

IRSH 64 (2019), pp. 207–248 doi:10.1017/S0020859019000324 © 2019 Internationaal Instituut voor Sociale Geschiedenis. This is an Open Access article, distributed under the terms of the Creative Commons Attribution licence (http://creativecommons.org/licenses/by/4.0/), which permits unrestricted re-use, distribution, and reproduction in any medium, provided the original work is properly cited.

# A Beveridge Plan for India? Social Insurance and the Making of the "Formal Sector"\*

RAVI AHUIA

Centre for Modern Indian Studies, University of Göttingen Waldweg 26, 37073 Göttingen, Germany

E-mail: rahuja1@gwdg.de

ABSTRACT: The article explores the history of the Employees' State Insurance Act of 1948 (ESI), a law enacted in the first year of Indian independence. Global trends in social policy had influenced debates on a social insurance for Indian workers since the 1920s. Transformations of Indian industry, World War II, the post-war crisis, and the emerging economic policy of the postcolonial State then created conditions for legislation. Just as the international welfare discourse, Indian contributions included, converged on social welfare as a universal citizen right, the regulatory content of the health insurance scheme devised for India diverged from this normative consensus: the ESI Act remained strictly employment-based, contributed to an emerging structure of graded entitlements, and to the hardening of boundaries between what would later be called "formal" and "informal" labour. Simultaneously, it also generated horizons of expectation that continue to inform labour struggles.

#### I. PRECARIOUS RIGHTS OR "ARISTOCRATIC PRIVILEGE"?

Social Policy in India has emerged as an imaginable, if hardly appealing topic of historical research only recently. One reason for this delay may be that many of the policies and institutional forms of social security in postcolonial India do not seem to match Euro-American expectations: crucially, they have diverged from the proclaimed universalism of welfare policies in the centres of

\* Earlier versions of this essay were presented at conferences and seminars in Budapest, Paris, Delhi, and Bielefeld. I am grateful to all discussants, particularly to Nicole Mayer-Ahuja, Prabhu Mohapatra, Gareth Austin, Paul-André Rosental, Lutz Leisering, and Ulrike Davy, whose interventions helped me to sharpen the argument. I am also indebted to the five anonymous reviewers of the *IRSH* for their deep engagement and constructive criticism. While I have not been able to do justice to all valuable suggestions in this article, they will help to develop future work. The following abbreviations are used in the footnotes: BL = British Library; ILOrep = Monthly Report of the ILO India Branch Office; IOR = India Office Records; RCLI = Royal Commission on Labour in India; ToI = Times of India.

metropolitan capitalism in the period following World War II.<sup>1</sup> In terms of enforceability, "welfare" never became a universal social right or an integral attribute of citizenship in postcolonial India.<sup>2</sup> This blatant historical fact has facilitated the almost complete exclusion of India from existing scholarship on global welfarism, which, until recently, has been largely confined to the North Atlantic rim.<sup>3</sup> As we shall see, it has also led senior researchers of South Asian societies to make untenable historical claims, for instance that, at the time of independence, "the Indian project of what may loosely be called welfare was untouched by any of the contemporary debates on the subject".<sup>4</sup>

Such notions of an Indian disconnect from the twentieth-century global history of welfarism could be maintained more easily because, until the early 2000s, historians of South Asia were deeply reluctant to trespass the conventional chronological marker of 1947, when the double event of partition-independence seemed to have sharply severed India's national present from its colonial past. To examine the continuity of processes running across this chronological divide appeared as a belittlement of the achievement of political independence to a historiography that has often remoulded its "nationalist frames" without being able to leave them behind for good. However, key characteristics and global connections of India's postcolonial social policy become perceivable only if we turn to their – generally miserable - origins in the colonial period, under political conditions of a barely veiled despotism where the State was less exposed to democratic pressures and in less immediate need of legitimizing authority than most European polities. The colonial Government of India survived, after all, with limited political damage, a chain of famines of genocidal proportions that stretched over the last three decades of the nineteenth century - the very decades when the

<sup>1.</sup> Cf. Frank Nullmeier and Franz-Xaver Kaufmann, "Post-War Welfare State Development", in F.G. Castles *et al.*, *The Oxford Handbook of the Welfare State* (Oxford, 2010), pp. 83–85; Chris Pierson and Matthieu Leimgruber, "Intellectual Roots", in *ibid.*, pp. 41–44.

<sup>2.</sup> Cf. Niraja Gopal Goyal, *Citizenship and its Discontents: An Indian History* (Ranikhet, 2013), pp. 163–174.

<sup>3.</sup> This is exemplified by paradigmatic studies such as: Gøsta Esping-Andersen, *The Three Worlds of Welfare Capitalism* (Cambridge, 1990). The more recent *Oxford Handbook of the Welfare State* (2010) does present a section on "Emerging Welfare States" that contains chapters on Latin America, East Asia, Eastern Europe, and Russia, but still not on South Asia.

<sup>4.</sup> Goyal, Citizenship and its Discontents, p. 167.

<sup>5.</sup> I borrow this phrase from Sumit Sarkar's felicitously entitled collection of essays: *Beyond Nationalist Frames: Relocating Postmodernism, Hindutva, History* (New Delhi, 2002).

<sup>6.</sup> There is now a rich historiography of famines in India. The first systematic account was: B.M. Bhatia, Famines in India: A Study in Some Aspects of the Economic History of India (1860–1965) (Delhi 1991 [1963]). For a global view of the famine crises of the late nineteenth century see: Mike Davis, Late Victorian Holocausts: El Niño Famines and the Making of the Third World (London [etc.], 2001).

European "welfare state" originated in response to growing labour movements. As late as 1943, the lack of formal entitlements, or citizen rights, to social protection let the political cost of millions of starvation deaths in Eastern India appear bearable to the British authorities, at a time when the introduction of a system of universal social protection seemed unavoidable on the British Isles, even to conservatives. Nevertheless, the last seven decades of colonial rule, beginning with the Famine Codes of the 1880s, were arguably also the period when the foundations were laid for the pillars of Indian social policy as we know it, even though the edifice was fully erected and distinguishable in its current form only after the attainment of political independence in 1947. Three such pillars of social policy are distinguishable, which have borne the weight of the – altogether limited – Indian welfarism unevenly, the proportions shifting over time.

The first of these pillars originated from older conceptions of poor relief. After the famine crises of the last third of the nineteenth century, these forms of social policy took the shape of targeted "workfare" programmes and, if politically unavoidable, of price controls on essential goods or of provisioning schemes. India's postcolonial and perpetually contentious food rationing systems and the more recent "National Rural Employment Guarantee" are important instances of this policy lineage. A second pillar consists of the establishment of quotas regulating the access of specific social groups to public employment and public goods (crucially, education). This pillar, too, originated in the colonial period but assumed growing importance after the end of British rule and particularly when movements of *dalit* and "other backward" castes became more assertive in the 1980s. This essay is

- 7. Cf. Stein Kuhnle and Anne Sander, "The Emergence of the Welfare State", in F.G. Castles et al., The Oxford Handbook of the Welfare State (Oxford, 2010), pp. 61–80.
- 8. This was not lost on contemporaries like Jawaharlal Nehru, who wrote, for instance, shortly after this last major colonial famine: "In any democratic or semi-democratic country such a calamity would have swept away all the governments concerned with it. Not so in India [...]." Jawaharlal Nehru, *The Discovery of India* (New Delhi, 1989 [1946]), p. 496. Amartya Sen famously derived more wide-ranging conclusions from this observation. Cf. Amartya Sen, *Poverty and Famines: An Essay on Entitlement and Deprivation* (Oxford, 1981).
- 9. Cf. Lance Brennan, "The Development of the Indian Famine Codes. Personalities, Politics, and Policies", in B. Currey and G. Hugo (eds), *Famine as a Geographical Phenomenon* (Dordrecht, 1984), pp. 91–111.
- 10. Cf. Jos Mooij, "Food Policy and Politics: The Political Economy of the Public Distribution System in India", *The Journal of Peasant Studies*, 25:2 (1998), pp. 77–101; Madhura Swaminathan, *Weakening Welfare: The Public Distribution of Food in India* (New Delhi, 2000), pp. 6–13; Sunil S. Amrith, "Food and Welfare in India, c.1900–1950", *Comparative Studies in Society and History*, 50:4 (2008), pp. 1010–1035; Benjamin R. Siegel, *Hungry Nation: Food, Famine, and the Making of Modern India* (Cambridge, 2018), pp. 119–151 and *passim*.
- 11. Cf. Jackie Assayag, "The Caste Factories: Society, State, Democracy", in C. Jaffrelot, *India Since 1950. Society, Politics, Economy and Culture* (New Delhi, 2012), pp. 445–469, esp. pp. 451–455; Christophe Jaffrelot, "Untouchables, Scheduled Castes and Dalits", in *ibid.*, pp. 469–487, esp. pp. 470–476.

solely concerned with the third pillar, which made social welfare benefits conditional on specific forms of employment. Such policies followed the welfare logic established by the Bismarckian social insurance reforms of the 1880s in that they conceived of welfare entitlements not as a universal right inherent in citizen status, but as derived from legally defined types of employment status and thus as a special right (or, legal privilege) conferred on certain categories of employees.

If the historiography of Indian social policy is meagre in general, it is almost non-existent in regard to employment-based welfare schemes. 12 To many they would appear, in any case, as being of little consequence to the majority of India's wage-earning population. Ninety-three per cent of the Indian workforce are conventionally (and somewhat simplistically) reckoned to be employed in the "informal sector" and thus largely exempt from the ambit of labour law and employment-based welfarism. Of the remaining seven per cent, about half are reported to be employed "informally" within the "formal sector": 13 they are, in other words, employed by contractors or in other ways that permit paying much lower wages and evade labour law, particularly layoff protection and entitlement to employment benefits. Many critical scholars would agree with apologists of neo-liberalism that India's labour laws including employment-based social security schemes - are relevant only to a small proportion of the country's workforce and have hermetically sealed off a privileged labour aristocracy of formally employed workers from the vast informal labour economy. 14 This seemingly uncontroversial line of argument needs to be interrogated, however. At issue is not whether massive social differences exist among India's workforce: the shrinking proportion of effectively tenured workers in public-sector enterprises has undoubtedly little in common, for instance, with the day labourers constituting the majority of India's enormous construction labour force. Rather, the question is how to conceptualize this wide scope for differentiation among India's wage-earning

<sup>12.</sup> Even the historian of Indian labour perhaps most sensitive to issues of social security assumed that state-borne welfare schemes were largely irrelevant in colonial India. Ranajit Das Gupta, "A Labour History of Social Security and Mutual Assistance in India", *Economic and Political Weekly (EPW)*, 29:11 (12 March 1994), pp. 612–620. The only colonial welfare laws that have attracted more serious historical analysis to date are the provincial Maternity Benefit Acts and, more particularly, that of Bombay. Cf. Amrita Chhachi, "Who is Responsible for Maternity Benefit: State, Capital or Husband? Bombay Assembly Debates on Maternity Benefit Bill, 1929", *EPW*, 33:22 (30 May 1998), pp. L21–L29; Priyanka Srivastava, *The Well-Being of the Labor Force in Colonial Bombay. Discourses and Practices* (Cham, 2018), pp. 153–182.

<sup>13.</sup> Kalyan Sanyal and Rajesh Bhattacharyya, "Beyond the Factory: Globalisation, Informalisation of Production and the New Locations of Labour", *EPW*, 44:22 (30 May 2009), p. 39.

<sup>14.</sup> See e.g. Jonathan Parry, "The 'Embourgeoisement' of a 'Proletarian Vanguard'?", in Surinder Jodhka (ed.), *Interrogating India's Modernity: Democracy, Identity, and Citizenship* (New Delhi, 2013), p. 45, where formal sector workers are characterized as a "complacently cocooned enclave of labour inhabiting a 'citadel' of state-sponsored privilege, progressively protected against incursions by workers from outside".

people in terms of income, employment conditions, social status, and economic security. Whatever our answer to this question, we must be aware, it will have both analytical and political consequences.

