

PS Appendix

APSA Council Minutes March 10-11, 1983

Editor's note: These draft minutes are subject to the approval of the Council at its August 31, 1983, meeting in Chicago.

The Council met at the Dupont Plaza Hotel in Washington, D.C. from 2:00 p.m. to 5:00 p.m., March 10, and from 9:00 a.m. to 2:40 p.m., March 11. Present: Twiley Barker, Walter Burnham, Philip E. Converse, M. Margaret Conway, Suzanne Garment, Ole Holsti, Harold Jacobson, Ira Katznelson, Gerald Kramer, Thomas E. Mann, E. Wally Miles, Walter Murphy, Allen Schick, Philippe C. Schmitter, Judith N. Shklar, Roberta Sigel, Barbara Sinclair, Sidney Tarrow, Ronald Weber, Herbert Weisberg, Philip Williams and Dina Zinnes.

President William Riker opened the meeting by asking if there were any new items to be added to the agenda. Walter Murphy requested that the Council discuss the problem of heavy teaching loads in small colleges. Riker then informed the Council of the resignation of Guillermo O'Donnell because of personal commitments in his country, Argentina, during a time of transition. His vacancy will be filled at the next election.

Administrative Committee Minutes

Riker then asked Thomas Mann to review the Administrative Committee minutes, highlighting the main points of the February 11 meeting for the Council. The Council raised no objections to any of the decisions made by the Administrative Committee and agreed to take up each of the Committee's recommendations as they appeared on the agenda.

Report of the President

Riker reported on his attendance at regional meetings, and questioned whether it was valuable to continue the practice of APSA presidents delivering addresses at regional meetings. He concluded that while attendance at these meetings is worthwhile, perhaps the presidential addresses should be phased out. Riker then commended the efforts of the Consortium of Social Science Associations, particularly their valuable work with the National Science Foundation.

Council Committee Appointments

Harold Jacobson moved that the Council approve President Riker's appointments to three Council Committees: Administrative, Rules and Elections. The motion was approved unanimously.

NEH Liaison Committee

The Council discussed the need to increase funding for political scientists at the National Endowment for the Humanities, which was brought to the Council's attention by Ellis Sandoz, and then agreed to establish a committee with the following mandate and terms:

The NEH Liaison Committee is charged with identifying which aspects of political science scholarship and teaching fall within the substantive domain of the National Endowment for the Humanities and with encouraging political scientists to compete for NEH support. The Committee is urged to meet with the political scientists who serve on the National Council of the Humanities at the outset of its deliberations. At the end of its first year, the Committee is asked to advise the Council whether it should continue as a regular Association committee or whether its responsibilities should be assumed by the Research Support Committee. The Committee budget for FY1983-84 is \$3,000.

President Riker then proposed five appointments to the committee, which the Council approved unanimously.

Jacobson clarified that if any appointees decline, the president was authorized to appoint substitutes.

APSR Managing Editor Search Committee

Riker informed the Council that if Zinnes is unable to accept reappointment to a whole or partial term as editor, a new editor had to be approved by the Council at its next meeting. The Council reviewed the Constitutional provisions and By-Laws governing the APSR Editor's term and the selection process. After discussing the relations between the APSR and Illinois, the Council approved the establishment of a search committee, approved President Riker's appointments to the committee, and urged that every effort be made to extend Zinnes' term as editor.

APSR Managing Editor's Term

The Council discussed the provisions for the APSR's editor's term, presently three years and renewable once, and the wisdom of changing to a single five-year term, as recommended by the Administrative Committee. Sidney Tarrow suggested that a productive scholar may not want to give up five years of time to serve as APSR editor. Allen Schick recommended the Council simplify the renewal process and give the president some freedom to negotiate for a three- or five-year term. Gerald Kramer noted that with finances becoming more limited at universities, some may opt to house the APSR for three years rather than five. Ronald Weber moved that the first sentence of Chapter II, 2.1 (c) of the APSA By-Laws be deleted to allow flexibility and to take into account all relevant factors. The new section would read as follows:

It shall be Council policy to appoint a Managing Editor for a total of not more than six years. The Council shall stipulate the salary and other conditions of the Managing Editor's appointment at the time of appointment.

