

on the “feedback loop”, in the practical phase (*Psychiatric Bulletin*, May 1990, 14, 309–310). Although these phases are inextricably linked, by being able to clarify the process of audit into stages, some of the confusion may be lessened and the subsequent anxiety alleviated. The philosophical stage has yet to be negotiated, as I suspect that, although many psychiatrists accept that audit is going to happen whether they (we) like or not, hearts and minds have yet to be won.

While discussing the philosophical stage we urgently need to focus on the practical issues and set up robust and workable systems of audit which are simple and effective.

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#### Reference

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### Management training

DEAR SIRs

The report of the CTC Working Party on Management Training (*Psychiatric Bulletin*, June 1990, 14, 373–377) arrives at a time when the need for management training for clinicians is clearer than ever.

It has certainly been my experience that many junior doctors and a considerable number of consultants have very little knowledge of the organisation in which they work; some are unable even to identify correctly who pays them each month! Similarly, their management skills have been obtained more by luck than design and are consequently of variable quality.

I would strongly support the recommendations made by the working party but would like to point out that there is, in fact, a branch of medicine which is strongly involved with management training: public health (previously community) medicine. Indeed, throughout the country departments of public health medicine are actively training their registrars and senior registrars in both the theory and practice of management.

Additionally, trainees in public health medicine gain experience in the use of epidemiology and statistics, research methodology, health promotion and the application of medical sociology in their everyday work. They are closely involved in the development of audit and evaluation and the use of computers and information technology. They are in contact with managers at all levels in the NHS but also with general practitioners, community health councils, local authorities (including social services and education) and the myriad of other groups so

closely involved in planning and implementing services. Such skills and experience would be at least desirable assets for clinicians to possess.

As we move into a new environment of purchasers and providers, it has been made clear that, in future services should be evaluated on the basis of “public health impact”. The Annual Report of the Director of Public Health will form the basis upon which the new health authorities will write their planning strategies. It is, I believe, vitally important that clinicians are not only skilled in management but also possess a good knowledge of the public health approach to planning, if only to argue their case for more resources. For provider units, be they trusts or directly managed units, there will be a clear need to do good “market research” if they are to “sell” their services to districts; epidemiology is the market research tool of health care.

I would therefore suggest that an additional method of gaining experience in management would be to be attached to a Department of Public Health Medicine for a period of three to six months. This would give time to produce at least one piece of work with recommendations for implementation, and possibly present it to the necessary committees and health authority. Perhaps better would be a longer, part-time attachment engaged in a larger research project. Not only would the trainees gain useful management experience but also a grounding in the other areas mentioned above.

Such attachments are not new to public health medicine as many departments, including my own, already regularly have GP trainees working with them. An additional benefit is the knowledge and skills which these trainees bring to public health; too often our departments are both geographically and ideologically distant from our clinical colleagues. The development of closer collaboration and understanding between public health and psychiatry would be greatly enhanced by such attachments.

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### Research experience in psychiatry

DEAR SIRs

When Dr Double (*Psychiatric Bulletin*, June 1990, 14, 364) expresses his doubts concerning the desirability of all psychiatrists being required to do research, he speaks for many trainees. It seems reasonable, however, to expect all trainees to acquire a special interest or skill, and there are many modern possibilities available. More psychotherapies are now taught than in the past, management training is increasingly encouraged, computing is almost a

necessity, and so on. Although all these areas are compatible with a research interest, that interest should arise out of a personal commitment and involvement with the subject. Unwilling researchers are unlikely to produce good results. It is therefore improbable that they will enhance the reputation of psychiatry as a serious scientific subject.

Moreover, the current situation is often difficult for those trainees who desire to obtain research experience. Registrars are rarely given the support and advice necessary to obtain a higher research degree as a result of their work. In many jobs no encouragement is given to find time for research. Finally, trainees are frequently advised to aim for the maximum number of publications for the purposes of enhancing the curriculum vitae. Although the brevity of an "e=mc<sup>2</sup>" may elude psychiatry for some time, qualities of conciseness, precision and economy of words are virtues which should not be ignored. The uncertainties of our subject should not be further amplified by superfluous publication.

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### *Madness in opera*

DEAR SIRS

I read with some interest Dr Jones' article on the Psychiatry of Opera (*Psychiatric Bulletin*, May 1990, 14, 306–307). I was rather surprised to see that he failed to mention the representation of madness in opera. I would suggest that the study of how different composers depicted madness in opera reflect on the current attitudes of the day.

Mental illness as represented by opera can be divided into three basic periods: the first is 'The Mad Scene', followed by the shunning of mental illness in opera. The third period is the rise of the psychoanalytical opera.

*The Mad Scene* – The first classical 'Mad Scene' appears in Handel's (1685–1759) 'Orlando' (1733). King Orlando goes mad in Arcadia for the love of a shepherdess. He returns to the sane world when she returns his love. DSM-III-R would probably classify this as a brief reactive psychosis. This type of madness was acceptable when removed to a distant/pastoral setting. This type of illness tended to be confined to regal sufferers. The great master of 'The Mad Scene' during early 19th century opera was unequivocally Gaetano Donizetti (1797–1848). The best example of his considerable output is Lucia di Lammermoor (1835). Lucia, in a state of madness on her wedding night, murders her new husband. After a stunning coloratura aria, still in her blood-stained wedding dress, she dies. Her free spirit is represented by an obligato flute. The point of this is clear:

through madness Lucia discovers freedom, not merely from her unwanted husband but from life itself. Thus madness relates to heaven, freedom and liberty. Of course, at this time the great humanitarian movement in psychiatry was gaining momentum. In England the first patients to be removed from physical restraint were in York in 1796.

*The rise of physical illness* – During the middle of the 19th century, opera composers steered away from madness. They preferred to use physical illness as a symbol of purity. TB was used as a common method of escape to death, e.g. *La Traviata* (1853). Was this because insanity was too real and close to home for many of these composers? Wagner never really dealt with mental illness in any of his works. I suspect this was because it offended his Germanic view of purity. His patron, Ludwig II of Bavaria, was clearly psychotic and probably committed suicide in 1886. Verdi (1813–1901) made a few poor attempts of portraying mental illness on the opera stage. This was mainly evident in his early works, e.g. *Nabucco* (1843). These attempts were dramatic devices, poorly represented musically. He clearly found madness a difficult subject to write about, finding it was a little too close to home. He was never able to start his great project of an opera based on *King Lear*; he found the subject too stressful.

*The Psychoanalytical Opera* – During the latter part of the 19th and early 20th century one starts to see a change in the psychological treatments in opera; Greek legends as a metaphor for the emotional human condition were often used. This parallels the rise of the European psychoanalytical schools. The best example of this is Richard Strauss's (1864–1949) *Elektra* (1909). He deals with them in a tense and strongly sexual way. This idea was taken up by Stravinsky (1888–1980) in *Oedipus Rex* (1929). In 1925 Alban Berg (1885–1935) finished *Wozzeck*, an opera influenced by the horror of the first world war. This opera presents madness in a very different light, *Wozzeck's* insanity is not a release to a better world but a descent to hell. In effect we have witnessed a change in the representation of madness. Initially madness equalled beauty and freedom, it then metamorphosed into a living hell.

I am hopeful that this area of interest will awaken further study and thought.

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DEAR SIRS

Dr Brener in responding to my introductory article on the psychiatry of opera (*Psychiatric Bulletin*, May 1990, 14, 306–307) seems to have missed the point that my article was an introduction to a series of articles which he has partly pre-empted. I would agree, at a general level, with his representation of