Two eminent anthropologists of Indian labour, Jonathan Parry and Jan Breman, both exemplary in the depth of their empirical research, have come to very different conclusions. Parry provides us with fascinating insights into the relations between formally and informally employed workers in a public-sector steel town where he perceives two classes of labour with "divergent interests" – a diagnosis he extends to India's world of labour as a whole. Choosing a Weberian approach, Parry has no need for an examination of the relations between labour and capital for his reconstruction of "class". Instead, he focuses exclusively on the juxtaposition of two distinct social strata of waged workers. He concludes that "state legislation and policies [...] have created a structural divide within the industrial labour force that makes it unrealistic to see the two types of workers as members of the same social class" and that "the privileges of a now middle-class labour aristocracy have been at the expense of 'the working classes'". <sup>15</sup>

Jan Breman, however, having studied informalization processes in Gujarat's countryside and cities for half a century, has frequently expounded the short-comings of an understanding of India's working classes and labour markets in binary terms. <sup>16</sup> Like Breman, I would also plead for a more dynamic understanding of the phenomenon. For harsh exclusionary practices and merciless competition between segments of the workforce operate within a structure of graded informality: rather than assuming a stationary dichotomy between formal and informal labour status, I propose to examine formalization and informalization as processes that are contingent, continuous, and contentious. Boundaries and passages between the various segments of the workforce are, in other words, multiple and shifting; they are produced and reproduced through social conflicts and coalitions; they possess relative stability only. <sup>17</sup>

Labour and employment-based social security laws have played a major role not only in the definition of boundaries (as Parry rightly points out), but also of passages between sharply differentiated segments of the workforce. This is not to play down the potency of structural boundaries, which has been reflected in all-too-real difficulties faced by trade unions in developing workable strategies encompassing all sections of the working classes based on a

<sup>15.</sup> *Ibid.*, pp. 40–78, esp. 69 and 73f.

<sup>16.</sup> Breman has summed up and updated his argument, first presented in 1976 in a series of articles in *EPW*, in a recent monograph: *At Work in the Informal Economy of India. A Perspective from the Bottom Up* (New Delhi, 2013); see esp. ch. 1.

<sup>17.</sup> Parry provides evidence for this relative stability of class segmentations when he concedes that the children of formal sector workers cannot count on inheriting securely the "middle-classness" he ascribes to their parents: Parry, "The 'Embourgeoisement' of a 'Proletarian Vanguard'?", p. 70ff.

commonality of interest. But taking account also of the passages permits us to perceive counter-tendencies, potentials for cross-sectional alliances, and helps us make sense of the persistent demands of informally employed workers to be included in schemes like the Employees' State Insurance (ESI) or the Provident Fund. If employment-based social security programmes have mattered not only to the fraction of the working classes covered by them explicitly, but to wider sections of India's workforce, it is because they span, together with other labour laws, a horizon of expectation, define possibilities, and help to formulate demands – a point we shall return to towards the end of this article.

If we thus assume "(in)formalization" to be a dynamic, bi-directional, even reversible process and that "formality" and "informality" are, accordingly, not to be understood as stable attributes of static and hermetically sealed "sectors" of the labour market, we need to reconstruct this process *historically*. In other words, we must trace the historical evolution of those patterns of segmentation within the workforce that came to be described, in many parts of the world, from the 1970s onwards with the adjectives "formal" and "informal". Law has served, as Prabhu Mohapatra's studies show, as a crucial regulatory technology for the separation of "formal" from "informal" modes of employment. A historical – as against a merely logical – reconstruction of this process of separation, a chronology of the intertwined processes of formalization and informalization, remains lacking, however.

As we begin to retrace this chronology, the middle of the twentieth century emerges as a key moment of these processes: almost all major pieces of legislation that have marked out the parameters of India's postcolonial regime of labour regulation up to the present day were passed during the six years from 1946 to 1952. These acts have regulated labour relations, industrial disputes procedures, trade union rights, and also employment-based social benefits, including the aforementioned Employees' State Insurance and Provident Fund schemes. <sup>19</sup> This legislative explosion involved a consolidation of earlier acts as well as major new regulatory schemes but is rarely acknowledged and, in fact, counter-intuitive: even eminent historians of India feel that, in those years of decolonization, of the subcontinent's partition, and of constitutional restructuring, labour issues would have figured low on the list of political priorities. <sup>20</sup>

<sup>18.</sup> Cf. Prabhu Mohapatra, "Regulated Informality: Legal Construction of Labour Relations in Colonial India 1814–1926", in S. Bhattacharya and J. Lucassen (eds), Workers in Informal Sector: Studies in Labour History 1800–2000 (East London, 2005); idem, "Shifting Boundaries of Freedom: Genealogies of Informalisation and Informal Labor in India", unpublished paper presented at the workshop 'Boundaries of "Free Labor": XIX and XX Century Perspectives', IGK Work and Human Lifecycle in Global History, Berlin, 21–22 June 2012.

<sup>19.</sup> For an overview, see: International Labour Organization, *Labour Legislation in India* (New Delhi, 1957).

<sup>20.</sup> This argument was made even by the late doyen of Indian labour history: Sabyasachi Bhattacharya, "Jawaharlal Nehru and the Indian Working Class. A Historical Review", *EPW*, L:15 (18 April 2015), p. 51f. In more conventional mainstream accounts of early postcolonial

An analysis of contemporary Indian newspapers shows, however, that labour issues hit the headlines frequently in the late 1940s. Moreover, India experienced its hitherto most extensive and broad-based strike movement during those years, thus contributing to the major global post-war strike wave.<sup>21</sup> Largely ignored by historians, the spate of legislation referred to above was at least in part a response of the outgoing colonial administration and their nationalist successors to extreme political volatility in general and to alarming levels of working-class unrest in particular.<sup>22</sup>

The historians' lack of interest in the origins of employment-based social security legislation is only one part of a wider gap in the historiography of contemporary South Asian societies. The present essay approaches this gap from a specific and limited angle: it traces the prehistory and the making of one major piece of protective labour legislation, the Employees' State Insurance Act of 1948. This was a compulsory insurance scheme financed by contributions from employers, employees, and the state, which was to provide workers employed in "permanent factories" with monetary benefits as well as medical services to protect them from the risks of sickness, childbirth, and employment injury while also regulating sickness leave. In this essay, I confine myself to discussing the historical context from which this piece of labour legislation emerged and how it both gave legal expression and contributed to an increasing differentiation among the industrial workforce along the lines that would later be described in terms of a "formal"-"informal" divide. A more comprehensive discussion would have to examine the actual implementation and the appropriation of the Act by conflicting social actors – aspects that are no less important than the political and legislative processes from which it emerged.

The article is organized as follows: the next section (II) seeks to explain why the debate on industrial welfare emerged as a political issue at the all-India level during the interwar period. This is followed (in section III) by a discussion of international and imperial contexts of this debate in colonial India. Here, it is argued that the observable convergence of Indian, international, and imperial welfare discourses did not preclude a simultaneously emerging regulatory divergence. In order to explain this curious paradox, section IV moves from the international and imperial scales to that of "British India". It examines the internal compulsions that would shape the specific form of Indian industrial welfarism, namely the needs of the war economy and the transformations of Indian industry in the context of deepening industrial conflict. The following section (V) traces the making of the Employees' State Insurance Act in the

history, the labour issue has not even merited mention. See e.g.: Ramchandra Guha, *India after Gandhi. The History of the World's Largest Democracy* (London, 2007).

<sup>21.</sup> Beverly Silver, Forces of Labor. Workers' Movements and Globalization since 1870 (Cambridge, 2003), pp. 125–131.

<sup>22.</sup> See my "'Produce or Perish'. The Crisis of the Late 1940s and the Place of Labour in Postcolonial India", *Modern Asian Studies (MAS*, forthcoming).

political field of forces of the transitional 1940s. The article concludes with section VI, which argues that the results of this process were deeply contradictory: while the specific form of Indian health insurance contributed to a harsh segmentation of the working classes and while the promise of welfare as a citizen's right remained unfulfilled, horizons of expectation were spanned simultaneously that continue to inform struggles for social equality.

### II. "EFFICIENCY" AND THE DEBATE ON INDUSTRIAL WELFARE IN INTERWAR INDIA

Before World War I, employers both British and Indian, colonial officials, and large sections of the press agreed that India did not require protective labour legislation or a welfarism focused on industrial labour. Two lines of argument stood out, the first asserting that India's young industry could not afford expensive welfare measures if it was to compete internationally. A leading nationalist newspaper, Amrita Bazar Patrika, formulated this position with admirable clarity in 1875: "A larger death rate amongst our operatives is far more preferable to the collapse of this rising industry. [...] We can, after the manufactures are fully established, seek to protect the operatives".23 The second line of argument insisted that labour welfare was largely irrelevant to India since the country had "as yet practically no factory population, such as exists in European countries". 24 Factory work, the adherents of this latter view reasoned, was no more than a temporary occupation of and a supplementary source of income for a migratory workforce. The mill worker, it was held, was "essentially an agriculturalist": "His heart is in the country and not in his work".25 Moreover, workers' health was provided for by their rural families and other "traditional" village-based forms of mutual aid: "in most cases", the Factory Labour Commission asserted in 1908, "he is secured against want by the joint family system"26 and an official report on the industrial city of Bombay concurred in 1923 that periodical visits to the home village had "a beneficial effect upon their health as reflected by weight and counteracts to a very large extent the effects of working and living conditions".<sup>27</sup>

Such opinions continued to be pronounced well into the postcolonial period and cracks appeared, initially, in this hegemonic construct only in certain industrial sectors and for limited periods. Exceptions were capital-intensive

<sup>23.</sup> Amrita Bazar Patrika, 2 September 1875, quoted in: Bipan Chandra, The Rise and Growth of Economic Nationalism in India (New Delhi, 1966), p. 336.

<sup>24.</sup> Report of the Indian Factory Labour Commission (RIFLC), 1908 (London, 1908), p. 18.

<sup>25.</sup> A.R. Burnett-Hurst, Labour and Housing in Bombay. As Study in the Economic Conditions of the Wage-earning Classes in Bombay (London, 1925), p. 60ff.

<sup>26.</sup> RIFLC, p. 19.

<sup>27.</sup> T. Maloney, Report on Humidification in Indian Cotton Mills (Delhi, 1923), quoted in: ibid., p. 60, fn. 1.

industrial enterprises such as the Tata steel works, founded in 1907 and operational by 1912, where profits depended on the stable employment of a skilled workforce and where – as in the case of the railways and their extensive engineering workshops - strategic needs of the empire were at stake. Here, welfare schemes, including housing and health services, were created even before World War I and expanded in the course of the 1920s.<sup>28</sup> Other exceptions were observable even in India's more typical labour-intensive industries when severe bottlenecks of labour supply threatened to stifle industrial production for periods sufficiently long to affect capital returns. Bombay's cotton textile industry experienced such a bottleneck during the plague crisis of the late 1890s. This induced industrialists to look for devices restricting the mobility of the workforce - devices that included company-level welfare measures and, more particularly, housing programmes.<sup>29</sup> When the exigencies of the "Great War" dictated a greater British reliance on India's labour markets and industries, the cracks widened and the "welfare" of industrial labour emerged, for the first time, as a political issue at the all-India level. The Indian Industrial Commission (1916–1918) was appointed by the Government of India with no labour representative while half of its members were Indian or British businessmen. Interestingly, the Commission moved cautiously away from the earlier consensus in its report: the lack of welfare facilities that addressed dismal health conditions among the industrial workforce was now identified as a competitive handicap since even the cheap wages of Indian workers could not make up, the Commission believed, for their alleged low "efficiency":

The conditions under which industrial operatives live and work in this country ought, if efficiency be aimed at, to approximate, as nearly as circumstances permit, to those of temperate climates. [...] The problem, not only on moral grounds, but also for economic reasons, must be solved with the least avoidable delay, if the existing and future industries of India are to hold their own against the evergrowing competition, which will be still fiercer after the war. No industrial edifice can be permanent, which is built on such unsound foundations as those afforded by Indian labour under its present conditions.<sup>30</sup>

The recommendation of measures implying legal obligations on the part of employers was, however, carefully avoided. Even so, the argument of welfare as a precondition for "efficiency" stuck and was taken up time and again in subsequent years. Accordingly, in April 1922, a report published in *The* 

<sup>28.</sup> Cf. Russi M. Lala, *The Creation of Wealth: The Tatas from the 19th to the 21st Century* (New Delhi, 2006), p. 284ff.; RCLI, *Evidence*, Vol. VII, part 1: Railways (London, 1931), pp. 53–69 and *passim*.

<sup>29.</sup> Cf. Aditya Sarkar, Trouble at the Mill. Factory Law and the Emergence of the Labour Question in Late Nineteenth-Century Bombay (New Delhi, 2018), pp. 202–211.

<sup>30.</sup> Report of the Indian Industrial Commission 1916–1918 (Calcutta, 1918), p. 179ff.

