## Association News

## Report of the Executive Director

Catherine E. Rudder

It is a pleasure to report another strong year for the Association under the leadership of President Lucius J. Barker. Participation in APSA activities has been robust, as members again this year gave thousands of hours of their time to serving on committees, reviewing articles and books for the APSR and PS, and organizing the Annual Meeting.

Here are some highlights of the year. Attendance at the 1992 Meeting, with Thomas E. Mann as program chair, reached a record.high for a non-Washington venue (Table 1). Several new publications have been completed, including the landmark Political Science: State of the Discipline II, edited by Ada W. Finifter. Major reviews have been

| TABLE 1 <br> Annual Meeting Registration, <br> 1968-92 |  |
| :--- | :--- |
| 1968 | 3723 (Washington, D.C.) |
| 1969 | 4142 (New York) |
| 1970 | 2397 (Los Angeles) |
| 1971 | 2732 (Chicago) |
| 1972 | 3380 (Washington, D.C.) |
| 1973 | 2312 (New Orleans) |
| 1974 | 2773 (Chicago) |
| 1975 | 2478 (San Francisco) |
| 1976 | 2295 (Chicago) |
| 1977 | 2624 (Washington, D.C.) |
| 1978 | 2373 (New York) |
| 1979 | 2687 (Washington, D.C.) |
| 1980 | 2745 (Washington, D.C.) |
| 1981 | 2887 (New York) |
| 1982 | 2205 (Denver) |
| 1983 | 2859 (Chicago) |
| 1984 | 3391 (Washington, D.C.) |
| 1985 | 2842 (New Orleans) |
| 1986 | 3602 (Washington, D.C.) |
| 1987 | 3524 (Chicago) |
| 1988 | 4161 (Washington, D.C.) |
| 1989 | 3496 (Atlanta) |
| 1990 | 4505 (San Francisco) |
| 1991 | 5179 (Washington, D.C.) |
| 1992 | 4998 (Chicago) |

Note: 1972-92 figures include exhibitors registered at the meeting, since their fee for booth rental includes the cost of their registration.

TABLE 2
Budget Summary, 1980-93

| Year | Income | Expenditures | Surplus |
| :---: | ---: | ---: | ---: |
| $1980-81$ | $\$ 1,007,675$ | $\$ 977,328$ | $\$ 30,347$ |
| $1981-82$ | $1,117,201$ | $1,043,255$ | 74,446 |
| $1982-83$ | $1,202,078$ | $1,094,415$ | 107,653 |
| $1983-84$ | $1,323,074$ | $1,247,529$ | 75,545 |
| $1984-85$ | $1,415,077$ | $1,353,334$ | 54,738 |
| $1985-86$ | $1,505,224$ | $1,453,248$ | 51,976 |
| $1986-87$ | $1,585,000$ | $1,500,000$ | 85,307 |
| $1987-88$ | $1,637,637$ | $1,563,252$ | 74,385 |
| $1988-89$ | $1,847,151$ | $1,731,248$ | 115,903 |
| $1989-90$ | $1,891,773$ | $1,871,302$ | 20,471 |
| $1990-91$ | $2,158,118$ | $2,133,524$ | 24,594 |
| $1991-92$ | $2,256,647$ | $2,199,632$ | 74,804 |
| $1992-93^{*}$ | $2,424,911$ | $2,362,689$ | 62,222 |
| *Projected |  |  |  |

conducted on programs of the Association leading to new procedures and services for Organized Sections, among other changes. Program budgeting was instituted this year to facilitate better reporting to you, and tight financial controls have produced another budget in the black (Table 2). Our assets, as well, have fared well this year with a $15 \%$ increase in the market value of the Trust and Development Fund and an $11 \%$ rise in our other endowed funds (Table 3).
While we are affected by the recession in higher education, as evidenced by the slowing of the increase in the number of professional members (Table 4), we are successfully fending it off. At the same time, our committees are pressing ahead and looking to the future. The two most notable areas in this regard are the Organized Sections and the work of the Publications Committee to anticipate and exploit electronic publishing for scholarship. Another positive sign for the future is the rapid growth of student membership, now at almost 4,000.
In addition, the Council has taken steps this year to increase participation in APSA governance by expanding the number of members on standing committees from 5 to 6 and by asking President-Elect Charles O .

