a public good. Thus, we contribute to the literature by demonstrating that implicit knowledge of inequality in a country (such as the *hidden* conditions in Experiments 3 and 4) is not sufficient to make people realise that they could account for large differences in contribution amounts. People do not seem to spontaneously consider the background wealth of others when evaluating public contributions. Conversely, once incomes were revealed, the extent to which participants reserve their sanctioning patterns is also quite remarkable: we find that people are very responsive to this type of information, such that they punish the rich and reward the poor consistently in all of our experiments.

Participants' motivation to punish the rich and reward the poor in the *revealed* condition could arise from seeking equity in contributions or simply aiming to reduce inequality in the group, or both (Rawls, 1971; Frohlich *et al.*, 1987; Van Dijk & Wilke, 1994). Though equity concerns were present in our sample, we additionally show in the Supplementary Material that participants in the *revealed* condition punished the top quintile more than any other player, even when the rich had contributed the same percentage of their income. In other words, when inequality was revealed, participants in our experiments desired not just equity, but also that the wealthy were slightly less well off, suggesting that spite may play a role in sanctioning under transparency. The observation that our participants were unaccepting of inequality adds to a growing literature on social preferences, egalitarianism and libertarianism (Konow, 2000; Cappelen *et al.*, 2007). Conversely, what levels of inequality are acceptable remains an open question, but some recent work has started to shed light on this (Kiatpongsan & Norton, 2014; Norton, 2014). Certainly, more research is needed to explore what shapes belief formation of perceived and ideal inequality (Sheehy-Skeffington *et al.*, 2016); one fruitful area to investigate is the role of normative second-order beliefs (Jachimowicz, Hauser *et al.*, 2018; Kraft-Todd *et al.*, 2018) – one's beliefs of what others believe – which might, in turn, shape one's own attitudes towards an issue, including inequality acceptance.

Our participants' unwillingness to tolerate inequality of income persisted even when incomes were assigned by performance. The literature on pay

dispersion in organisations has shown that being able to attribute unequal rewards to differences in production and performance can help reduce feelings of unfairness (Bloom & Michel, 2002; Shaw, 2014; Breza *et al.*, 2017). Furthermore, plausible justifications typically make people more accepting of inequalities (Cappelen *et al.*, 2013). However, in Experiment 3, we did not find evidence that earning incomes moderated the effects in either the *hidden* or *revealed* conditions. One explanation might be that most previous research has focused on moderate, not extremely high, levels of inequality, which are likely to map more closely onto people's (inaccurate) beliefs about the distribution of wealth and income; varying the extent to which distributions reflect reality versus perception offers an important area for future research. Another explanation might be that the act of earning incomes was less salient in our experiments than the incomes themselves. Future research is needed to investigate other potential moderators for the observed sanctioning behaviour, including individual traits such as subjective status (Akinola & Mendes, 2013; Kraus & Mendes, 2014; Brown-Iannuzzi *et al.*, 2015), sense of control (Kraus *et al.*, 2009) or risk preferences (Payne *et al.*, 2017). Furthermore, group size and the extent to which (lack of) sense of control is affected by inequality (Chou *et al.*, 2016; Jachimowicz, To *et al.*, 2018) could help explain why and how participants are using reward and punishment in our experiments.

Visibility of income will, of course, not always have positive effects. For example, without the opportunity to sanction others, revealed inequality can lead to more segregation of the rich and poor, and even further inequality (Nishi *et al.*, 2015). Furthermore, making incomes between co-workers public can reduce the satisfaction and productivity of low earners (Pfeffer & Langton, 1993; Card *et al.*, 2012). Most studies have usually focused on individuals who conduct similar work and might thus feel unfairly treated if their salaries were vastly different. Much less research has looked at the consequences of CEO salary visibility, and it remains an open question as to how mandatory reporting policies (such as the US Dodd–Frank Act) that will require CEO salaries to be disclosed publicly will affect productivity, retention and satisfaction of workers.