Servant of India, mouthpiece of an influential social reform society, summed up the rationale of India's first "Industrial Welfare Conference" as follows:

Welfare work wherever conducted on right lines has been found to be a veritable boon to the worker and a sound business proposition to the employer. India cannot hope to compete successfully with other countries unless the present low level of efficiency of the Indian labour is considerably raised.<sup>31</sup>

The conference had been organized in 1922 in Bombay's industrial district by the politically moderate Social Welfare League, financed by two leading industrial concerns, Ebrahim Currimbhoy and Tata Sons. It was attended by representatives of various company-level welfare institutions, charitable societies, as well as employer organizations like the Bengal Chamber of Commerce, the Association Ahmedabad, and the Association.<sup>32</sup> Unprecedented levels of labour unrest after the Great War added the desideratum of "social harmony" to that of "efficiency". This induced Gandhi, for instance, to offer a nativist justification for welfarism by developing during these years the idea of a paternalist "trusteeship" that employers were morally obliged to take upon themselves for the benefit of their employees.<sup>33</sup> During the interwar years, a growing minority of industrial employers came up with voluntary, factory-level welfare schemes that addressed issues of social reproduction by providing for housing, crèches, educational facilities, subsidized grain shops, credit, or dispensaries. These generally modest schemes often had a sharp disciplinary edge as they sought to suppress the militancy and to reduce the horizontal mobility of core segments of the factory workforce. They were particularly prevalent in areas with large concentrations of industrial employment, such as the cotton textile metropolises of Bombay and Ahmedabad, where strikes and unionization were on the rise and where sizeable local labour markets enabled workers, at least in boom years, to shift to employers who offered better conditions.<sup>34</sup>

A social policy in the sense of a legal regulation of the workforce's social reproduction based, in part, on statutory contributions by employers was, however, resisted, on the whole successfully, throughout the interwar period. As in other countries,<sup>35</sup> a Workmen's Compensation Act was the first piece of labour welfare legislation in colonial India. It was enacted in 1923 and put into

<sup>31.</sup> P.G. Kanekar, "All-India Industrial Welfare Conference", Servant of India, 20 April 1922, p. 136ff.

<sup>32. &</sup>quot;All-India Industrial Welfare Conference", *Bombay Chronicle*, 7 April 1922, p. 5. See also: ILO Archives, Geneva, D 600/562: All-India Industrial Welfare Conference, Bombay, 1922.

<sup>33.</sup> Cf. Rajnarayan Chandavarkar, *Imperial Power and Popular Politics. Class, Resistance and the State in India, c.1850–1950* (Cambridge, 1998), pp. 266–291.

<sup>34.</sup> RCLI, Report (London, 1931), p. 260ff. See also: Bulletins of Indian Industries and Labour 63: "Sickness Insurance", Government of India, 1937, p. 82. See also: Srivastava, The Well-Being of the Labor Force.

<sup>35.</sup> Cf. Kuhnle and Sander, "The Emergence of the Welfare State", pp. 71-74.

force a year later. The divergence between European and Indian legislation was already perceivable, however, as the scope of workmen's compensation was defined much more narrowly than, for instance, in Britain. Small-scale industries and agriculture (including the sizeable quasi-industrial plantation complex) were expressly exempted from the law.<sup>36</sup> Numerous loopholes were created even with regard to labour market segments covered by it, which included initially not more than four million workers.<sup>37</sup> Moreover, the implementation was left to District Magistrates in general; even twenty years later, a special commissioner to adjudicate workmen's compensation cases had been appointed solely in Bombay, while in Bihar, Bengal, and Madras, Labour Commissioners were charged with workmen's compensation as an additional duty.<sup>38</sup> As a result, the Compensation Courts appear to have sat in some of India's vast provinces only twice a year.<sup>39</sup> Adjudication could only begin after private negotiations between the injured worker and the employer had failed, which made it almost impossible for uncounselled workers to stake their compensation claims. The injured worker, it was observed, ran "the risk of losing his job on top of losing a limb, if he decides to fight a case".40 Even when adjudication did take place, the actual payment of the awarded compensation was often not enforced.<sup>41</sup>

When the economics professor and government councillor B.P. Adarkar submitted his *Report on Health Insurance for Industrial Workers* to the outgoing colonial dispensation in 1945, he recommended scrapping the Workmen's Compensation Act altogether. It was to be replaced by an integrated healthcare scheme as the working of the former had been "far from satisfactory". He had similar remarks for the other major item of interwar labour welfare legislation, i.e. the province-level Maternity Benefit Acts.<sup>42</sup> The Report of the (Rege) Labour Investigation Committee similarly observed in 1946 that the

main defects of maternity benefits legislation are that it is neither uniform nor universal, that there is no provision for free medical aid before, during or after confinement except in a few provinces [...], and that there is no provision for preventing an employer from dismissing a woman worker on the first sign of pregnancy except in a few provinces.

<sup>36.</sup> S.D. Punekar, Social Insurance for Industrial Workers in India (Bombay, 1950), p. 55ff.

<sup>37.</sup> International Labour Organization, Labour Legislation in India (New Delhi, 1957), p. 95.

<sup>38.</sup> Punekar, Social Insurance, p. 73.

<sup>39.</sup> Report of the Health Survey and Development Committee (Bhore Committee) (Calcutta, 1946), vol. 1, p. 77.

<sup>40.</sup> B.P. Adarkar, "A Social Security Plan for India", in The Labour Forum, Delhi (ed.), *Planning for Labour. A Symposium* (Srirampuram [etc.], 1947), p. 14.

<sup>41.</sup> P.S. Lokanathan, *Industrial Welfare in India* (Madras, 1929), p. 107ff.; Punekar, *Social Insurance*, p. 74ff.

<sup>42.</sup> B.P. Adarkar, Report on Health Insurance for Industrial Workers (Simla, 1945), p. 10ff.

The Report also stated that women workers had often been dismissed when the Acts were put into force and that employers continued to "show a preference for the employment of unmarried girls, widows and women past child-bearing age".<sup>43</sup> In a circular letter to the provincial governments in May 1945, H.C. Prior, Secretary to the Government of India, concurred that the Workmen's Compensation and the Maternity Benefit Acts had "serious defects [...] which cannot be removed except by means of an integral scheme of insurance".<sup>44</sup>

Even though employers resisted any legal obligation to pay for welfare measures as an interference with the freedom of labour contract, the demand for social security legislation became if anything more insistent from the late 1920s onwards. The report of the Royal Commission on Labour in India (RCLI), presented to the British Parliament in 1931, accepted the view that continuing circulatory migration between city and countryside distinguished Indian factory workers from their European counterparts, but refuted the conventional notion that the former were "essentially" peasants.<sup>45</sup> They conceded that the "villages have hitherto provided a measure of insurance against the effects of the various changes which may reduce, interrupt or destroy the earning capacity of the worker". 46 Yet, they added, this "measure of insurance" did not prevent workers even after short periods of illness from falling into debt and from finding themselves "destitute of resources, unable to take proper measures to restore [their] health and in difficulties regarding even the means of subsistence".47 The RCLI thus recommended the development, in due course, of a system of sickness insurance for industrial workers funded by contributions from employers as well as employees.<sup>48</sup> However, one of its members, N.M. Joshi, a prominent social reformer, legislator, and trade union leader with close links to the ILO in Geneva, went beyond this Bismarck-style, employment-based conception of social security: in February 1932, the consultative Committee of the Round Table Conference discussed (and promptly turned down with reference to "the peculiar conditions of India") his suggestion

that the chapter on Fundamental Rights in the new Reformed Constitution for India should include a clause entitling every citizen to support from public funds, if no work could be found for him and to the provision, through a system of State insurance or otherwise, for maintenance during sickness, infirmity

<sup>43.</sup> Labour Investigation Committee, Main Report (New Delhi, 1946), p. 57.

<sup>44.</sup> H.C. Prior, Secretary to the Government of India, to all Provincial Governments, 4 May 1945 ("Subject: Health Insurance Scheme"), BL: IOR/L/E/8/4948 ("Health Insurance for Industrial Workers, incl. Sickness Statistics").

<sup>45.</sup> RCLI, Report, pp. 11-13.

<sup>46.</sup> Ibid., p. 19.

<sup>47.</sup> Ibid., p. 265.

<sup>48.</sup> Ibid., pp. 265-269.

or old age and in the case of women for a reasonable period before and after confinement.<sup>49</sup>

The oppositional Indian National Congress, too, endorsed the demand for social security: during the campaign for the provincial elections in 1936-37 its manifesto promised "protection against the economic consequence of oldage, sickness and unemployment". 50 A National Planning Committee (NPC), instituted by the National Congress in the late 1930s, was chaired by the moderate socialist Jawaharlal Nehru, but also included a strong posse of Indian businessmen. In May 1940, the NPC resolved that "[a] system of compulsory and contributory social insurance for industrial workers should be established directly under the control of the State, to cover the risks of sickness and invalidity [...]". This and other social security schemes envisaged for independent India were to "be extended by stages, priority being given to particular classes of workers, with due regard to the relative urgency of their needs, facility of application, and to the ability of the community to provide for them".51 The NPC thus made entitlements to social benefits conditional, at least initially, on industrial employment and did not seek to establish them as a constitutional citizen's right. It thus chose to follow the RCLI's more restricted, Bismarck-style approach rather than N.M. Joshi's universalism.

With the National Congress assuming in 1937 the government of the majority of provinces, including Bombay with its sizeable industrial centres, the latter emerged as the main hub for the development of a nationalist labour policy. In their *Labour Programme* of August 1937, the Bombay Government already dampened the expectations raised during the election campaign<sup>52</sup> and had their Labour Commissioner declare a few months later that "conditions do not at present exist in the Presidency for the successful operation of a scheme of sickness insurance as it is understood and worked in the United Kingdom or other foreign countries". As preliminary, cautious steps, the Government proposed to first generate the required statistics, to legally sanction three to four weeks of paid sick leave for industrial workers, and to deduct part of the wages for this leave period in order to create a State-administered provident fund. These were seen as the first steps towards a social insurance scheme that was to be restricted to industrial workers.<sup>53</sup>

<sup>49.</sup> ILOrep 3/1932, p. 65 (citing *The Hindu*, 1 March 1932). The Roundtable Conferences prepared the Government of India Act of 1935, which was the last quasi-constitutional legal framework of colonial rule before independence.

<sup>50. &</sup>quot;Industrial Reform in Presidency", ToI, 18 August 1937, p. 6.

<sup>51.</sup> National Planning Committee. Being an Abstract of the Proceedings and Other Particulars Relating to the National Planning Committee, vol. 2 (Bombay, 1940), p. 55.

<sup>52. &</sup>quot;Industrial Reform in Presidency", ToI, 18 August 1937, p. 6.

<sup>53.</sup> Bombay Chronicle, 15 November 1937, p. 8 ("Sickness Leave with Pay for Industrial Labour") and p. 6 ("An Essential Reform"); see also: ILOrep 11/1937, p. 18ff.

When the colonial government declared India's war entry in September 1939 without consulting the nationalist opposition, the Congress-led provincial governments stepped down. In 1942, Nehru and other nationalist leaders were arrested and the NPC ceased to function. The Congress's temporary exclusion from policymaking circles did not, however, cut short the debate on social insurance for industrial workers. To the contrary, the political process resulting eventually in the Employees' State Insurance Act intensified and accelerated during the war years – we will return to this development after the next section.

## III. "WELFARE INTERNATIONALISM": DISCURSIVE CONVERGENCE, REGULATORY DIVERGENCE

In order to reconstruct the making of the law, we need to consider first, however, the contexts in which it was shaped – contexts that were located at the global, imperial, and at the subcontinental spatial scales. I argue that the nature of employment-based welfarism in mid-twentieth century India can only be understood if *all* of these spatial scales are carefully examined. Recent studies tend to privilege the international and transterritorial contexts: Indian employment-based welfarism is thus interpreted either as a spinoff from a global, universalistic tendency most vocally expressed, after 1919, in the conventions and recommendations emanating from the International Labour Organization in Geneva, or as a derivative of British welfare legislation handed down along imperial communication channels from the metropolitan apex to the colonial lowlands. Whether precedence is given to the international or to the imperial context, the historical narrative will be framed by diffusionist assumptions. "In recent research", Jasmien van Daele recapitulates approvingly, the ILO is regarded

as an international Organization for the conceptualization, diffusion, and transmission of ideas and policies on labour issues in a broader transnational network of diverse governmental and non-governmental actors (policy-makers, technical experts, and interest groups) acting beyond the nation-state.<sup>54</sup>

This statement implies two assumptions that must be examined separately. First, that *ideas*, conceived of at a central location, such as Geneva, cannot only be transmitted but even "diffuse" outwards. This raises the question whether the quasi-natural metaphor of "diffusion" is adequate for the sociocultural translation process that accompanies each transfer of ideas and

<sup>54.</sup> Jasmien Van Daele, "Writing ILO Histories. A State of the Art", in J. Van Daele, M. Rodriguez Garcia, G. van Goethem, and M. van der Linden (eds), *ILO Histories. Essays on the International Labour Organization and its Impact on the World during the Twentieth Century* (Bern [etc.], 2010), p. 33.

involves, by necessity, qualitative changes as translators adapt ideas to their respective context. The second assumption goes even further, implying that not only ideas, but even *policies* can "diffuse" from centres to peripheries. Suffice it, for our present purposes, to engage with these assumptions at the empirical level: we find that internationally circulating ideas generated in Geneva, London, and elsewhere *did* impact on debates on labour welfare in India. It is also evident that certain regulatory devices developed in European contexts, such as social insurance, *were* applied to India's world of labour though in specific ways. The importance of these "specific ways" becomes apparent, however, when we turn to the labour regime that actually emerged as the result of labour policy and social conflict in mid-twentieth century India. We discover, then, that the incantation of the same ideas and the installation of similar regulatory devices could result in the emergence of strongly divergent labour policies and regimes.