The Council unanimously approved the change.

1984 Program Committee Appointments

President-elect Philip Converse distributed a list of his appointments to the 1984 Program Committee for approval by the Council. After reviewing the list, the Council approved the appointments; they will be printed in the Spring *PS*.

FY1983-84 Budget

APSA Treasurer Allen Schick presented an overview of the association's financial condition and noted that a surplus was expected in both FY1982-83 and FY1983-84. Schick stated that the budget recommended by the Administrative Committee called for stable income and a five percent increase in expenditures. Mann pointed out those items that were not a part of the general operating budget—grant-supported activities, endowed program funds, the Trust and Development Fund—and then proceeded with a line-by-line review of the budget. He noted the importance of increased income from grant overhead and dividends and interest, and urged that dues and fees assessed individual members remain stable over the next several years.

Kramer moved that the budget be approved as submitted. The budget was approved unanimously. Walter Dean Burnham asked that the

Treasurer and staff be commended for producing a balanced budget.

Rules of Business Meeting and Elections

The Council reviewed the proposed 1983 Annual Business Meeting and Election Rules. Twiley Barker moved that they be approved as revised and the Council unanimously agreed.

Report of the 1983 Program Chair

1983 Program Chair Herbert Weisberg outlined his written report to the Council. The Council discussed the report, paying particular attention to the organized subfields/sections and their relationship to the Official Program and to the dual participation rule.

Dual Participation Rule

The Council noted the Administrative Committee's decision to waive the dual participation rule for 1983 theme panels, plenary sessions and the microcomputer demonstrations and to leave the decision as to whether to waive the dual participation rule for the proposed "dialogue" panels up to the program chair. The Council then considered the Administrative Committee's recommendation for 1984 and beyond to maintain the dual participation rule but to let program chairs make exceptions in the interest of making the best possible program. Mann reviewed the history of the dual participation rule and its reasons for implementation—to attract a larger number of participants and, in particular, to give a number of younger scholars the opportunity to appear on the Program. After extensive discussion, Riker asked that the Council vote on the Administrative Committee's proposal. Schick proposed that the Council have a straw vote on three different proposals instead:

- 1) Abolish the dual participation rule altogether;
- 2) Modify the dual participation rule to not apply to panel chairs or discussants; and
- 3) Limit participation to three incidents of participation on *all* (official and unaffiliated) panels.

Roberta Sigel proposed that a fourth proposal be added:

- 4) Limit participation to one paper and one other incidence of participation on *official* panels.

Schick proposed that a fifth proposal be added:

- 5) Limit participation to one paper and one other incidence of participation on *all* panels.

PS Appendix

Using the procedures of approval voting, the Council voted as follows: three for proposal 1; nine for proposal 2; four for proposal 3; fifteen for proposal 4; and ten for proposal 5.

Riker asked the staff to draft language implementing proposal 4, to be voted on when the Council meeting continued the next morning. The APSA staff prepared the following statement for Council consideration:

The Association's rule restricting multiple participation in the annual meeting is amended as follows:

1. An individual may serve on more than two panels of the official program (that organized by the Program Committee). He/she may serve as an author of a paper on only one panel.

2. The rule governing restricted participation by any one individual may be waived by the Program chair at his/her discretion for special categories of activities such as theme panels, plenary sessions, panels jointly sponsored by APSA and unaffiliated groups, and ex-officio participation by Association officers.

Tarrow suggested that the statement be divided into two parts, and that the Council vote on the two paragraphs separately. Jacobson moved that the first paragraph be amended to read: He/she may serve as *the principal* author of a paper on only one panel. His motion was defeated 3-7. The Council then voted unanimously to accept the first paragraph of the statement drafted by the staff. After discussing the second paragraph of the draft statement, the Council unanimously defeated it.

Publication of 1983 Theme Papers

In response to Weisberg's request that the Association publish the 1983 theme papers, the Council accepted the recommendation of the Administrative Committee to invite bids from commercial publishers to publish the second volume of theme papers.

