Business History Review

S P R I N G 1 9 9 6



Front Cover: Paul Miller and Allen H. Neuharth

In 1963 Paul Miller, chief executive officer of Gannett Newspapers, hired Al Neuharth, an ambitious young newspaper star to help him mastermind the firm's expansion strategy. Neuharth's first project was the creation of a brand new daily in Brevard County, Florida, which he called Today. The two are pictured reading the paper's first edition. Gannett continued to expand, largely by acquisition, and by 1976 owned 73 papers. The firm's immense profits prompted other publishers to imitate its expansion strategy, and by the late 1980s, a handful of newspaper chains dominated the industry. In 1982, after his promotion to CEO, Neuharth started another new daily, USAToday. (Photograph reproduced courtesy of Paul Miller Papers, Oklahoma State University Library, Stillwater, Oklahoma.)

For an article examining the consolidation of the American newspaper industry, see pp. 1-42.

Back Cover: Women Working in a Piano Factory

During World War I, many women were employed in manufacturing, such as these young workers in a piano factory in Philadelphia. As the men returned from the armed forces, the women lost their jobs. This photo and others pertaining to the local and regional history of Pennsylvania can be found in the collections at the Historical Society of Pennsylvania. (Photograph reproduced courtesy of the Historical Society of Pennsylvania.)

For an essay describing many items of interest to business historians in the collections at the Historical Society of Pennsylvania, see pp. 91-107.

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CONTENTS

ARTICLES

- Elizabeth MacIver Neiva Chain Building: The Consolidation of the American Newspaper Industry, 1953–1980 1
- Stuart Coupe Testing for Aptitude and Motivation in South African Industry: The Work of the National Institute for Personnel Research, $1946-1973 \cdot 43$
- Harris Corporation Founding Dates of the 1994 Fortune 500 U.S. Companies 69
- Cynthia J. Little Business History Holdings at the Historical Society of Pennsylvania 91

EDITOR'S CORNER • 108

BOOK REVIEWS • 111

- Rolv Petter Amdam and Knut Sogner, Wealth of Contrasts: Nyegaard & Co.—A Norwegian Pharmaceutical Company, 1874–1985.

 Reviewed by Geoffrey Tweedale 137
- Gordon D. Boyce, Information, Mediation, and Institutional Development: The Rise of Large-Scale Enterprise in British Shipping, 1870-1919. Reviewed by Arthur Donovan • 131
 - Charles W. Cheape, Strictly Business: Walter Carpenter at Du Pont and General Motors. Reviewed by Stephen Salsbury 118
- Jamie Faricellia Dangler, Hidden in the Home: The Role of Waged Homework in the Modern World-Economy. Reviewed by Cynthia R. Daniels • 125
- Lesley Downer, The Brothers: The Hidden World of Japan's Richest Family. Reviewed by Jeffrey R. Bernstein 135
 - Ronald L. Filippelli and Mark D. McColloch, Cold War in the Working Class: The Rise and Decline of the United Electrical Workers. Reviewed by Melvyn Dubofsky • 123
 - Robert Fitzgerald, Rowntree and the Marketing Revolution, 1862–1969. Reviewed by Leigh Sparks 130

- Thomas R. H. Havens, Architects of Affluence: The Tsutsumi Family and the Seibu-Saison Enterprises in Twentieth-Century Japan.

 Reviewed by Jeffrey R. Bernstein 135
- Richard Holcombe Kilbourne, Jr., Debt, Investment, Slaves: Credit Relations in East Feliciana Parish, Louisiana, 1825–1885. Reviewed by John A. Heitmann • 112
 - David Kynaston, The City of London, Volume II: Golden Years, 1890–1914. Reviewed by Ranald Michie 133
- Naomi R. Lamoreaux and Daniel M. G. Raff, eds., Coordination and Information: Historical Perspectives on the Organization of Enterprise.

 Reviewed by K. Austin Kerr 111
 - Lester D. Langley and Thomas Schoonover, The Banana Men: American Mercenaries & Entrepreneurs in Central America, 1880–1930. Reviewed by David McCreery • 126
 - J. Howard Marshall II, Done in Oil: An Autobiography.
 Reviewed by Roger M. Olien 121
 - Judith A. McGaw, ed., Early American Technology: Making and Doing Things from the Colonial Era to 1850.

 Reviewed by Steven Lubar 114
- Mark H. Rose, Cities of Light and Heat: Domesticating Gas and Electricity in Urban America. Reviewed by William J. Hausman 116
- Angela Woollacott, On Her Their Lives Depend: Munitions Workers in the Great War. Reviewed by John Horne 128

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