Jones to make the additional appointments with particular attention to members with heavy teaching responsibilities. The Council is also according special recognition to many excellent teachers in the profession at the President-Elect's Reception at the Annual Meeting and in the Official Program.

On a sadder note, this year we lost four of our former Presidents, Judith N. Shklar, William H. Riker, Karl W. Deutsch, and Luther H. Gulick who was our oldest living President.

I had the pleasure of working with Professor Shklar when she was President-Elect and President of the

| TABLE 3 Market Value 1982-93 | APSA F |  |
| :---: | :---: | :---: |
| Year* | Trust and Development Fund | Endowed <br> Program Funds |
| 1982 | \$ 806,593 | \$ 118,214 |
| 1983 | 1,080,985 | 149,682 |
| 1984 | 1,001,775 | 225,580 |
| 1985 | 1,450,032 | 264,149 |
| 1986 | 1,677,365 | 304,105 |
| 1987 | 1,811,794 | 362,174 |
| 1988 | 1,685,345 | 382,268 |
| 1989 | 1,643,552 | 394,837 |
| 1990 | 1,630,718 | 419,021 |
| 1991 | 1,621,720 | 5,538,190 |
| 1992 | 2,178,008 | 5,787,658 |
| 1993 (projected) | 2,510,697 | 6,409,028 |
| *June 30 of each year. |  |  |

TABLE 4
APSA Members, 1974-93

| Year $^{\text {a }}$ | Regular | Associate $^{\text {b }}$ | Student | Retired | Life | Family | Total <br> Individual | Institutional |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1974 | 7,793 |  | 4,006 | 217 | 101 | 137 | 12,254 | 3,504 |
| 1975 | 7,335 |  | 3,912 | 206 | 100 | 149 | 11,702 | 3,648 |
| 1976 | 7,428 |  | 3,603 | 245 | 96 | 134 | 11,506 | 3,588 |
| 1977 | 7,228 |  | 3,076 | 270 | 95 | 142 | 10,811 | 3,466 |
| 1978 | 7,094 |  | 2,65 | 301 | 97 | 154 | 10,31 | 3,338 |
| 1979 | 6,845 |  | 2,335 | 310 | 91 | 148 | 9,729 | 3,339 |
| 1980 | 6,592 |  | 2,159 | 344 | 91 | 135 | 9,321 | 3,337 |
| 1981 | 6,423 |  | 1,901 | 349 | 92 | 129 | 8,894 | 3,283 |
| 1982 | 5,838 |  | 1,984 | 388 | 97 | 134 | 8,441 | 3,156 |
| 1983 | 5,764 |  | 2,068 | 382 | 104 | 130 | 8,448 | 3,018 |
| 1984 | 5,891 |  | 2,511 | 378 | 111 | 151 | 9,042 | 3,059 |
| 1985 | 5,879 | 106 | 2,595 | 411 | 116 | 166 | 9,273 | 2,996 |
| 1986 | 6,009 | 145 | 2,589 | 432 | 117 | 173 | 9,465 | 3,046 |
| 1987 | 5,913 | 154 | 2,775 | 439 | 127 | 202 | 9,610 | 3,109 |
| 1988 | 6,171 | 173 | 2,728 | 450 | 129 | 186 | 9,837 | 2,975 |
| 1989 | 6,445 | 249 | 3,054 | 489 | 166 | 192 | 10,595 | 2,948 |
| 1990 | 6,708 | 258 | 3,436 | 488 | 163 | 180 | 11,233 | 3,004 |
| 1991 | 6,967 | 266 | 3,656 | 519 | 160 | 199 | 11,767 | 2,890 |
| 1992 | 7,046 | 279 | 3,740 | 557 | 159 | 182 | 11,963 | 3,057 |
| 1993 | 7,061 | 291 | 3,979 | 573 | 157 | 194 | 12,255 | 2,887 |

${ }^{\mathrm{a}}$ January of each year.
${ }^{\mathrm{b}}$ Includes correction for the years 1990-92 for Associate Members.

Association in 1988-90. She was still in the midst of a productive career as scholar and teacher when she was struck down by a heart attack. I feel blessed to have had the opportunity to work with a person of such character, brilliance, independence, and goodness.
Bill Riker, with whom I also worked, went out of his way to advance our discipline in the wider scientific community. Like Dita Shklar he left a great legacy of scholarship, the last volume of which will be published posthumously. His impact on our profession will surely be judged to have been monumental.