New Convention Service

Philip Williams asked that the staff investigate the possibility of a new convention service. He felt it would be very valuable (especially for non-American participants) if the convention hotel could arrange for the mailing of papers and books purchased at the annual meeting. Eloise French, APSA's Convention Coordinator, felt that service could be provided and will investigate it further.

Sections

Mann presented an oral report on the favorable response to sections. He listed several groups currently working on establishing sections and felt that four or five would be ready by the next Council meeting. Walter Dean Burnham moved that the Council approve H. Brinton Milward's petition for a section on Administration Organizations and Executives; Judith Shklar seconded it; and the Council unanimously approved the first official APSA section.

Associate Membership

The Council considered the following proposal for Associate Membership as suggested by the Administrative Committee:

The Administrative Committee recommends that an Associate membership category be created for persons whose primary professional identification is in a discipline other than political science and who wish to receive fewer services than those provided to regular dues-paying members. Associates would pay a fee of \$25, be eligible to join one or more sections, and receive reduced annual meeting registration fees and hotel rates. Associates would not be entitled to subscribe to the *APSR*, *PS*, or the *NEWS for Teachers of Political Science*, receive group insurance plans, qualify for membership in the Personnel Service, receive journal discounts, or be eligible for reduced prices for Association publications, listing in the Membership Directory, voting for Association officers and Council members, or serving on Association committees and governing bodies.

The Council approved the new category under the terms recommended by the Administrative Committee by a margin of 24-1.

Affirmative Action Report

Editor's note: This report is reproduced in its entirety in this section of PS.

The Council considered "The Commitment of the American Political Science Association to the Principle of Affirmative Action," a report prepared by the Committee on Professional Ethics, Rights and Freedoms. At an earlier meeting, the Council had charged the Committee with the task of formulating "a statement outlining exactly what constitutes affirmative action" in the Association. Discussion centered on the ten recommendations contained at the end of the report and, specifically, on the Administrative Committee's

recommendation regarding two of those recommendations.

Compliance. The Council considered what inducements might be created to encourage departments which have violated equal opportunity principles to enter into and comply with written agreements with the Committee to alter their hiring and promotion practices. Katznelson clarified that these procedures would be invoked by equal opportunity violations, not by a failure to pursue aggressively an affirmative action plan. Catherine Rudder explained current practice and the relationship of the Committee to the American Association of University Professors. Shklar moved that the following sentence be added to the end of recommendation #8: If the Committee feels the department resists their suggestion, the case will be taken to the American Association of University Professors. The Council unanimously approved the Shklar motion.

Chicano Fellowship. The Administrative Committee advised that the Council revise recommendation #4 as follows: "To encourage more blacks and hispanics to enter the profession, the APSA should not only continue to provide black fellowships but should authorize funding for one chicano fellowship beginning in 1984." Philippe Schmitter questioned the use of the word *chicano*—did it eliminate other hispanics? If so, it could be another form of discrimination. Tarrow also expressed concern about ignoring other hispanic groups by this distinction, arguing that the Council would not approve a black fellowship only for blacks of African descent. Riker asked Mann to report on the history of the Committee on the Status of Chicanos in the Profession. Mann explained the Committee had originally been developed to meet the needs of hispanics in the Southwest U.S., and this region was composed primarily of chicanos. Schmitter asked the staff to express the concern of the Council over the limitations of the word *chicano* to the Committee at their next meeting. He recommended that the Council approve the fellowship, but ask the Committee to add the words "and other hispanics" to the fellowship announcement. The Council unanimously approved the fellowship with Schmitter's recommendation.

Harold D. Lasswell Dissertation Award

The Council considered a proposal from Stuart Nagel to create a dissertation award for policy studies. The Administrative Committee recommended that a policy studies disserta-

tion award be created, that it be named the Harold D. Lasswell Dissertation Award, that funds be received from the Policy Studies Organization to endow the award, and that it be administered as all other APSA awards and carry the same cash prize. Schmitter questioned the need for a separate award since these dissertations fall under other award categories now. Ole Holsti spoke in favor of the award, recognizing the need to acknowledge academic excellence in a field that is attracting an increasing number of dissertations. After further discussion, the Council approved the award by a vote of 11-5.