While our income distributions were drawn from the real world, our paradigms necessarily offer stylised examinations of the impact of inequality on the public good and some limitations must be acknowledged. First, our experiments were conducted on Amazon Mechanical Turk, an online labour market that is often used for research purposes (Buhrmester *et al.*, 2011; Rand, 2012); however, this labour market is not nationally representative and thus results should be interpreted with caution. Of particular relevance to our own investigation is the demographic skew towards younger, more educated and more

technologically savvy people in a typical Amazon Mechanical Turk sample compared to the general US population. For example, in exploratory analysis in our fourth experiment, we found that, while the overall shift to levying a tax on the richest household (versus the poorest) was statistically significant and economically meaningful across all age groups in the *revealed* condition, there was more variation across age groups in the *hidden* condition, such that older individuals in our sample were more likely than younger participants to assign the tax to the poorest households. This suggests that older participants were (probably unbeknownst to them) more willing to punish the poor and not consider their unobservable circumstances when incomes were hidden. Whether this suggestive evidence is more generalisable remains to be determined in follow-up work; however, these results do point to the importance of conducting research with a wide range of participants from different and representative backgrounds. Future research should thus consider demographic variation in lab and online experiments or ideally, wherever possible, conduct research on inequality using field experiments. The latter recommendation is particularly policy-relevant: for example, policy-makers and scholars interested in behavioural science and choice architecture (or ‘nudges’; Thaler & Sunstein, 2008) might want to run an audit or procedural field experiment (Harrison & List, 2004; List, 2006; Ludwig *et al.*, 2011; Kraft-Todd *et al.*, 2015; Hauser *et al.*, 2017) in order to study and potentially shift incorrect beliefs about inequality (‘budging’ versus ‘nudging’; see Hauser *et al.*, 2019) and its effects on redistribution; recent examples of large-scale, policy-relevant field experiments in the context of inequality include Jachimowicz *et al.* (2017) and Sands (2017).

Second, we had to make some design choices in our experiments that may differ from circumstances in the real world. For example, in Experiments 2 and 3, we restricted the amount that all participants could pay to punish or reward other players to the same fixed number of units per player (as in Rockenbach & Milinski, 2006; Rand *et al.*, 2009). We observe a weak, marginally significant relationship between income and sanctioning behaviour across both the *revealed* and *hidden* conditions in Experiment 2 (linear regression predicting units spent on reward or punishment by income quintile: coeff. = 0.070, $p = 0.053$), though not in Experiment 3 ($p > 0.1$), suggesting that placing restrictions on sanctioning may have some effect. Future research is needed to delineate the effects of varying limitations on sanctioning. Of course, the real world may not always provide an upper bound: given their greater resources, the rich have much greater ability to inflict harm or bestow benefits on others. Still, there are some real-world situations in which all decisions count equally: for instance, casting a vote in democratic elections carries equal weight despite differences in income.

Conversely, our experiment also did not vary the degree to which punishment and reward affected individuals across the income spectrum differently. Future research should model and study potentially interesting policies that have varying effects on the rich and poor. For example, rich and poor participants in Experiments 2 and 3 could face the same maximum, absolute number of punishment (or reward) points, but being punished with the maximum would likely have different effects on the person depending on their income. A punishment of 4 units is less than 10% of the rich participants' income, but it equals the *total* income each round for the poorest participants. It would thus be interesting to ask whether behaviour would be affected differently if punishment were the same fraction of one's income in both cases. There exists some precedent for a proportional fine structure: in the UK, for example, speeding fines can be as high as 150% of the offender's weekly income – however, the caveat is that the maximum fine cannot exceed £2500 (BBC, 2017). While the proportionality with income has comparable effects on individuals across the income spectrum, the choice of a ceiling likely limits the punishment the richest could be exposed to in extreme circumstances. Future research should experimentally vary the degree to which policy institutions assign punishment proportional to income or impose an upper bound.