The life and work of all four of these Presidents advanced both the Association and the profession. They will be missed.

Details on this year's developments are presented below.

## Organized Sections

At its April meeting, the APSA Council took a number of major steps regarding Organized Sections. The new policies were recommended by the Ad Hoc Committee on the Rule of Three, the Ad Hoc Committee on Organized Sections, and the Council Committee on Organized Sections, composed of a broad representation of APSA members who have been active in the Annual Meet-
ing, Organized Sections, and APSA governance.

Their decisions were the culmination of a long period of analysis and consultation with numerous people. The Council agreed to:

- drop the "rule of three" while maintaining the values underlying it;
- create a minimum size of 250 for Organized Sections while providing access to the Annual Meeting for all groups, under the rationale that, to control parts of the Official Program, Organized Sections must represent large scholarly communities with potential for breadth and diversity;
- share mailing list revenues with Organized Sections;
- create a standing Committee on Organized Sections, to represent both Sections and other interests of the Association;
- encourage scholarly enterprises of Sections;
- support the financial operations of Sections by opening checking accounts for Sections here in Washington; and
- reiterate that Sections, as an integral part of APSA, must pursue their activities within the bounds of APSA's Constitution and tax status.

The results are exciting ones for APSA and for Organized Sections and leave us in an exceptionally
strong position for the future. A full explication of these matters is attached as an addendum to this report.

Also, two new Organized Sections, one on Public Opinion and Foreign Policy and the other on Elections and Electoral Behavior, were approved by the Council at its spring meeting. These new groups bring the total number of APSA Organized Sections to 32 (Table 5).

## American Political Science Review

APSR Managing Editor Bingham Powell and Book Review Editor Melissa Collie deserve accolades from the profession for the outstanding jobs they are doing.

TABLE 5
Organized Section Members, 1993

| Organized Section | Number of Members* |
| :---: | :---: |
| Federalism and Intergovernmental Relations | 319 |
| Law, Courts and Judicial |  |
| Process | 730 |
| Legislative Studies | 566 |
| Public Policy | 729 |
| Political Organizations and Parties | 529 |
| Public Administration | 613 |
| Conflict Processes | 236 |
| Representation and Electoral Systems | 383 |
| Presidency Research | 365 |
| Political Methodology | 540 |
| Religion and Politics | 344 |
| Politics and Life Sciences | 113 |
| Urban Politics | 449 |
| Applied Political Science | 119 |
| Science and Technology | 212 |
| Women and Politics | 554 |
| Foundations of Political Theory | 520 |
| Computer Users | 239 |
| International Security and Arms |  |
| Control | 477 |
| Comparative Politics | 935 |
| Politics and Society in Western Europe | 480 |
| State Politics and Policy | 397 |
| Political Communication | 377 |
| History and Politics | 497 |
| Political Economy | 697 |
| Transformational Politics | 140 |
| New Political Science | 209 |
| Political Psychology | 337 |
| Internships and Experiential Education** | 87 |
| Politics and Literature** | 129 |
| Public Opinion Foreign Policy** |  |
| Elections and Electoral Behavior** |  |
| *As of June 14, 1993 <br> **Forming |  |

Professor Powell has been genuinely innovative in his use of his editorial board to recommend manuscript reviewers. He makes every effort to attract manuscripts from all fields, to treat each submission with care and speed, and to report to APSA members (see December PS) on every aspect of the $A P S R$ 's operation. Professor Collie manages truckloads of books and presides over the most thoughtful, timely, and comprehensive set of book reviews in the profession. It is difficult to imagine that a better job could be done in either editorial position.

Professor Powell has announced that he would like to step down as Managing Editor at the end of his term. The Council asked him, and he agreed, to extend his three-year term by one year so that a new editor would begin in the summer of 1995. President-Elect Charles O. Jones will select a committee to advise him on the choice of a replacement. Next year President Jones will select a new editor whom the Council must confirm, probably at the fall 1994 Council meeting. Then the new Managing Editor will select a Book Review Editor and an Editorial Board.