Hosting IPSA Congress

The Council turned next to correspondence between John Trent, IPSA Secretary General and Mann outlining plans regarding APSA hosting the 1988 World Congress. The Council discussed the following recommendations made by the Administrative Committee:

The Administrative Committee advises that it be made clear to IPSA officials that:

(a) The APSA will move immediately to seek a guarantee from the State Department covering the granting of visas to congress participants.

(b) The Association will contribute in-kind services toward the preparation of the World Congress leading up to 1988, in addition to the expenditures mentioned in the original proposal.

(c) The Association will try to raise \$100,000 for travel funding, but this amount is a goal, not a guarantee.

(d) The Association is a private entity and must host the World Congress without the benefit of the domestic government support such as that received by the more recent hosts of IPSA Congresses.

Tarrow was concerned that Trent's recommendations in his letter of January 27 might seriously drain Association resources. Mann explained that if APSA hosts the IPSA conference, it will try to make it self-supporting, along the lines of the APSA annual meeting. Roberta Sigel expressed concern about the APSA's ability to obtain visas for all participants. She was concerned that the U.S. be able to meet the visa requirements that the APSA demanded at the IPSA Congress in Moscow—they demanded that the meeting be cancelled if the government did not issue visas to all bona fide participants. She felt the APSA should consider whether or not to cancel hosting the Congress if the U.S. will not be able to provide visas for all participants. Tarrow was concerned APSA would lose

PS Appendix

credibility with IPSA should this occur. The Council discussed at length the importance of obtaining visas for all participants, as well as the dilemma created by the variety of legitimate participants who will require visas—bona fide scholars as well as bureaucrats, politicians and public figures. Mann reported on some preliminary talks with State Department officials regarding this problem, and the Council instructed him to request a letter outlining the specific laws regarding visas, and what the U.S. can and cannot guarantee ahead of time regarding this matter. Riker advised that when the information is in hand, APSA should inform IPSA exactly what U.S. policies would be regarding visas for IPSA Congress participants. With these amendments, the Administrative Committee recommendations were approved.

Taiwan Membership in IPSA

Riker reported on his recent trip to attend the annual meeting of the Chinese Political Science Association (CPSA) in Taiwan. He asked that the Council urge IPSA to grant the CPSA's request for membership in IPSA. The Council reviewed a draft letter prepared by Riker and unanimously approved that the letter (revised to indicate our willingness to have IPSA follow international convention in naming the Taiwan Association) be sent to the IPSA Executive Committee.

Membership

Mann reviewed recent efforts to increase membership and highlighted the latest membership research findings. Mann informed the Council that APSA's small grant from NEH to support the recent membership survey requires that a general report on the results be shared with other scholarly associations. The report will be completed this summer. Riker brought to the Council's attention the need to publicize the importance of the APSA's presence in Washington. He listed a number of benefits arising from the Association's location in Washington, such as the Association's ability to participate in work being done with COSSA at NSF, NIMH, and NEH.

Teaching Loads

Murphy asked the Council to focus on the problem of teaching loads in smaller colleges, which was brought to his attention by an anonymous article in the Spring 1983 *NEWS*. He expressed a concern with the quality of education students are receiving as a result of overburdened teachers, and suggested we investigate how widespread the problem is. He asked the Council to instruct the Education

Committee to investigate the problem and come up with a set of recommendations, including possibly a set of standards for teaching loads of political science professors. Miles seconded the motion, and noted that it should make every effort to meet the needs of its members, and this seems to be a growing concern. The Council unanimously passed the motion.

Chicago Council Activities

Mann informed the Council that the next Council meeting will be held in Chicago on Wednesday, August 31, beginning at 8:00 a.m. The Administrative Committee will meet at 1:00 p.m. on Tuesday, August 30. Riker informed the Council that the IPSA Executive Committee will be meeting on Sunday, September 4 in Chicago and have asked the APSA Council members to discuss over lunch various issues regarding IPSA and APSA. He urged that the Council members attend the meeting if possible.