Even so, at the discursive level, the diffusionist imagination of the process appears convincing at first sight. Global debates on welfare in industrial societies, on the need for achieving through regulation a "level playing field" internationally in terms of labour conditions,55 or on the regulatory mandate of the state to rein in the destructive potentials of "the market" assumed greater importance for developments in India after World War I. The Great Depression enhanced the potency of these debates and related policy initiatives even further. The language and instruments of welfarist reform in India were, indeed, borrowed from the global welfare discourse to a great extent. In order to secure a second vote in that Versailles Treaty institution, the British Government had successfully negotiated for a separate membership of "British India" in the International Labour Organization when it was founded in 1919.<sup>56</sup> While the British colonial establishment, state officials, and business magnates alike, were less than enthusiastic about this involvement, the International Labour Conferences were soon recognized as an international stage for staking claims against the colonial state by Indian social reformers and nationalist politicians as well as by increasingly assertive South Asian business interests. 57 The establishment in 1920 of India's first national trade union federation, the All-India Trade Union Congress

<sup>55.</sup> This background for ILO initiatives, grounded in the interests of metropolitan capital, has been stressed in Sabyasachi Bhattacharya, "Labour Laws and the Global Economy. The Discourse of Labour Control and Welfare in India, 1919–1947", in S. Sen and M.C. Marcuzzo, *The Changing Face of Imperialism. Colonialism to Contemporary Capitalism* (Abingdon [etc.], 2018), pp. 247–264.

<sup>56.</sup> Cf. P.P. Pillai, *India and the International Labour Organisation* (Patna, 1931), p. 160ff.; Gerry Rodgers, "India, the ILO and the Quest for Social Justice since 1919", *EPW*, XLIV:10, p. 47. 57. Pillai, *India and the ILO*, pp. 158–162; Madeleine Herren, "Global Corporatism after the First World War: The Indian Case", in S. Kott and J. Droux (eds), *Globalizing Social Rights. The International Labour Organization and Beyond* (Basingstoke [etc.], 2013), pp. 137–152. See also: Rodgers, "India, the ILO", p. 47.

(AITUC), and of numerous local and industrial unions during the post-war years was stimulated and facilitated by the emergence of this new international forum.<sup>58</sup>

India's colonial government had to engage with the growing body of ILO Conventions despite their own reluctance and even though employers resisted any state "interference" with workplace relations tooth and nail. In the course of interwar-period debates on labour legislation, more energy was generally expended on defining the ambit of a law than on its actual content. Employers, but also state officials were intent to keep the area of application of labour laws as narrow as possible. Collective labour law and social legislation thus became a structure of exclusion and differentiation right from their inception: at the conceptual level, a tiny "organized" workforce was separated from a vast, presumably "unorganized" workforce, while a pattern of graded social differentiation was produced at the practical level. This special form of labour policy flowed from a two-tier conception of the world prevailing even within the ILO, which kept the colonial world largely outside the ambit of welfare policies. <sup>59</sup>

World War II, forcing governments of combatant states into broad-based social concords to secure the loyalty of the working classes, reinforced a tendency towards a universalization of social rights, however. This tendency towards universalization had two very different implications: in the centres of global capitalism, a drive could be observed towards including ever larger proportions of the population in more comprehensive welfare schemes, 60 while the establishment of severely restricted and sectional social security programmes took place in other parts of the world. This was reflected in the ILO's Declaration of Philadelphia of 1944, which envisaged the "progressive application" of universal labour standards to all parts of the world, including the "dependent" states or colonies, even though the need for differential temporal schedules of implementation was conceded. Historian Daniel Maul has considered this a "quantum leap" in the ILO's policy. 61 Even before that "quantum leap", the ILO had influenced the Indian debate on the advisability of introducing a social insurance scheme ever since the 10th International Labour Conference passed conventions and recommendations that called for corresponding legislative measures in 1927. Though the Central

<sup>58.</sup> Pillai, *India and the ILO*, p. 156ff.; Rodgers, "India, the ILO", p. 47. See also: Sukomal Sen, *Working Class of India. History of Emergence and Movement*, 1830–1970 (Calcutta, 1977), pp. 162–164.

<sup>59.</sup> Rodgers, "India, the ILO", p. 48. See also: Susan Zimmermann, "'Special Circumstances' in Geneva: The ILO and the World of Non-Metropolitan Labour in the Interwar Years", in Van Daele *et al.*, *ILO Histories*, pp. 221–250.

<sup>60.</sup> Cf. Chris Pierson and Matthieu Leimgruber, "Intellectual Roots", in Oxford Handbook of the Welfare State, pp. 41–44.

<sup>61.</sup> Daniel Maul, Menschenrechte, Sozialpolitik und Dekolonisation. Die Internationale Arbeitsorganisation (IAO) 1940–1970 (Essen, 2007), p. 391ff.; see also ibid., pp. 108–121.

Legislative Assembly decided in 1928 not to ratify these conventions for India, <sup>62</sup> the ILO submitted a detailed memorandum on the matter to the RCLI in 1930. <sup>63</sup> In 1945, under more conducive conditions, two ILO officials were asked by the government of India to review Adarkar's abovementioned report and their recommendations to expand the scope of the scheme eventually found their way into the Workmen's State Insurance Bill of 1948. <sup>64</sup>

Supplementing the international narrative outlined above, the story of India's labour and social welfare legislation could also be framed as an extension or appendix of British labour policy. The above-mentioned Royal Commission on Labour in India conducted, in 1929-30, the first systematic survey of working and living conditions of labourers on the subcontinent, created an extensive body of documentation and submitted a report in 1931 to the British Parliament with detailed policy recommendations, including some cautious steps towards creating an industrial health insurance scheme. <sup>65</sup> The RCLI was chaired by John Henry Whitley, the former liberal MP and speaker of the House of Commons, who, in 1919, spearheaded the introduction in Britain of bipartite "Joint Industrial" or "Whitley Councils". 66 In the 1940s, under the War Cabinet and the Interim Government, the agenda of Indian labour politics appeared to become ever more similar to that in Britain. Public housing and rent control, the establishment of health insurance and pension funds, the provision of free elementary education and of industrial training, even the issue of unemployment; in other words: Beveridge's famous five "Evil Giants" - Want, Disease, Ignorance, Squalor, and Idleness - all figured and were identified as the targets of employment-based welfare policy.<sup>67</sup> N.M. Joshi, the eminent trade unionist, legislator, and social reformer, demanded a Beveridge Plan for India in 1944, 68 while the famous "Bombay Plan", drafted by leading Indian industrialists in the same year, quoted

<sup>62.</sup> Adarkar, Report on Health, p. 163; Punekar, Social Insurance, p. 82.

<sup>63.</sup> Pillai, India and the ILO, p. 108.

<sup>64. &</sup>quot;Note on the Report prepared by Professor B.P. Adarkar on a Scheme of Health Insurance for Industrial Workers, by Mr. M. Stack and Mr. R. Rao of the International Labour Office", BL: IOR/L/E/8/4948 ("Health Insurance for Industrial Workers, incl. Sickness Statistics").

<sup>65.</sup> RCLI, Report, p. 268ff.

<sup>66.</sup> While the RCLI's report and published evidence volumes have been used extensively by historians, the controversial political context of the Commission's work has not been examined closely. For a first attempt see: Amerdeep Panesar et al., "J.H. Whitley and the Royal Commission on Labour in India 1929–31", in J.A. Hargreaves, K. Laybourn, and R. Toye (eds), Liberal Reform and Industrial Relations: J.H. Whitley (1866–1935), Halifax Radical and Speaker of the House of Commons (London, 2017), pp. 129–142.

<sup>67.</sup> The ILOreps of this period provide an overview of this development, which was reflected in condensed form in Labour Member Jagjivan Ram's speech in the Legislative Assembly on 11 March 1947. A summary of this speech is provided in *Indian Labour Gazette (hereafter: ILG)* IV:10 (4,1947), p. 461ff.

<sup>68.</sup> ILOrep 3/1944, p. 2, quoted from a report on a cut motion in the Central Assembly on 16 March 1944 in *The Statesman*, 17 March 1944.

Beveridge's assertion that if "the giant Idleness can be destroyed, all other aims of reconstruction come within reach". <sup>69</sup> B.P. Adarkar, the author of the "Report on Health Insurance" was reportedly dubbed, somewhat disparagingly, a "*chhota* Beveridge" (little Beveridge) by the strongman of Indian conservatism Vallabhbhai Patel. <sup>70</sup> William Beveridge himself was, indeed, officially approached with the request to advise on the "Social Security Plan for India" a year later. <sup>71</sup> Beveridge turned down the invitation – in public it was stated due to other obligations, but in fact it was because no agreement was achieved with the Government of India concerning the terms and conditions of his inquiry. He had envisaged a "Report on Freedom from Want in India" and did not wish to be limited, in his inquiry, to social security for industrial workers only: "a formal limitation which, for many reasons, seems to me unfortunate". He indicated that "freedom from want [was] probably to be sought for the greater part of the Indian population" in a "different direction". <sup>73</sup>

Even the rather cursory discussion of the preceding sections shows that a close connection existed from the 1920s through 1940s between labour policy debates at the international and imperial spatial scales and those in "British India". At the discursive level, "social policy" seemed to aim, particularly during the final years of colonial rule as well as in early postcolonial India, at the workforce as a whole and not merely at a small section of the wage-earning population. India seemed to follow, albeit more slowly and through intermediary stages, the same trajectory as other world regions, including the home country of British imperialism. Yet, the inclusive British National Health Service and the highly selective Indian Employees' State Insurance Scheme, both enacted in the same year and both referring to the famous Beveridge Report, could not have been more different in terms of scope. They would remain close to the opposite ends of an expansive spectrum, ranging from the legal guarantee of a universal social right based on citizen status to minoritarian legal entitlements linked to a narrowly defined employment status in specific labour market segments. The year 1948 thus marks not only a striking convergence of debates on the future of welfare states, but

<sup>69.</sup> Purshotamdas Thakurdas, J.R.D. Tata, G.D. Birla et al., Memorandum Outlining a Plan of Economic Development for India, Parts I and II (Harmondsworth, 1945), p. 71.

<sup>70.</sup> S.P. Joshi, "Social Security Legislation in India", in K.D. Gangrade, *Social Legislation in India*, vol. II (Delhi, 2011 [1978]), p. 221.

<sup>71. &</sup>quot;Social Security Plan for India", ToI, 21 September 1945, p. 7; see also: ILOrep 10/1945, pp. 30, quoted from The Hindu, 15 October 1945.

<sup>72. &</sup>quot;Sir W. Beveridge's Visit Not Yet", *ToI*, 10 October 1945, p. 6; "Note left by Sir W. Beveridge at meeting ... 19/9[/1945]", BL: IOR/L/E/8/2903 "Social Security in India. Proposed Visit by Sir W. Beveridge".

<sup>73.</sup> W. Beveridge to D. Monteath, India Office, draft letter, 21 September 1945, BL: IOR/L/E/8/2903 "Social Security in India. Proposed Visit by Sir W. Beveridge".

also a striking divergence of social policies: a secular parting of ways with regard to the social regulation of labour. To explain this paradox of discursive convergence and regulatory divergence we must turn to the subcontinental spatial scale, to the field of forces that determined the specific features of an employment-based social policy that would prove its resilience for more than half a century in postcolonial India.