Readers have probably noticed that the amount of text space in the $A P S R$ has increased substantially, primarily for book reviews. Because of lack of space, many worthy books in political science had gone unreviewed in the past. This problem has been partially alleviated by the expansion made possible by Powell's and Collie's efforts and by the new trim size of the $A P S R$ that cut cost increases substantially. In fact, the combination of the larger size of the $A P S R$ and its being mailed jointly with PS will benefit the Association financially for years to come.

## Electronic Communication

The Association owes a large debt of gratitude to the Smithsonian Institution and APSA member Leonard Hirsch of the Smithsonian's Office of International Relations for connecting our National Office to the Internet. While our entire staff is not yet hooked up, we have a start.

In a related vein, Sidney Verba, the Harvard Librarian, and longstanding APSA member, suggested
we jointly begin to explore ways to put the APSA Meeting panel papers up on the Internet. This initiated a series of discussions and explorations, which we suspect will be issues on center stage for some time.

Over the year, we have asked a wide group of people to think about these issues with us, including past APSA Presidents, Council members, and members we know to have an interest in electronic media. We have also talked with librarians and other media experts active in the Coalition for Networked Information. And, we have raised the issues with the APSA Publications Committee and Administrative Committee.

The immediate results of this inquiry are some "low-tech" improvements in the copying strategy for panel papers at this year's Annual Meeting, and a "highertech" experiment to put papers and abstracts from two divisions of the Meeting on the Internet right now. The copying strategy includes an arrangement with Kinko's Copies to help authors meet the expectation that each presenter will provide 50 copies of her or his paper for the panel paper room, and to help us have extra copies made overnight of papers that sell out during the Meeting.

The Internet experiment, led by Herbert Jacob of Northwestern, will place text versions (without any graphics) of papers from the Law and Courts, and Constitutional Law and Jurisprudence Divisions of the meeting online. They will be accessible using the Gopher protocol.

Our inquiries into the entire process of electronic distribution of information relevant to our members will continue in depth. The Departmental Services Committee has incorporated questions into its annual survey to track electronic access across departments so that we can see how this important resource is distributed; we have begun to look into preparing versions of our directories on CD-ROM; and our use of Internet or alternative electronic messaging systems is sure to be expanding.

The Publications Committee, led by Donald Kettl, is monitoring the impact of the electronic transmission
of scholarship upon professional journals and scholarly communications. The committee is sharing its information with the journal editors of the regional political science associations and will issue a report on the likely impact of new technologies for electronic communications and information retrieval.

In other action, the Publications Committee, with the concurrence of the Council, updated the Association's policies regarding permission for reprinting APSA journal articles in books and for copying articles for class use. For details, see pp. 607-08 of the September 1992 issue of PS.

## Minority Programs

Some of the most encouraging news in minority programs is that African-American enrollments in Ph.D. programs have been significantly higher than at any point in the last decade, for two years in a row. Last year, 108 African-American students were reported as enrolling in doctoral programs, compared to 71 students two years ago and as few as 46 in 1987. We have just begun collectng comparable data on Latino students and will report these numbers in the future.

The Minority Identification Program is ongoing with enthusiastic support from faculty. This program relies on undergraduate faculty to identify minority students who are promising candidates for graduate school. APSA then circulates these student names to graduate schools who actively recruit them.

In two developments, we have begun distributing lists of student names more widely than in the past, to any graduate programs willing to help cover the costs and, of course, providing names to us of their own undergraduates. Also, we are moving to establish a Minority Identification Program steering committee to take on the leadership role of the project, following on the leadership of Robert Keohane, of Harvard University, who so ably helped initiate and guide this program.

The Minority Fellowship Program is also running well this year. The Committee on the Status of Blacks in the Profession, led by Sheila Ards, selected a total of 17 funded and
nonfunded African-American Fellows. The Committee on the Status of Latinos in the Profession, led by Luis Fraga, chose a total of seven Latino Fellows. As in the past, we expect that all 24 of these Fellows will receive full funding from their chosen graduate school. This remarkable program has over the past two decades produced 50 Ph .D.s in political science.