Nonacademic Employment for Political Scientists

Rob Hauck, the staff member responsible for coordinating efforts on nonacademic employment opportunities for political scientists, reported that the staff has worked this year to:

Reorganize and redesign the Personnel Newsletter and institute an advertising and subscription drive; provide counseling and placement services in Washington; meet with non-academic employers to educate them about the availability of political scientists; participate in the Modern Language Association's "Corporate Connections" program; prepare a survey of non-academic political scientists; seek external support to foster local, regional, and national networks for non-academic political scientists to meet and advise political scientists seeking non-academic careers; organize career workshops and panels for the 1983 and 1984 national meetings; prepare a new book on non-academic careers; and develop national office information about career planning.

Publications Committee

The Council reviewed a written report from their chair of the Publications Committee, Gerhard Loewenberg, reviewing their activities and recommendations. Rudder highlighted various points of the report for the Council. The experimentation with *PS* has been favorably received but a new journal is not warranted at this time. She reviewed the

relationship between APSA publications and an associate membership category. Mann mentioned that the *NEWS* may experiment with a journal format similar to *PS*. Rudder informed the Council that the Committee has discussed developing an in-house publishing capacity for various APSA journals, and agreed that it merits further investigation.

WETA/Telecourse

Sheilah Mann, the staff member working with the WETA/Telecourse project, distributed a list of the topics of the units, the project consultants, and the Advisory Committee members. She reported on the favorable response to a one-hour pilot, and outlined plans for the 13-hour telecourse program, including the preparation of student guides and instructor's units. The Telecourse, made possible by a grant from the Annenberg Fund, provides a unique opportunity for APSA scholars to become involved in a very different type of project. However, Mann noted that a considerable amount of time is spent resolving the conflicts between good television and accurate scholarship. Television production values and visual needs are often at variance with scholarly requirements. She commended the efforts of Linda Winslow, the WETA project director, to work with APSA staff to satisfy both values.

Project '87

Sheilah Mann, the Project Director for Project '87, reviewed the background of the joint APSA/AHA sponsored Project and the grants received to date. She reported on ongoing activities and future plans, including the preparation of four proposals to the National Endowment for the Humanities. She also pointed out that liaison activities between history and political science requires quite a bit of time to accommodate the differences between the two disciplines. Murphy requested that Mann keep the newly-authorized NEH liaison committee informed on the four NEH proposals.

Riker adjourned the meeting at 2:40 p.m.

APSA Committee Appointments

The Council approved the following committee nominations of William Riker, APSA President.

Administrative Committee

Twiley Barker
Philip E. Converse (ex-officio)
M. Margaret Conway
Ole R. Holsti
William Riker (ex-officio)
Allen Schick (ex-officio)
Barbara Sinclair

Rules Committee

Gerald H. Kramer, Chair
Judith N. Shklar
Susan Welch

Elections Committee

Roberta Sigel, Chair
Walter Murphy
Michael Walzer

APSR Search Committee

William Riker, Chair
Philip Converse
Dina Zinnes
Harold Jacobson
Barbara Sinclair
Sidney Tarrow
Michael Walzer

NEH Liaison Committee

Walter Murphy, Chair
Other members to be announced.

Editor's Note: The current affiliation for Professor Irvin Brown, listed in the winter issue of PS as a member of the Committee on the Status of Blacks in the Profession, is Atlanta University.

Publications Committee

Interim Report to the Council

The Publications Committee met on Friday, January 28th, in Washington, D.C. It reviewed the experiment of publishing articles analyzing contemporary issues of politics and policy in *PS*. The Committee believes that the analysis section which the editor has developed is an attractive addition to *PS*, filling many of the needs which the Association might expect to serve by publishing a separate journal of political analysis. The Committee has surveyed the prospects of launching such a separate journal, and has concluded that very substantial outside support would be required. The possibility of receiving external support, free of unacceptable external control, appears remote. Meanwhile, the editor of *PS* believes that she can sustain the section on political analysis, if she had some addi-