#### IV. INTERNAL COMPULSIONS: WAR EXIGENCIES AND THE INDUSTRIAL LABOUR PROCESS

By the 1930s, a compulsory health insurance for industrial workers had entered the agenda of Indian mainstream politics. In his report for 1938, the British Chief Health Officer for the Delhi Province summed up a view that by now had gained influence even among the proverbially conservative colonial establishment:

Today industrialists in other parts of the world are satisfied that sickness benefit is not merely a measure of social welfare but a sound business proposition. However complex the problem, government cannot ignore this point of view. The industrialist thinks in terms of output; Government should think in terms of the health of the nation.<sup>74</sup>

Prevarication prevailed, however, resulting in an explicit government decision in the same year not to implement the ILO's 1927 convention on sickness insurances and to disregard the corresponding recommendation of the RCLI in 1931.<sup>75</sup> Even so, the issue could not be laid to rest and re-emerged as early as in 1940, a mere two years later. This was no coincidence: it was the war that changed the game. Britain depended on Indian war supplies in terms of military workforces and agricultural products, but also in terms of industrial goods – textiles and ammunition in particular.<sup>76</sup> Employment in the armed forces, factories, mines, and railways thus doubled between 1939 and 1945 from three to 6.2 million with factory employment increasing from 1.75 to 2.64 million alone.<sup>77</sup> The increasing reliance on Indian resources coincided with a dwindling of the colonial regime's political support base among its Indian subjects: the legitimacy and authority of imperial power

<sup>74.</sup> ILOrep 2/1940, p. 23, quoted from Annual Public Health Report on Delhi Province for 1938, (New Delhi, 1939), p. 105.

<sup>75.</sup> ILOrep 2/1938, pp. 32-34 (summarizing the Government of India's *Indian Industries and Labour Bulletin* 63, on "Sickness Insurance").

<sup>76.</sup> Cf. Indivar Kamtekar, "A Different War Dance: State and Class in India, 1939–1945", Past and Present 176 (2002), pp. 189–201.

<sup>77.</sup> B.N. Datar and I.G. Patel, "Employment during the Second World War", *Indian Economic Review*, 3:1 (1956), p. 25.

was on the wane and the feeling spread that its days were numbered.<sup>78</sup> In addition, the state emerged as a major industrial employer during the war when its share of the factory workforce rose from eight to seventeen per cent.<sup>79</sup> This new dual role as a large-scale and highly visible employer on the one hand, and as the fount of legal regulation on the other, generated new pressures as well as possibilities in regard of labour policy. Inflation and a drop in real wages by thirty per cent in the first three years of the war<sup>80</sup> created, moreover, high levels of industrial tension, which were countered by emergency laws, but also required at least the promise of future concessions to the highly urbanized and spatially centralized factory workforce.<sup>81</sup>

This strained and precarious political situation paradoxically widened the room for manoeuvre of reformist forces within the proverbially conservative colonial administration. It enabled them to override, to some extent, the concerns raised by both British expatriate capital and Indian big business - concerns for the sanctity of property and for contractual freedom that had for decades held back collective labour laws and compulsory welfare schemes. In August 1942, the month when the militant nationalist Quit India Movement took off to face immediately the full repressive force of the colonial state, two Labour members of the British War Cabinet, Richard Stafford Cripps and Ernest Bevin, came up with the proposal to back up repression with a "more progressive social and industrial policy" in order to secure the support of Indian workers and peasants for the war effort. Initially, the proposal appears to have been favoured by Prime Minister Winston Churchill. However, the colonial administration of "British India", represented in the War Cabinet by the Secretary of State, was staunchly opposed as they considered such schemes as politically counterproductive and financially unviable. The Indian members of the British War Cabinet, Atul Chatterjee and Ramasamy Mudaliar, took opposing positions, the latter fiercely supporting the stance of Viceroy and Secretary of State.

The official debate nevertheless lingered on for a year and it was in its shadow that the earlier blockage towards a social insurance scheme for Indian industrial workers was finally overcome. For B.R. Ambedkar, the towering *dalit* leader who was then Labour Member of the Government of India, used the opportunity to push ahead with labour reforms – not always to the liking

<sup>78.</sup> The best available analysis of this "crisis of the State" of the early 1940s is still: Indivar Kamtekar, *The End of the Colonial State in India*, 1942–1947 (Cambridge, 1998, unpublished Ph.D. thesis).

<sup>79.</sup> Calculated from figures provided in: *ILG* I:8 (February 1944), p. 191; II:3 (September 1944), pp. 90–94; IV:4 (October 1946), p. 123ff.

<sup>80.</sup> Shreekant A. Palekar, *Problems of Wage Policy for Economic Development. With Special Reference to India* (London, 1962), p. 68.

<sup>81.</sup> This is discussed more fully in my "'Produce or Perish'", MAS (forthcoming).

<sup>82.</sup> The debate is extensively documented in the following file: BL: IOR/L/E/8/2527 Social Reform in India, 1942–1944.

of the conservative colonial establishment. As late as December 1945, Viceroy Lord Wavell thus complained to the Secretary of State for India that Ambedkar had "introduced rather prematurely a unified scheme of insurance and social security for industrial workers". Yet, just at the time when Wavell formulated his misgivings in a secret letter, Ambedkar aptly and publicly summed up the policy shift that had occurred in the course of the war years: "the maintenance of proper industrial relations is a public affair and is not a mere matter of contract between the employer and the employee". It is not that business representatives or colonial administrators had ceased to oppose the introduction of a compulsory health insurance scheme, but from 1942 onwards the earlier flat refutation on the grounds of its presumed cultural unsuitability and of principles of political economy gave way, as we shall see in more detail, to a reluctant acknowledgement of the need for an industrial health insurance paired with tactics of foot-dragging and obfuscation.

The historical possibility of a compulsory health insurance for factory workers and the specific features this scheme eventually assumed cannot be explained exclusively, however, in terms of war-related shifts in political power equations. This possibility also emerged from a context, discernible at least from the 1910s, of changing industrial labour processes that depended on transformed modalities of recruitment and social reproduction. If the Indian Industrial Commission raised, as mentioned above, "rationalization" and "efficiency" of Indian industry to the status of an imperial policy issue during World War I, this was not an isolated intervention but indicative of a tendency towards a piecemeal, slow, and halting transformation of Indian industry in the late colonial period. This transformation is of crucial importance for the purposes of our investigation: the "rationalization" of labour processes entailed consequences not merely for the deployment of labour at the worksite, but necessarily also for the modalities of its recruitment and reproduction outside the worksite. In this essay, I can only briefly adumbrate four driving forces of this transformation of India's factory regimes that provided a crucial context for the emergence of a peculiar form of minoritarian welfarism: the exigencies of the war economy, competition in the global textile market, the intensification of labour struggles, and the diversification of Indian industry.

Turning to the first of these driving forces, we find that the world wars of the twentieth century changed not only states and social policies, but also generated an increased demand for labour and a greater concern for labour productivity. The warfare state required an increase and diversification of industrial production in India while, in the absence of a domestic machine-building

<sup>83.</sup> BL: IOR/L/E/9/442 Labour: Legislation – Programme for Labour Legislation in India and Government of India Policy (Extract from Private Secret Letter from Lord Wavell to Lord Pethick-Lawrence, 5 December 1945).

<sup>84.</sup> ILG III: 8 (February 1946), p. 238.

industry, a large-scale renewal of the existing technical manufacturing base was no feasible option in the colonial context. 85 Increasing production implied, under these conditions, a rising demand for labour that generated severe, if sectional and temporary bottlenecks. It is, therefore, no coincidence that established, hitherto profitable practices of labour deployment came to be considered wasteful and that the problem of "rationalization" emerged during World War I. As Anna Sailer has shown in a recent dissertation on the Bengal jute industry, employers had practiced – in this as well as in other industries – a factory regime that generated high profits despite comparatively low levels of productivity. The latter was due not only to low levels of investment in fixed capital, but also to a pattern of regularly employing more workers than technically required to operate the machines. The workers were recruited and supervised through petty labour contractors (so-called sardars) as groups, which prevented a close monitoring of the individual worker's performance by the factory management. Under conditions of labour plenty, however, this system of contract labour and excess employment permitted the payment of comparatively very low wages as the factory's internal labour reserve helped to even out the resultant instability of employment patterns: high rates of labour turnover linked to patterns of circulatory migration between industrial districts and distant rural areas and a high incidence of "absenteeism" due to illness, diversified subsistence strategies, or other reasons could be dealt with in this manner without risking stoppages in the production process.<sup>86</sup> It is significant, then, that the linked issues of increasing the "efficiency" and of reducing the horizontal mobility of industrial workers were brought up by the Indian Industrial Commission between 1916 and 1918, exactly at a time when a war-related labour scarcity seemed to demand less "wasteful", more intensive labour processes.<sup>87</sup> Both in the jute and in the cotton textile industries the issue of introducing more productive, but also more costly double shift systems were being discussed among employers from World War I onwards and with increasing heat.88

That debates on welfare schemes for industrial workers grew more intense during World War II – just at a time when the colonial government incurred unprecedented levels of debt to pay for spiralling war expenses – can also be explained against this background. For the issue of productivity appears to

<sup>85.</sup> By the end of World War II, the obsolete and worn-out machinery of Indian factories was identified as a major constraint on India's industrial production. Cf. C.D. Deshmukh, *Economic Developments in India, 1946–1956. A Personal Retrospect* (Bombay [etc.], 1957), p. 36. 86. Anna Sailer, "Workplace Matters. The Bengal Jute Industry between the 1870s and the 1930s" (University of Göttingen, 2016, unpublished Ph.D. dissertation).

<sup>87.</sup> Report of the Indian Industrial Commission, pp. 179-181, 190-192.

<sup>88.</sup> Cf. Sailer, "Workplace Matters", esp. chapter 3. See also: *Report of the Textile Labour Inquiry Committee*, vol. 2 (final report) (Bombay, 1940), pp. 162–179; Labour Investigation Committee, *Main Report*, pp. 155–157.

have stared political authorities in the face, once again, during this second global war: while India's factory workforce grew, as we have seen, by about fifty per cent between 1939 and 1945, industrial output increased only by twenty per cent. 89 This was the time when "absenteeism" – defined as the loss of "manshifts" due to non-attendance of employed workers – was discovered (along with high labour turnover) as a problem of industrial "efficiency" both by employers and State officials. And low levels of industrial health were believed to be one of the main causes of high rates of "absenteeism" in Indian industry. 90 This rather late discovery of "absenteeism" as a managerial issue implied, however, that relevant statistics were, at the time, unavailable for most industries and considered unreliable even for the most advanced sections of the long-established cotton textile industry.<sup>91</sup> During the war years, the Government of India began to call for monthly returns on absenteeism from factories, but responses were uneven and patchy.<sup>92</sup> By 1947, however, the recording of "sickness absenteeism" at the company level had been established as a parameter of personnel management in Indian factories.<sup>93</sup> Simultaneously, statistics published in the Labour Ministry's monthly Indian Labour Gazette began to distinguish between "sickness or accident" and other reasons for "absenteeism" in ordnance, cement, and match factories as well as in the textile industry of the Madras province.<sup>94</sup> The urgency of the problem was admitted by growing sections of employers, even in industries where employment policies had relied on cheap, exchangeable and fluctuating workforces for long. The Ludlow Jute Company, for instance, which operated three mills at Chengail in the district of Howrah, employed a "Medical Officer" and began to create records of "absenteeism" on account of "medical" and "non-medical grounds", distinguishing between "skilled" and "unskilled" workers.95 The World Wars thus extracted from employers and State officials the admission of a causal link between health standards and levels of productivity. Yet, when war ceased to remould society and political

<sup>89.</sup> Datar and Patel, "Employment during the Second World War", p. 21.

<sup>90.</sup> Labour Investigation Committee, *Main Report*, pp. 101–108. See also the note by Kanji Dwarkadas, a Bombay Labour Welfare Officer, on absenteeism, dated 5 February 1945, p. 2, in CSAS, 1945–49, reel 5.

<sup>91.</sup> Labour Investigation Committee, Main Report, p. 101.

<sup>92.</sup> Indian Labour Yearbook 1946 (Delhi, 1948), pp. 22–27; Indian Labour Yearbook 1948–49 (Simla, 1950), pp. 39–45.

<sup>93.</sup> E. Lloyd Jones, "Sickness Absenteeism and Recording in Indian Industrial Establishments", *The Indian Medical Gazette*, 82:2 (1947), pp. 88–91.

<sup>94.</sup> In this publication, "sickness and accident" appears to have been used first as a category of "absenteeism", in *ILG* V:3 (August 1947), p. 214. See also: *ibid.*, V:6 (December 1947), p. 432ff.; *ibid.*, V:7 (January 1948), p. 516ff.; *ibid.*, V:8 (February 1948), p. 59off.; *ibid.*, V:9 (March 1948), p. 67off.; *ibid.*, V:10 (April 1948), p. 755ff.; *ibid.*, V:11 (May 1948), p. 853ff.