In another important success, the Ralph Bunche Summer Institute, though scaled back this year, has hosted its eighth class of students this summer, thanks to the generosity of the Coca-Cola Foundation, the Graduate School of Emory University, and the Georgia State University Foundation. Lois Moreland, who ably led the program for three years, has handed the baton to Jeanne Meadows, who teaches one of the two courses. Alan Abramowitz teaches the other course. Everyone in the Atlanta Consortium-Spelman, Emory, Georgia State, Morehouse College, and Clark Atlanta Univer-sity-gives considerable time and energy to make the institute exciting and worthwhile to the students. A special thanks goes to Emory's Associate Dean of the Graduate School, Eleanor Main, whose efforts have helped sustain the program for the past four years.

Our challenge for the future is, of course, funding. We welcome suggestions and help in this area in particular.

## Education

The Association continues to attract grants to support programs for the continuing education of political science faculty. Last summer, the Association worked to assist the National Science Foundationsupported summer seminar for college faculty on teaching methodology at The Ohio State University. At the 1993 Annual Meeting, there was a workshop on teaching methodology to follow up the seminar. Both programs were directed by Aage C. Clausen with instruction on computer use by Herbert F. Weisberg and on specific subfields by other Ohio State faculty.
At the 1992 Annual Meeting, there was a faculty seminar on Japanese
politics directed by Kent E. Calder, Princeton University, and supported by the Japan-U.S. Friendship Commission, and a seminar on South African Politics directed by Arend Lijphart, University of California, San Diego, and supported by the John and Catherine T. MacArthur Foundation.
International faculty are also served by the APSA's education program. This summer, 16 foreign college and university faculty participated in a USIA summer institute on the American Political System that was a joint effort of APSA and The American University.

Another project to assist college faculty is the Political Science Course Syllabi Collection. Supported by the Fund for the Improvement of Postsecondary Education, the project produced five more syllabi collections this year on courses in Methodology, Political Behavior, Public Administration, Public Law, and the Senior Seminar/Capstone Course. The Association will distribute these collections, along with the five syllabi collections for introductory courses in American Government and Politics, Comparative Government and Politics, Introduction to Political Science, International Relations, and Political Theory.

The Education Committee, led by Paul Allen Beck, is also active on behalf of pre-college teaching about politics and government. In the summer of 1994, the APSA and the University of Tulsa will provide a National Endowment for the Humanities Summer Institute for College and University Faculty entitled "Teaching Those Who Teach Teachers: Defining the Core of Constitutionalism, Citizenship and Civic Education." This issue of PS contains information about applying to this program, which is designed to enhance the college training of future high school teachers of civics, government, and social studies.
The Association is working with other organizations devoted to precollege education on civics and government, notably the Center for Civic Education on the preparation of standards for K-12 education on civics and government, and the American Historical Association for collaboratives devoted to constitu-
tional rights through The Bill of Rights Education Collaborative funded by the Pew Charitable Trusts. The Association would like to foster connections between college faculty and high school teachers, and proposes to develop a network of "scholars for the schools" devoted to education on politics and government.

## Departmental Services

The Association's Departmental Services Program (DSP), led by Frank L. Wilson, has expanded its services in the past year. The Program initiated a newsletter, For the Chair. . . in February 1993. The newsletter will be published semiannually. The next issue, which will appear in October/November 1993, will feature information on the movement to develop assessments of undergraduate student learning. The DSP has also expanded its Annual Meeting activities with the introduction of a full-day workshop for chairs on September 1, 1993.

This past year the DSP published the Directory of Undergraduate Faculty, 1993-95. The preparation of a new and expanded Directory of Members, 1994-96 began this summer. This Directory will feature more indexes that specify members' fields of specialization and also include fax and E-mail numbers, as well as telephone numbers, in order to facilitate professional communication.
Last summer, at the request of the Committee governing the Departmental Services Program, the APSA introduced a new brochure, Political Science: An Ideal Liberal Arts Major, for departments to distribute to students. Over 15,000 copies of this brochure have been distributed thus far in order to inform students -and their parents-about the study of political science.

## International Programs

The Association continued its successful exchange with the Japanese Political Science Association (JPSA) in 1992. This program is funded by the Japan-United States Friendship Commission and the Japan Foundation's Center for Global Partnership. Three distinguished Japanese political
scientists, experts on American politics, participated on a panel at the Chicago Annual Meeting. An American group will participate in the JPSA Annual Meeting in Tokyo in October of 1993.