In conclusion, a range of experiments and methodologies – from incentive-compatible economic games to psychological vignettes – demonstrate that preferences for who to sanction changed when incomes were made transparent and that revealing incomes decreased inequality and increased total contributions. To highlight, some of our results speak to the concerns of policy-makers: our final experiment shows that revealing information about inequality and wealth is an important factor in people's perceptions of where resources ought to be allocated to sustain a public good. We return to our introductory example to speculate on what revealing inequality might look like in the real world: while revealing all citizens' incomes may seem challenging to implement or even hard to imagine in some countries, it is common practice in others – as in the Norway example cited earlier. In a world of income transparency, the 'haves' may become less rewarded and the 'have-nots' less punished, with implications for the common good.

Acknowledgements

We are grateful to constructive feedback from our colleagues at Harvard Business School, the Program for Evolutionary Dynamics at Harvard University and the Human Cooperation Lab at Yale University and MIT. We appreciate funding from the Harvard Foundations of Human Behavior Initiative and the Harvard Business School.

Supplementary material

To view supplementary material for this article, please visit <https://doi.org/10.1017/bpp.2019.4>

References

- Abeler, J. *et al.* (2011), 'Reference Points and Effort Provision', *American Economic Review*, **101**(2): 470–492.
- Akinola, M. and W. B. Mendes (2013), 'It's Good to Be the King: Neurobiological Benefits of Higher Social Standing', *Social Psychological and Personality Science*, **5**(1): 43–51.
- Alesina, A. and G.-M. Angeletos (2005), 'Fairness and Redistribution', *American Economic Review*, **95**(4): 960–980.
- Anderson, L. R., J. M. Mellor and J. Milyo (2008), 'Inequality and public good provision: An experimental analysis', *The Journal of Socio-Economics*, **37**(3): 1010–1028.
- BBC, (2017), Speeding fines rise for most serious cases. *BBC.co.uk*. Available at: <https://www.bbc.co.uk/news/uk-38724301>.
- Bloom, M. and J. G. Michel (2002), 'The relationships among organizational context, pay dispersion, and among managerial turnover', *Academy of Management Journal*.
- Breza, E., S. Kaur and Y. Shamdasani (2017), 'The Morale Effects of Pay Inequality', *The Quarterly Journal of Economics*, **133**(2): 611–663.
- Brown-Iannuzzi, J. L. *et al.* (2015), 'Subjective Status Shapes Political Preferences', *Psychological Science*, **26**(1): 15–26.
- Buhrmester, M., T. Kwang and S. D. Gosling (2011), 'Amazon's Mechanical Turk: A New Source of Inexpensive, Yet High-Quality, Data?' *Perspectives on Psychological Science*, **6**(1): 3–5.
- Cappelen, A. W. *et al.* (2013), 'Just Luck: An Experimental Study of Risk-Taking and Fairness', *American Economic Review*, **103**(4): 1398–1413.
- Cappelen, A. W. *et al.* (2007), 'The Pluralism of Fairness Ideals: An Experimental Approach', *American Economic Review*, **97**(3): 818–827.
- Card, D. *et al.* (2012), 'Inequality at Work: The Effect of Peer Salaries on Job Satisfaction', *American Economic Review*, **102**(6): 2981–3003.
- Chou, E. Y., B. L. Parmar and A. D. Galinsky (2016), 'Economic Insecurity Increases Physical Pain', *Psychological Science*, **27**(4): 443–454.
- Congressional Budget Office, (2007), Average Federal Tax Rates. Available at: <http://www.cbo.gov/publication/42870>.
- Crockett, M. J. *et al.* (2014), 'Harm to others outweighs harm to self in moral decision making', *Proceedings of the National Academy of Sciences*, **111**(48): 17320–17325.
- Davidai, S. and T. Gilovich (2015), 'Building a More Mobile America—One Income Quintile at a Time', *Perspectives on Psychological Science*, **10**(1): 60–71.
- Fehr, E. and S. Gächter (2002), 'Altruistic punishment in humans', *Nature*, **415**(6868): 137–140.
- Frohlich, N., J. A. Oppenheimer and C. L. Eavey (1987), 'Choices of principles of distributive justice in experimental groups', *American Political Science Review*, **31**(3).
- Gächter, S. *et al.* (2017), 'Growth and Inequality in Public Good Provision', *Journal of Public Economics*.
- Harrison, G. W. and J. A. List (2004), 'Field Experiments', *Journal of Economic Literature*, **42**(4): 1009–1055.
- Hauser, O. P. and M. I. Norton (2017), '(Mis)perceptions of inequality', *Current Opinion in Psychology*, **18**, pp. 21–25.