<sup>95.</sup> K.L. Basu Mallik and S.D.S. Greval, "Labour Absenteeism", *The Indian Medical Gazette*, 83:5 (1948), pp. 242–243. Significantly, perhaps, the Ludlow Company was a US American enterprise.

independence inaugurated an age of nation-building and planning, "absentee-ism" continued the be perceived, in official discourse, as "an important problem of labour welfare and one of the root causes of labour unrest and reduced national output". 96

The second and third of the driving forces furthering the transformation of India's factory regimes – global competition and labour struggles – played out simultaneously in the interwar years and it seems impossible to state with any accuracy, at the present stage of research, which of them had the greater impact. It was only after the short-lived post-war boom of the early 1920s had died down that Indian industry, and particularly its largest component, the cotton textile industry, began to feel the pinch of global competition. The latter found itself increasingly outperformed by Japanese industrialists and pushed out of export markets for cotton yarn and textiles, particularly the important Chinese market. This gave rise to more insistent official demands for "rationalization". Initially, however, Bombay's powerful cotton industrialists merely paid lip service to such demands, as Raj Chandavarkar showed in his early work. They sought relief, instead, in a protectionist customs policy for which they exerted concerted pressure on the colonial government: from 1927 onwards, heavy import duties of up to seventy-five per cent were imposed on cotton piece goods through a series of tariff laws, which, to some extent, succeeded in fending off Japanese and Chinese competitors from the growing home market - competition that was interestingly characterized by British-Indian government representatives as "unfair" on account of default on internationally established labour standards.<sup>97</sup> "Rationalization" in Bombay's cotton textile industry rarely involved a modernization of machinery and mainly implied that workloads were raised, while wages and employment declined accordingly. This provoked militant labour unrest and could be imposed, therefore, by employers only within limits.<sup>98</sup> But "rationalization" occurred also, from the 1930s, as a response to strikes when the old mode of managing labour through petty contractors was no longer capable of containing unrest among Bombay's 240,000 textile workers. "Rationalization" meant, in this context, more direct and centralized forms of recruitment and deployment, which permitted to weed out "trouble-makers" and break the resistance of

<sup>96.</sup> B. Natarajan, "Absenteeism in Organized Industries in the Madras Province", *Labour Law Journal*, vol. I (1949), p. 284.

<sup>97.</sup> Rajnarayan Chandavarkar, "Industrialization in India before 1947: Conventional Approaches and Alternative Perspectives", MAS, 19:3 (1985), pp. 655–657; idem, The Origins of Industrial Capitalism in India. Business Strategies and the Working Classes in Bombay, 1900–1940 (Cambridge, 1994), pp. 263–265, 271–273; Basudev Chatterji, Trade, Tariffs, and Empire. Lancashire and British Policy in India, 1919–1939 (Delhi, 1992), pp. 377–381 and passim; Pillai, India and the ILO, pp. 98–100.

<sup>98.</sup> Chandavarkar, The Origins of Industrial Capitalism, pp. 389-396.

militant sections of the workforce.<sup>99</sup> Using new quantitative material, Bishnupriya Gupta has confirmed Chandavarkar's analysis by showing that labour productivity grew faster in the more unionized industrial clusters of Bombay and Ahmedabad than in less unionized industrial centres, where lower wages permitted to continue the old forms of labour recruitment and deployment through intermediaries.<sup>100</sup> By the late 1930s, and with increased vigour during the war and post-war years of the 1940s, considerations of raising labour productivity also gained in importance when employers pondered over schemes of "rationalization".<sup>101</sup> For this purpose, too, the assumption of a more direct and continuous managerial control over the workforce seemed to offer the cheapest and most feasible solution: "rationalization" was implemented, even then, mainly through a reorganization of labour recruitment and deployment, not by changes of the industry's technical base.

The new modes of recruitment and deployment implied a stabilization of skilled core workforces. Such a stabilization appeared possible at a time when patterns of circulatory migration were believed to be declining markedly among the factory workforce: the 1946 report of the Labour Investigation Committee thus explicitly revised the RCLI's findings of 1931 when they pronounced that few industrial workers were actively involved any longer in agriculture, that the continuation of village links mostly took the form of brief visits for social purposes and that migrant workers returned to their home village in the event of sickness or infirmity mainly due to the absence of affordable alternatives in the industrial centres. 102 Under these conditions, factory-level welfare facilities were more often created by millowners in these industrial centres as a means to further reduce the horizontal mobility of directly employed and supervised core workforces. 103 This "stabilized" core of long-term employees was supplemented by a semi-stable reserve pool of so-called badli or stand-by labourers. In Bombay, the "badli control scheme", imposed by the Bombay Mill Owners' Association in 1935, undercut the autonomous power base of the petty labour contractor or sardar and supplied the industry with temporary or badli workers. The new scheme sought to reduce the labour turnover even among this supplementary workforce in order to established more direct employer control. Accordingly, badli workers were from now on individually registered and required to stand by for recruitment daily. Though their compensations and benefits

<sup>99.</sup> Idem, "The Decline and Fall of the Jobber System in the Bombay Cotton Textile Industry, 1870–1955", MAS, 42:1 (2008), pp. 187, 201.

<sup>100.</sup> Bishnupriya Gupta, "Wages, Unions, and Labour Productivity: Evidence from Indian Cotton Mills", *The Economic History Review*, 64:S1 (2011), pp. 76–98.

<sup>101.</sup> Chandavarkar, "The Decline and Fall of the Jobber System", pp. 138-140, 185, 201-203.

<sup>102.</sup> Labour Investigation Committee, Main Report, pp. 69-78.

<sup>103.</sup> Bulletins of Indian Industries and Labour 63: "Sickness Insurance" (New Delhi, 1937), p. 82.

were significantly lower than those of the more permanent core of skilled employees, they were still marked off clearly from the even more volatile "general" urban workforce that was still assumed to be of largely circulatory character. They served, as it were, as a regular reserve force that was held in "a system of probation" with only some of them eventually allowed to join the core workforce. <sup>104</sup>

This tendency of increasing productivity through a partial stabilization and more direct managerial control of core as well as peripheral workforces was spread out extremely unevenly across the industries – the coal mining industry may be quoted as a counter-case where very little was spent on social infrastructure before the end of colonial rule, where circulatory migration continued to be the dominant pattern, and where employers continued to oppose any kind of welfarism except for small, highly specialized sections of the workforce. 105 The Labour Investigation Committee quoted and agreed with the opinion that the vast majority of industrialists in India "still regard welfare work as a barren liability rather than a wise investment". 106 Yet, a growing section of Indian big business - while remaining averse to any compulsory welfare scheme that required employer contributions – experimented increasingly with the disciplinary potentials of differential entitlements to factory-level welfare in order to create more stationary segments of the workforce. <sup>107</sup> In 1943, differences among leading capitalists surfaced even among the proverbially conservative members of the Bengal Chamber of Commerce. While representatives of the coal and plantation industries repeated the old argument that welfare schemes were inapplicable to a largely migratory labouring population, other employers feared that the creation of workers' entitlements through a contributory social insurance might create new lines of conflict between capital and labour. Yet, other Bengal-based businessmen were not only in favour of a comprehensive contributory provident fund scheme but even of a strong involvement of the State who, they demanded, was not only to contribute but also to take over the administration of the scheme. 108 By 1946, the Indian Jute Mill Association announced a pension scheme that had been under discussion for six years at least: its scope was restricted, however, to a very small proportion of the workforce as it applied only to male and

<sup>104.</sup> Chandavarkar, "Decline and Fall of the Jobber System", pp. 187–189.

<sup>105.</sup> Cf. Dhiraj Nite, "Work, Family and the Reproduction of Life: The Phase of Early Industrialisation in the Jharia Coalfields 1890–1940s", in M. van der Linden and P.P. Mohapatra (eds), Labour Matters: Towards Global Histories. Studies in Honour of Sabyasachi Bhattacharya (New Delhi, 2009), pp. 82–105.

<sup>106.</sup> Labour Investigation Committee, Main Report, p. 349.

<sup>107.</sup> Cf. *ibid.*, pp. 349–351; for medical services, maternity arrangements and provident funds at the company level see: *ibid.*, pp. 357–361.

<sup>108.</sup> Cf. ILOrep 1/1943, p. 12ff. (summarizing from the "Abstract of the Proceedings for the months September, October and November 1942, issued by the Bengal Chamber of Commerce").

female workers who had continuously served in mills of the same "agency" (enterprise) for thirty and twenty-five years, respectively. 109

The establishment of a structure of differential entitlements and the consequent differentiation within the industrial workforce overlapped with the process of defeminization: women were confined, more often than not, to casual employment or were marginalized altogether. In the Bombay textile industry, processes of rationalization and standardization went along with a significant decline of the proportion of female employment, which dropped from 19.4 per cent in 1927 to 8.5 per cent in 1950. Overall, employment of women in Indian factories was reduced from 16.95 per cent in 1927 to 11.33 per cent in 1949. The politics of calibrated formalization and minoritarian welfarism thus found material expression at the factory level even before they assumed normative form through postcolonial legislation. Decasualization schemes were implemented more rigorously in the textile as well as in other industries from the late 1940s onwards. III In combination with now legally mandatory "standing orders" at the company level, they were crucial for defining finely graded scales of employment status and corresponding scales of differential entitlements. 112 Hence they provided a scaffold for the creation of a narrowly defined minoritarian labour welfarism: an employment-based social policy confined continuously to small and overwhelmingly male sections of the workforce.

While my present emphasis lies on the importance of business strategies and changes in the labour process – aspects generally neglected in recent studies – the impact of labour struggles was always felt as the new labour regime was being shaped. "Rationalization" in the Bombay textile industry was, as we have seen, largely a response to increasing labour militancy and drove up this militancy further to unprecedented levels of intensity. Women played a growing role in labour mobilizations since the 1930s, but were marginalized by a policy linking "family wages" to male employment in "formalized" jobs, often with the support of trade unions. Similarly, strike movements and unionization processes assumed a wider social base in the second half of the 1940s, extending to diverse occupational groups that would later be firmly categorized as "informal". By creating a structure of graded legal entitlements for specific sections of the labour force while excluding simultaneously large

<sup>109.</sup> ILOrep 6/1946, p. 18 (citing the Employer Federation of India's *Industrial Bulletin* 481, 10 June 1946).

<sup>110.</sup> Labour Bureau, Ministry of Labour, Government of India, *Economic and Social Status of Women Workers in India* (Simla, 1953), pp. 12, 14ff. See also: Samita Sen, "Gender and Class: Women in Indian Industry, 1890–1990", *MAS*, 42:1 (2008), pp. 75–116.

<sup>111.</sup> Chandavarkar, "The Decline and Fall of the Jobber System", p. 209.

<sup>112.</sup> See the "model standing orders" for public sector enterprises that were published in *ILG* IV:8 (February 1947), pp. 328–330.

<sup>113.</sup> Cf. Sen, "Gender and Class".

parts of the working classes from legal recourse the postcolonial labour regime undercut these mobilizations, encouraged a legalistic trade unionism confined to a narrow clientele and rendered the development of inclusive trade union strategies more difficult. These aspects require a more systematic analysis, which has been commenced elsewhere.<sup>114</sup>

We can distinguish a fourth driving force contributing to the transformation of the subcontinent's factory landscape: Indian manufacturing, limited in the main for decades to cotton and jute textiles, diversified considerably after the Great Depression and even more so during World War II. Engineering, for instance, which for long had its base almost exclusively in railway workshops, doubled its workforce in the first half of the 1940s to more than half a million employees<sup>115</sup> and required higher levels of industrial skill. An official of the British Ministry of Labour who had been seconded in 1943 to act as Adviser to the Labour Member of the Government of India hence stated that while "no man-power problem" as such existed in India, there was "an acute shortage of skilled labour particularly in the engineering trades". 116 For the first time, the colonial government engaged somewhat more seriously with questions of skill formation at the level of industrial workers: between 1940 and 1944 more than 100,000 Indian workers were channelled through a fast-track "Technical Training Scheme" to acquire engineering skills that were urgently required both in the armed forces and state-owned ordnance factories, but were also in high demand in the growing private engineering sector. 117 In addition, 845 so-called Bevin boys were sent during these five years from India to Britain to be trained as engineers – a highly publicized scheme named after the British labour minister and obviously not meant to include any "girls". 118 Rising skill requirements went along with an even greater concern, especially among the employers of the more capital-intensive industries, for stabilizing the employment relations of a core workforce. Labour scarcity permitted skilled workers to move on to employers who paid higher wages. Growing rates of "absenteeism" and labour turnover, for this reason, too, emerged as a hot issue of debate among employers and state officials during the war years. 119 In fact, the ominous and often orientalist debate, initiated

<sup>114.</sup> Cf. Ahuja, "Produce and Perish".

<sup>115.</sup> B.P. Adarkar, Report on an Enquiry into Conditions of Labour in the Engineering and Minerals and Metals Industries in India (Simla, 1946), p. 2.

<sup>116.</sup> BL: IOR/L/E/8/2527 Social Reform in India, 1942–1944 (Memorandum by D.T. Jack "on Indian Labour Policy", forwarded by Ernest Bevin to Winston Churchill on 24 July 1943, p. 1). 117. "Technical Training Scheme", *ILG* III:7, p. 205.