Travel funds for foreign students and faculty members continued to be a primary concern of the Committee on International Programs. Forty-six foreign scholars were recipients of APSA support. Again, in 1992, the Asia Foundation made funds available to support travel to the Annual Meeting for Asian graduate students already studying in the United States. The Asia Foundation supplemented funds set aside by the APSA Council for students and faculty from all areas, as well as a grant from the Huang Hsing Foundation for Chinese students.

The Association, with support from the National Science Foundation and Argonne National Laboratories, sponsored a symposium with the International Political Science Association on the Human Dimensions of Global Environmental Change. The enterprise was initiated by Harold Jacobson of the University of Michigan and led by Theodore Lowi of Cornell University.

## Other Committee Activities

Women. Led by Marian Palley, the deliberations by the Committee on the Status of Women in the Profession over the last three years resulted in "Improving the Status of Women in Political Science: A Final Report with Recommendations,' published in the September 1992 issue of $P S$, pages 457-54. The report, devoted to identifying "strategies for achieving equity between men and women in the political science profession,' provides specific recommendations for policies on recruitment, promotion and tenure, faculty development, and graduate students. Many of these recommendations address the needs of both men and women in the context of the changing structure and climate of higher education.

Lesbians and Gays. The Committee on the Status of Lesbians and Gays, led by Mark Blasius, is working on a study of the Status of Lesbians and Gays in the Profession. They will
survey all department chairs, as well as canvass the membership by way of a questionnaire in this issue of $P S$.

In cooperation with this new Committee, the Administrative Committee of APSA has also affirmed that it is Association policy that the benefits and services available to spouses of members are also to be available to domestic partners of members. This is being applied to family memberships immediately, and the Committee is working with staff to apply this principle across all Association benefits.

Ethics Committee. Many members may not be aware of the many kinds of cases which are raised with the Committee, or of the Committee's availability to provide advice, assist in mediating disputes, or help departments and programs in improving their own procedures for handling ethics matters.

A report on the workload and practices of the Committee, led by John DiIulio, is printed in this issue of $P S$, and is recommended for anyone interested in its work. In addition, the Guide to Professional Ethics is available for $\$ 3.00$ from the National Office. We are making every effort to distribute this guide to all members of the profession. If you need help on an ethics matter, please call Michael Brintnall at the APSA office.

Research Support. The Association continued its program of providing research grants on a competitive, peer-reviewed basis to members who teach in non-Ph.D.-granting institutions or who are independent political scientists. This year 11 awards totalling $\$ 15,000$ were made. The full list of awardees is reported in this $P S$. An analysis of this program for the Council is also underway to review its contribution to political science and to the grant awardees. This will be published in a future issue of $P S$.

## APSA Building

Finally, we welcome our new tenants and colleagues, the Eurasia Foundation, to our building. The Eurasia Foundation is a new, privately managed grant-making organization established with funds from
the U.S. Agency for International Development. The Foundation, led by William Bader, supports programs for economic and democratic reform in the newly independent states of the former Soviet Union, with the exclusion of the Baltic states.

APSA's building is especially attractive after the refurbishing this spring of the third and fourth floors. Fresh paint and some additional lighting has brightened the entrance area of the main floor where two additions to the Pendleton Herring Political Print Collection are on display. You are cordially invited to drop by APSA and see the prints when you are in Washington. In the meantime, please write or call if you have suggestions for the Association.

## Addendum: <br> Council Actions Pertaining to Organized Sections

After wide consultation and much analysis, the Council at its April 17 meeting took a number of steps pertaining to Organized Sections, as delineated below.

## A. Annual Meeting Organizing and the Rule of Three

The Council has ended the present 'rule of three"' policy, on the recommendation of the Ad Hoc Committee on the Rule of Three. They replaced it with a system that places direct responsibility for Annual Meeting planning with Organized Sections. From now on, each Organized Section will be asked to appoint the head of its Annual Meeting program division, with the advice and consent of the Program Chair. The Program Chair will continue to designate organizers of components of the meeting without corresponding Organized Sections.

This change means that Organized Sections will no longer need to provide three names of possible meeting organizers. Sections themselves will appont the head of their program division, after consultation with the Program Chair.

The following practices were recommended by the Ad Hoc Committee for appointments to the program committee, and approved by the Council:

- No person should organize a meeting section for two successive years or more than once in a fiveyear period;
- Organized Sections are urged to promote turnover in a broad sense, i.e., to encompass divergent intellectual traditions and institutional types, as well as gender, racial, and regional diversity, in their appointments to the Program Committee over a number of years; and
- Organized Sections should place a premium on appointing individuals with a keen sense of professional responsibility.