- Hauser, O. P. *et al.* (2016), 'Think Global, Act Local: Preserving the Global Commons', *Scientific Reports*, 6.
- Hauser, O. P., F. Gino and M. I. Norton (2019), *Budging beliefs, nudging behaviour*.
- Hauser, O. P., E. Linos and T. Rogers (2017), 'Innovation with field experiments: Studying organizational behaviors in actual organizations', *Research in Organizational Behavior*, 37, pp. 185–198.
- Hauser, O. P., M. A. Nowak and D. G. Rand (2014), 'Punishment does not promote cooperation under exploration dynamics when anti-social punishment is possible', *Journal of Theoretical Biology*, 360(C): 163–171.
- Hauser, O. P., A. Traulsen and M. A. Nowak (2014), 'Heterogeneity in background fitness acts as a suppressor of selection', *Journal of Theoretical Biology*, 343, pp. 178–185.
- Jachimowicz, J., C. To and O. Hauser (2018), Team Pay Inequality: Pay Disparity In Large Teams Increases Employee Turnover By Reducing Job Control. *Working Paper*.
- Jachimowicz, J. M. *et al.* (2017), 'Community trust reduces myopic decisions of low-income individuals', *Proceedings of the National Academy of Sciences*.
- Jachimowicz, J. M., O. P. Hauser, *et al.* (2018), 'The critical role of second-order normative beliefs in predicting energy conservation', *Nature Human Behaviour*, 2, pp. 757–764.
- Jordan, J. J. *et al.* (2016), 'Third-party punishment as a costly signal of trustworthiness', *Nature*, 530 (7591): 473–476.
- Kiatpongson, S. and M. I. Norton (2014), 'How Much (More) Should CEOs Make? A Universal Desire for More Equal Pay', *Perspectives on Psychological Science*, 9(6): 587–593.
- Konow, J., (2000), 'Fair shares: Accountability and cognitive dissonance in allocation decisions', *The American Economic Review*, 90(4): 1072–1091.
- Kraft-Todd, G. T., B. Bollinger, K. Gillingham, S. Lamp and D. G. Rand (2018), 'Credibility-enhancing displays promote the provision of non-normative public goods', *Nature*, 563(7730).
- Kraft-Todd, G., E. Yoeli, S. Bhanot and D. Rand (2015), 'Promoting cooperation in the field', *Current Opinion in Behavioral Sciences*, 3, pp. 96–101.
- Krasnow, M. M. *et al.* (2016), 'Looking Under the Hood of Third-Party Punishment Reveals Design for Personal Benefit', *Psychological Science*, pp. 1–14.
- Kraus, M. W. and W. B. Mendes (2014), 'Sartorial symbols of social class elicit class-consistent behavioral and physiological responses: A dyadic approach', *Journal of Experimental Psychology: General*.
- Kraus, M. W., P. K. Piff and D. Keltner (2009), 'Social class, sense of control, and social explanation', *Journal of Personality and Social Psychology*, 97(6): 992–1004.
- Kuziemko, I. *et al.* (2015), 'How Elastic Are Preferences for Redistribution? Evidence from Randomized Survey Experiments', *American Economic Review*, 105(4): 1478–1508.
- Lago-Peñas, I. and S. Lago-Peñas (2010), 'The determinants of tax morale in comparative perspective: Evidence from European countries', *European Journal of Political Economy*, 26(4): 441–453.
- List, J., (2006), 'Field Experiments: A Bridge between Lab and Naturally Occurring Data', *Advances in Economic Analysis & Policy*, 6(2).
- Ludwig, J., J. R. Kling and S. Mullainathan (2011), 'Mechanism experiments and policy evaluations', *Journal of Economic Perspectives*, 25(3).
- Maryland, CPA, (2016), Charitable deduction averages 2014. *Marylands Premier Group of Certified Public Accountants*. Available at: <http://www.maryland-cpa.com/news/charitable-deduction-averages-2014/> [Accessed April 2017].
- Nikiforakis, N., C. N. Noussair and T. Wilkening (2012), 'Normative conflict and feuds: The limits of self-enforcement', *Journal of Public Economics*, 96(9–10): 797–807.
- Nishi, A. *et al.* (2015), 'Inequality and visibility of wealth in experimental social networks', *Nature*, pp. 1–14.
- Norton, M. I., (2014), 'Unequality: Who Gets What and Why It Matters', *Policy Insights from the Behavioral and Brain Sciences*, 1(1): 151–155.