<sup>118.</sup> BL: IOR/L/E/9/442 Collection 76/6 Labour: Legislation – Programme for Labour Legislation in India and Government of India Policy, 1945–1950 ("III. Summary of the Activities of the DGRE" [Director General of Resettlement and Employment], 24 February 1947, p. 2).

<sup>119.</sup> See above.

by US labour sociologists in the 1950s and revived by some economic historians in the 1990s, on how an assumed "lack of commitment" on the part of Indian industrial workers could be remedied 120 appears to have been triggered by such war-time worries. If India's industrial diversification required higher skill levels, lower rates of attrition, and more regular attendance at least in some sectors of employment, a more closely monitored reproduction of an industrial core workforce seemed to be an unavoidable precondition.

By the mid-1940s, the link between industrial efficiency and the provision of welfare schemes for industrial workers had been established as a "modern" standard within the developmental discourse of industrialization. Notwithstanding the continued misgivings among business circles, the future seemed clear to many promoters of industrial development and was delineated in statements like the following in a 1944 study on industrial location policy:

The progress towards permanent settlement of purely industrial workers in the factory area will facilitate the adoption of social security measures like the sickness, disability and unemployment insurance schemes, so essential for the promotion of an efficient class of skilled industrial workers.<sup>121</sup>

### V. THE MAKING OF THE EMPLOYEES' STATE INSURANCE ACT

While debates on a compulsory sickness insurance for Indian industrial workers date back, as we have seen, to the 1920s, the actual making of the Employees' State Insurance Act commenced in 1942. Early in the year, at a meeting of employer and employee representatives with Feroze Khan Noon, then Labour Member of the Government of India, the issue was discussed extensively in preparation of the 3rd Labour Ministers' Conference. On this occasion, business spokesmen did not fully rule out an "experimental" sickness insurance scheme, but insisted on a financial contribution by the workers as well as the State. Since the Labour Ministers of the Provinces and several princely states ruled out any financial contribution, the result of the subsequent conference was nevertheless that the scheme was shelved for

121. Tulsi Ram Sharma, Location of Industry in India (Bombay, 1948 [1946], p. 204.

<sup>120.</sup> Ralph C. James, "The Casual Labor Problem in Indian Manufacturing", *The Quarterly Journal of Economics*, 74:1 (1960), p. 100. Morris D. Morris, *The Emergence of an Industrial Labor Force in India* (Berkeley, CA [etc.], 1965), pp. 84–100. For a brief survey of this debate see: Jan Breman, "The Study of Industrial Labour in Post-colonial India – the Formal Sector: An Introductory Review", in J. Parry, J. Breman, and K. Kapadia (eds), *The Worlds of Indian Industrial Labour* (New Delhi, 1999), pp. 4–12. For a recent resurrection of the idea that "low labour input per mill worker" or possibly even their "low taste for effort on the job" was the reason for low productivity in India's cotton textile industry see: Susan Wolcott and Gregory Clark, "Why Nations Fail: Managerial Decisions and Performance in Indian Cotton Textiles, 1890–1938", *The Journal of Economic History*, 59: 2 (1999), p. 420.

the time being. <sup>122</sup> A few months later, however, when the colonial suppression of the nationalist Quit India Movement was in full swing and when the British War Cabinet discussed the expediency, under these circumstances, of a "more progressive social and industrial policy" in India, <sup>123</sup> the Government of India's new Labour Minister, B.R. Ambedkar, announced that a social insurance bill would be introduced in the Legislative Assembly by spring 1943. <sup>124</sup> B.P. Adarkar was appointed by the Labour Ministry to develop a "Report on Health Insurance for Industrial Workers", which was submitted to the Sixth (Indian) Labour Conference in the fall of 1944. <sup>125</sup> The Report drew upon various tentative schemes developed in the preceding years – and particularly on that proposed by the Textile Labour Enquiry Committee in 1940 <sup>126</sup> – but developed a concrete financial and administrative structure for the first time. It was vetted subsequently by ILO experts at the request of the Government of India and revised by Adarkar by July 1945. <sup>127</sup>

The Workmen's State Insurance Bill was introduced in the Central Legislative Assembly towards the end of the following year and eventually passed as the Employees' State Insurance Act in March 1948. It was to provide workers in perennial factories with more than ten employees with eight weeks of paid sick leave, monetary benefits in case of maternity, accident or invalidity, as well as medical benefits to be offered by special medical services that were to be created for the purpose. 128 The law remained a dead letter for several years, however. The *Times of India* observed a year after the passing of the Act that while the ESI depended on the close cooperation of the Central Government, the Provincial Governments and of employers, "[a]ll the three are too preoccupied with their own problems to attend to the teething troubles of a child whom none consider as their own". 129 In 1951, the All-India Organisation of Industrial Employers, a body representing Indian big business, demanded a further postponement of its implementation and particularly of any raising of contributions from the employers since they considered the scheme "socially unjust" and even "disastrous" in its economic consequences as it imposed "on industry a burden which it cannot bear". 130 Influential forces within the ruling Indian National Congress supported this stance: a year

<sup>122.</sup> ILOrep 1/1942, pp. 4–6 (special reports produced on the basis of participants' minutes and papers distributed at the 3rd Labour Ministers' Conference).

<sup>123.</sup> BL: IOR/L/E/8/2527 Social Reform in India, 1942–1944. See also above.

<sup>124.</sup> ILOrep 10/1942, p. 5 (cites The Statesman, 14 October 1942).

<sup>125.</sup> ILOrep 10/1944, p. 24ff. (cites "Unofficial Note issued by the Bureau of Public Information, Government of India", n.d.).

<sup>126.</sup> Adarkar, Report on Health, pp. 14-16.

<sup>127.</sup> ILOrep 7/1945, p. 18 (referring to ILG 6, 1945).

<sup>128.</sup> ILG V:10 (April 1948), pp. 698–701; ILOrep 4/1948, pp. 90–93 (cites *The Statesman*, 2 and 3 April 1948).

<sup>129. &</sup>quot;Employees' State Insurance Corporation", ToI, 30 August 1949, p. 11.

<sup>130.</sup> ILOrep 5/1951, pp. 16-18 (cites *Hindustan Times*, 17 May 1951).

earlier the government of the populous northern province of Uttar Pradesh had "signified their opposition to the scheme following a representation made to the Centre Government by certain employers at Kanpur" – the *Times of India's* commentator even feared that the project was about to be abandoned.<sup>131</sup> As late as in 1952, Jawaharlal Nehru finally inaugurated a pilot scheme that was confined, however, to Delhi and the industrial city of Kanpur (figure 1).<sup>132</sup> It was only in the course of the late 1950s that ESI coverage was rolled out more systematically, though considerable parts of the country still remained outside the remit of the Act. A full decade after the ESI Act had been passed by the Parliament of independent India, a "Study Group on Social Security" set up by the Ministry of Labour believed that of 2.2 million factory workers to which the law extended a mere 1.3 million were actually covered by the mechanisms of implementation established by then.<sup>133</sup>

The passing of the law had clearly not put a stop to the struggle over health insurance for workers – trench warfare over legislation now merely turned into an unending battle of attrition over its implementation. While these struggles over implementation require further research, we can here only discuss schematically four major lines of contestation that emerged in negotiations between business representatives, trade unionists, and state officials already in the process of law making. They were (a) the compulsory nature of the scheme, (b) its contributory character and the connected issue of financial liability, (c) its administrative structure as a *state* insurance, and (d) the vexed question of scope.

Backed up by the 1944 Recommendation of the ILO, government officials, and experts as well as trade union spokesmen agreed that sickness insurance for industrial workers had to be compulsory if it was to have any impact. This caused some discomfort in business circles and even among industrialists, who admitted a certain need for an improvement of health services for industrial workers. At issue was not only that compulsory participation in a health insurance scheme implied an obligation to contribute to it financially – an aspect we shall discuss instantly. Employers were also concerned that a

<sup>131. &</sup>quot;State Insurance Scheme. Employers' Opposition", *ToI*, 18 August 1950, p. 5; "A Sorry State", *ToI*, 20 September 1950, p. 6. See also: V.M. Albuquerque, "Employees' State Insurance Scheme in India", *ILG* 16/2 (1958), p. 108ff.

<sup>132.</sup> ILOrep 2/1952, p. 94ff. (cites The Statesman and National Herald, 25 February 1952).

<sup>133.</sup> Report of the Study Group on Social Security, New Delhi: Government of India, Ministry of Labour and employment, 1958, p. 25. The Study Group was chaired by V.K.R. Menon, Director of the ILO's India Branch, while its other members were exclusively government officials. Their report was also published by the AITUC with a foreword by S.A. Dange and additional appendices: A Question to Trade Unions: On ESI, PF and Pension Schemes. Report of the Study Group on Social Security (New Delhi, 1959), p. 23.

<sup>134.</sup> Punekar, *Social Insurance*, pp. 3f., 9f.; Adarkar, Report on Health, p. 24ff.; "Memorandum submitted by the All-India Trade Union Congress in connection with Prof. Adarkar's Report on Health Insurance for Industrial Workers", *Trade Union Record*, IV/5–6 (1–2/1945), p. 38ff. (copy preserved in CSAS: US State Department Central Files, India Internal Affairs, reel 5).

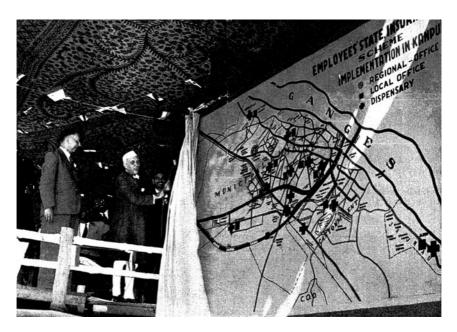


Figure 1. Jawaharlal Nehru unveiling a map illustrating a scheme at work at Kanpur on February 24, 1952.

From an official publication of the Publications Division of the Ministry of Information and Broadcasting, Employees' State Insurance (New Delhi, 1953), p. 14ff.

compulsory scheme regulating, among other things, the employees' right to paid sickness leave brought the conditions of work or the modalities of the performance of the labour contract under the scrutiny of state officials. Employer spokesmen thus pointed out repeatedly that the issue of health insurance was directly connected to that of holidays with pay<sup>135</sup> – the scheme was thus not external to the labour relationship but a mechanism that restricted the "freedom" of employers to fashion labour contracts as they pleased. In 1935, the Bengal Chamber of Commerce had flatly opposed any social insurance scheme based on compulsion, had suggested voluntary schemes at the company level according to a "model scheme" to be drawn up by government and had demanded that existing "adequate" arrangements should not be interfered with. <sup>136</sup> By 1943, when many employers recognized that a compulsory sickness insurance scheme could be forestalled for some time but not avoided

<sup>135.</sup> ILOrep 8/1940, p. 35ff. (cites Circular no. 146, dated 8 August 1940, of the Employers' Association of Northern India in Kanpur); ILOrep 6/1943, p. 12 (citing Proceedings of Bombay Chamber of Commerce for May 1943).

<sup>136.</sup> ILOrep 11/1935, p. 12 ("Abstract of Proceedings of the Committee of the Bengal Chamber of Commerce for Sept. 1935").

altogether, the Bombay Chamber of Commerce still demanded that existing voluntary employer schemes should be allowed to continue, thus opening a route towards the exemption from legal obligation. 137 At the same time, employers could be hostile to insurance schemes that were initiated, in a few cases, by trade unions or cooperative societies - ostensibly because they anticipated financially unsound pyramid schemes, 138 but more likely because they feared increasing "interference" with labour conditions on the shop floor by "outsiders". Trade unionists insisted, on their part, that "[e]xceptions in favour of any private factories will lead to unfair practices". 139 Adarkar, while recommending strictly regulated exceptions wherever satisfactory insurance schemes had been created by employers for their workforces, emphasized that such schemes were extremely rare: "The existing medical facilities in most places are no doubt extremely inadequate; even some of the so-called health insurance schemes are a mere parody of what they should be."140 At the end of the day, employers could not prevent that the ESI Act defined health insurance as a compulsory scheme. The interdependence between employment-based health insurance and the conditions of the performance of the labour contract was even brought forward openly by B.R. Ambedkar as an argument for the urgency of regulating employment conditions through the Standing Orders Act that was passed by the Central Legislative Assembly in 1946. 141

The second line of contestation emerged over the contributory character of the ESI scheme and the connected issue of financial liability. From the early war years onwards, state officials and trade union representatives had agreed that the envisaged social insurance scheme needed to be based on contributions by employers and employees. Business spokesmen and trade unionists had, at the same time, concurred in the opinion that a financial contribution by the State was required. A Raising the threshold for the passing of an unwelcome law without having to contradict Government openly was surely, as we have seen before, one of the tactical considerations that prompted employers to pursue this line. The War Government at the central level responded by taking the comfortable stand that if state subsidies were required they would have to

<sup>137.</sup> ILOrep 6/1943, p. 12 (excerpted from Proceedings of the Bombay Chamber of Commerce, May 1943).