APSA will keep a list of past members of the Program Committee for the Organized Sections' use, and APSA will evaluate the whole annual meeting procedure on an ongoing basis.

This change may require a revision in Section by-laws, but it does respond to the concerns of many Sections,

## B. Minimum Size for Organized Sections

The above decision to expand the direct role of Organized Sections in the Annual Meeting also highlighted a need to assure that Sections reflect large scholarly communities with potential for breadth and diversity. To this end, the Council changed the minimum numbers needed to organize and to maintain a Section.

Two hundred signatures of APSA members will be required to form a new Organized Section. And a minimum of 250 members will be needed to maintain new and existing Sections. New sections will be given one year to grow to the minimum level, and any section which drops below 250 members will be given one year to grow above it. (The number 250 represents $2 \%$ of APSA's total individual membership.)

Any Sections falling below the minimum are encouraged to merge with other Sections. The Council also emphasized that it wished to continue our cooperative relationship with related groups, and any Organized Section falling below minimum membership numbers should know it is assured Annual Meeting space as a related group.

## C. Additional Revenue for Organized Sections

The Council accepted the recommendation of the Ad Hoc Committee on Organized Sections that advertising not be permitted in Section newsletters. After reviewing information from discussions with several advertisers and others, they concluded that the likelihood is just too high that most ads in Newsletters would come at the expense of advertising in other APSA publications, and would not serve the Association as a whole.

However, the Council did accept the recommendation that Sections share in the revenue from Section mailing labels. Label sales are a major revenue source for APSA and a key way we can hold membership dues down. While most labels we sell are drawn from membership rolls in general, over 45,000 labels were sold this last year from Section Membership lists, for which we charge a premium.

Beginning with the new fiscal year on July 1, we will transfer to section accounts five cents per label on a quarterly basis. This transfer will be held within the ceiling recommended by the Ad Hoc Committee of a maximum of $\$ 5,000$.

The Council also agreed that Sections should be encouraged to explore alternative fundraising and cost management steps, such as seeking sponsors for receptions at the Annual Meeting. APSA will also make a concerted effort to identify cost-saving procedures for Sections, such as coordinating discount mailing procedures for newsletters.

## D. Standing Committee on Organized Sections

The Council also authorized formation of a standing Committee on Organized Sections. Incoming President Charles O. Jones will make appointments to this Committee, which will go into effect January 1. Its role will be to help Sections carry out their work and to oversee the balance between Sections and APSA as a whole. It is expected that appointments to the Committee will be people who have experience working with Sections and who are experienced in broader APSA activities as well.

## E. Outside Ventures, APSA Constitution, and Other Matters

The ad hoc Committee also made some other recommendations and observations accepted by the Council. The Council affirmed that Organized Sections are free to pursue publishing ventures, joint journals, and other scholarly enterprises using the APSA name in conjunction with the Section name, with the provisos that the work be consistent with the APSA Constitution and APSA federal tax status, that it meet customary standards of scholarly work, and that the APSA national office is explicitly informed about such activities. A number of sections have already been exploring such joint arrangements, which promise to make valuable and unique contributions to political science.

Finally, the experiment in setting up Section checking accounts here in Washington has been working out well, and we will now be asking every Section to join in that arrangement.

Members of the Committees that made recommendations to the Council are as follows:

## Council Committee on Sections:

 Barbara Romzek, Chair, University of Kansas; F. Chris Garcia, University of New Mexico; Gary Jacobson, University of California, San Diego.
## Ad Hoc Committee on the Rule of

 Three: Thomas Mann, Chair, The Brookings Institution; Linda Fowler, Syracuse University; Leslie Goldstein, University of Delaware; Jane Mansbridge, Northwestern University; Paula McClain, University of Virginia; George Quester, United States Naval Academy.Ad Hoc Committee on Organized Sections: Virginia Gray, Chair, University of Minnesota; M. Margaret Conway, University of Florida; Donald Kettl, University of Wisconsin; Gerald Pomper, Rutgers University; Ronald Terchek, University of Maryland.

| APSA Officers | Telephone Numbers |
| :---: | :---: |
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