- Norton, M. I. and D. Ariely (2011), 'Building a Better America—One Wealth Quintile at a Time', *Perspectives on Psychological Science*, 6(1): 9–12.
- Norwegian Tax Administration, (2015), Norway Income Database. Available at: <http://www.skatteetaten.no/nm/Person/Skatteoppgjer/Sok-i-skatteliste/Hva-star-i-skatteliste/>.
- Oishi, S., S. Kesebir and E. Diener (2011), 'Income Inequality and Happiness', *Psychological Science*, 22(9): 1095–1100.
- Payne, B. K., J. L. Brown-Iannuzzi and J. W. Hannay (2017), 'Economic inequality increases risk taking', *Proceedings of the National Academy of Sciences*, 114(18): 4643–4648.
- Pfeffer, J. and N. Langton (1993), 'The Effect of Wage Dispersion on Satisfaction, Productivity, and Working Collaboratively: Evidence from College and University Faculty', *Administrative Science Quarterly*, 38(3): 382–407.
- Rand, D. G., (2012), 'The promise of Mechanical Turk How online labor markets can help theorists run behavioral experiments', *Journal of Theoretical Biology*, 299(C): 172–179.
- Rand, D. G. et al. (2009), 'Positive interactions promote public cooperation', *Science*, 325, pp. 1272–1275.
- Rawls, J., (1971), *A theory of justice*, Belknap.
- Rockenbach, B. and M. Milinski (2006), 'The efficient interaction of indirect reciprocity and costly punishment', *Nature*, 444(7120): 718–723.
- Sands, M. L., (2017), 'Exposure to inequality affects support for redistribution', *Proceedings of the National Academy of Sciences of the United States of America*.
- Shaw, J. D., (2014), 'Pay Dispersion', *Annual Review of Organizational Psychology and Organizational Behavior*, 1, pp. 521–544.
- Sheehy-Skeffington, J., N. Kteily and O. P. Hauser (2016), 'Antecedents and consequences of perceptions of economic inequality. *Tobin Project Conference on Inequality Decision-Making, Paper Presentation*.
- Sullivan, M. and E. Felton (2014), PTA fundraising data shows massive gap between haves and have-nots. *The New York World*. Available at: <http://www.thenewyorkworld.com/2014/08/06/pta-2/> [Accessed April 29, 2017].
- Thaler, R. H. and C. R. Sunstein (2008), *Nudge: Improving Decisions about Health, Wealth, and Happiness*, New Haven: Yale University Press.
- US Census Bureau (2013), *Income and Poverty in the United States*, Available at: <http://www.census.gov/hhes/www/income/data/incpovhlth/2013/table4.pdf>.
- Van Dijk, E. and H. Wilke (1994), 'Asymmetry of wealth and public good provision', *Social Psychology Quarterly*.
- Weissman Center for International Business, (2016), New York City Median Household Income. *Baruch College CUNY*. Available at: http://www.baruch.cuny.edu/nycdata/income-taxes/med_hhold_income.htm [Accessed April 29, 2017].