<sup>138.</sup> ILOrep 12/1940, pp. 18–20 (excerpted from Proceedings of the Committee of the Bombay Chamber of Commerce, October 1940): see also: ILOrep 11/1939, p. 34ff. (excerpted from Proceedings of the Committee of the Millowners' Association, Bombay, October 1939).

<sup>139. &</sup>quot;Memorandum submitted by the All-India Trade Union Congress...", *Trade Union Record*, IV: 5–6 (January–February 1945), p. 39.

<sup>140.</sup> Adarkar, Report on Health, p. 186.

<sup>141. &</sup>quot;Fixing of Labour Conditions by Employers", ToI, 13 April 1946, p. 8.

<sup>142.</sup> ILOrep 1/1942, pp. 4–6 (special reports on the 3rd Labour Ministers' Conference and the preceding meeting of the Labour Ministers with employer and worker representatives in January 1942).

come from the Provinces – predictably, the latter ruled this out altogether. <sup>143</sup> The Adarkar Report, in 1945, argued strongly for a financial contribution by the State, but outlined two alternative models of funding, only one of which involved state subsidies. 144 The Report also advocated a state guarantee for the solvency of the social insurance scheme 145 - a demand taken up by the Bombay Millowners' Association when the Bill was eventually under discussion in the Constituent Assembly in order to protect the employers from financial liabilities. 146 As per the Act finally passed a year later, the Government of India undertook to cover two thirds of the administration costs for the first five years, while the Provinces were asked to finance one third of the costs of the medical facilities that were to be established for the provision of the medical benefits. An estimate calculated that, on this basis, employers were to contribute sixty per cent of the total ESI budget while employees and the State were answerable for twenty per cent each. 147 Again, the actual implementation of the Act created a rather different scenario: business advocates achieved a temporary exemption of companies from the payment of "maximum contributions" 148 and by the end of the 1950s trade unions calculated that employees had, in fact, contributed significantly more to ESI funds than employers. 149 The state governments, on their part, renegotiated their share of expenses for the ESI scheme's medical services and succeeded in reducing it from one third to one quarter. 150

Since state contributions remained narrowly circumscribed, the operational costs of the ESI scheme were mainly borne by bipartite contributions from employers and employees. The *administrative structure* – the third line of contestation we need to take account of – assumed a strongly tripartite form, however, and came to be dominated by state officials: while employers' associations and trade unions were entitled to appoint their representatives, the administrative bodies in control of the ESI funds were controlled by government servants as were the special arbitration structures for ESI disputes. This was a major departure from the implementation structure of the Workmen's Compensation Act where the respective employer was in charge of payments to beneficiaries and where hurdles had been created intentionally,

<sup>143.</sup> Adarkar, Report on Health, p. 164. See also: "Health Insurance Plan for Workers. Provincial Govt.'s Attitude", *ToI*, 31 October 1944, p. 4.

<sup>144.</sup> Adarkar, Report on Health, pp. 38-45, 105-109.

<sup>145.</sup> *Ibid.*, p. 63ff.

<sup>146.</sup> ILOrep 7/1947, p. 28ff. (cites proceedings of the Committee of the BMOA for January to March 1947).

<sup>147.</sup> Punekar, Social Insurance, p. 194ff.

<sup>148. &</sup>quot;Health Insurance Scheme. Central Act Likely to be Amended", Bombay Chronicle, 5 December 1950, p. 1; Report of the Study Group on Social Security, p. 24ff.

<sup>149.</sup> A Question to Trade Unions: On ESI, PF and Pension Schemes, p. 107.

<sup>150.</sup> Albuquerque, "Employees' State Insurance Scheme", p. 108ff.

<sup>151.</sup> Cf. ibid., p. 108; Punekar, Social Insurance, pp. 148-150, 158ff.

as we have seen above, to render recourse of claimants to legal adjudication more difficult. The state-centred administrative structure of the ESI was created with the explicit aim of preventing the malfunctions of the earlier Acts that were believed to be rooted in the principle of "employer liability": "for if the employer is saddled with the responsibility of compensation, he is bound to find ways of avoiding it". <sup>153</sup>

The fourth and even more defining line of contestation arose in regard to the issue of scope. When the debate grew more intensive in 1940, an alliance of British and Indian big business demanded that a compulsory social insurance scheme, if it had to be created at all, was to have an extensive reach from the start. They insisted on including the Princely States – occupying almost one third of the subcontinent - to avoid unfair competitive advantages for industrialists operating from these territories. 154 For the Bombay Chamber of Commerce this was an issue sufficiently important to justify the "postponement of the scheme for several years". 155 Sir Vithal Chandavarkar, spokesman of the Employers' Federation of India, even combined his appeal to the new government of independent India not to "scare away private enterprise" with the demand that the undue focus of labour legislation on industrial workers should be overcome and that its scope needed to be extended to agricultural workers. Ostensibly in the best interest of the working classes, such proposals seemed to have the main objective of derailing the project altogether by raising the hurdles. 156 Adarkar envisaged a universal scheme in the long run, but recommended for the initial period a rather narrow focus on workers in perennial (i.e. non-seasonal) factories in three industrial sectors that had employed about 1.3 million workers in 1942: textiles, engineering, "minerals

<sup>152.</sup> See above.

<sup>153.</sup> Adarkar, "A Social Security Plan for India", p. 14; see also: pp. 11–17, 23; idem, Report on Health, p. 12.

<sup>154.</sup> Adarkar quoted a resolution to this effect of a Joint Conference of the (expatriate British) Employers Federation of India and the All-India Organisation of Industrial Employers (controlled by Indian big business interests) in September 1940. Adarkar, Report on Health, p. 164. See also: ILOrep 8/1940, p. 37 (summarizing a "Letter to the Superintendent of Industries, Delhi, sent by the Secretary, All-India Organisation of Industrial Employers, on 15 August 1940, copy of which was forwarded to this Office"). This line of reasoning was endorsed by the Bombay Millowners' Association and the Calcutta Chamber of Commerce. Cf. ILOrep 9/1940, p. 26 and *ibid.*, 10/1940, p. 15. The argument was raised again in 1943 in response to the questionnaire circulated in preparation of Adarkar's report. Cf. ILOrep 6/1943, p. 12 (excerpted from Proceedings of the Bombay Chamber of Commerce, May 1943).

<sup>155. &</sup>quot;Scheme for Sickness Insurance. 'Should be on All-India Basis'", *ToI*, 30 June 1943, p. 6. See also: ILOrep 6/1943, p. 12 (excerpted from Proceedings of the Bombay Chamber of Commerce, May 1943).

<sup>156. &</sup>quot;Employers' Federation Pledge Support to Government", *Bombay Chronicle*, 20 December 1947, p. 3. See also: ILOrep 7/1943, p. 12 (cites *Journal of the Indian Merchants' Chamber*, July 1943).

and metal" (i.e. the metallurgical and oil industries). <sup>157</sup> This would have covered about sixty per cent of the factory workforce. <sup>158</sup> The AITUC demanded that the scope should be wider and include all employees of "organized industries", irrespective of occupation, whether working in factories or not and including those employed in seasonal factories (e.g. those processing agricultural produce like sugar) as well as "[s]ome of the dependents". <sup>159</sup> Two ILO experts, Raghunath Rao and Maurice Stack, were assigned the task to revise the scheme and recommended to extend it to all factory workers in perennial factories. <sup>160</sup> This recommendation was incorporated into Adarkar's final report and subsequently in the Employees' State Insurance Act of 1948. <sup>161</sup>

Consequently, smaller manufacturing units, agricultural labour, including the workforce of India's sizeable quasi-industrial plantation economies, the enormous construction sector as well as miners and transport workers remained outside the remit of the ESI Act, though it allowed provincial governments to expand its scope. Nor were workers' families covered by the health insurance initially. Furthermore, provincial governments were empowered to grant exemptions from the law to industries considered to be unable to contribute to the scheme. The provisions for the Act's implementation allowed for further exceptions even within the industries explicitly covered by the Act. Crucially, "the conditions of qualifying period for cash benefit exclude[d] casual workers", while unpaid apprentices were not granted protection because the Act applied to remunerated labour only. 162

### VI. GRADED INFORMALITY, A "BIRTHRIGHT" LOST AND THE HORIZON OF EXPECTATION

While the ESI Act thus permitted a differentiation of employment conditions even on the same shop floor, it also contributed to a process of differential formalization that generated a pattern of graded entitlements in the labour market and multiple rifts among the working classes as a whole. Certain sections of

<sup>157.</sup> Adarkar, Report on Health, pp. 29, 159.

<sup>158.</sup> ILOrep 10/1944, p. 24ff. (cites "Unofficial Note issued by the Bureau of Public Information, Government of India", n.d.).

<sup>159. &</sup>quot;Memorandum submitted by the All-India Trade Union Congress ...", *Trade Union Record*, IV: 5–6 (January–February 1945), pp. 38, 40; see also: ILOrep 3/1945, p. 24ff.

<sup>160. &</sup>quot;Note on the Report prepared by Professor B.P. Adarkar on a Scheme of Health Insurance for Industrial Workers, by Mr. M. Stack and Mr. R. Rao of the International Labour Office", p. 3, BL: IOR/L/E/8/4948 ("Health Insurance for Industrial Workers, including Sickness Statistics"). 161. *ILG* V: 10 (April 1948), pp. 698–701; ILOrep 4/1948, pp. 90–93 (referring to *The Statesman*, 2 and 3 April 1948). For a contemporary analysis of the Act in its final form see: confidential report by K.D. Jones, Labour Adviser to the High Commissioner for the UK in New Delhi, to Secretary, Ministry of Labour and National Service, Overseas Department, London, 18 May 1948, in BL: IOR/L/E/8/6222.

<sup>162.</sup> Punekar, Social Insurance, p. 84.

the workforce had, for instance, access to health facilities that were and would remain far superior to the ones provided by the ESI scheme – this was the case with the nationalised railways, which had generated their own medical services in the course of the 1920s, and it would hold true for new public sector enterprises of Nehruvian India. 163 Other and much larger sections of the industrial workforce were, at the same time, legally entitled only to a level of sickness and invalidity protection much inferior to that offered by the ESI. This becomes evident if we return to the Workmen's Compensation Act of 1923, which the ESI Act was to replace. In fact, it did so only for about a third of the six million workers that were entitled to workmen's compensation by the early 1950s. The incongruent remits of the two laws thus implied that the industrial workforce of postcolonial India was further divided into a minority segment entitled (by the ESI Act) to pensions in the event of work accidents and another segment, twice as large, entitled (by the Workmen's Compensation Act) to lump sum payments, which provided not only less security, but were also more difficult to claim. 164

This is only one of many similar instances, one element of a much larger phenomenon: multiple and overlapping central and provincial labour laws have defined the "workman", the "worker" or the "employee" and, accordingly, their remit in widely diverging ways, while labour tribunals and courts of justice have added to the complexity of these definitions by way of conflicting interpretations. <sup>165</sup> The Employees' Provident Fund Act of 1952 applied, on its part, only to about half of the factory workers covered by the ESI Act of 1948. <sup>166</sup> The incongruence of labour and employment-based welfare laws in terms of scope thus generated a complex site of conflict that was to engage employers, trade unions, judges, government officials, and various other social actors for the decades to come. Even at the present unsatisfactory state of research it thus appears to be evident that legislation did not result in a formal/informal bifurcation of the workforce, but in an instable, contested and to some extent malleable structure of graded (in)formality.

Despite its narrowly confined remit, postcolonial India's first Labour Minister, Jagjivan Ram, celebrated the ESI Act, when it was passed, as a breakthrough: "the tiny and tender sapling" would "in its own time, grow into a

<sup>163.</sup> RCLI, *Evidence*, Vol. VII, part 1: Railways (London: 1931), pp. 53–69; Dilip Subramaniam, "No Room for Class Struggle in These National Undertakings': Providing Social Welfare for Indian State Sector Industrial Workers (circa 1950–2000)," *MAS*, 49 (2015), pp. 1526–1579.

<sup>164.</sup> ILO, Labour Legislation in India, pp. 95, 104. See also: Punekar, Social Insurance, pp. 54–57, 154–158.

<sup>165.</sup> This issue will be examined more systematically elsewhere. For a perceptive exploration of conflicts over the legal status of "worker" and "employee" in South India see: D.W. Karuna, "The Emergence of the Informal Sector. Labour Legislation and Politics in South India, 1940–1970", MAS (forthcoming).

<sup>166.</sup> P.S. Narasimhan, "Labour Reforms in Contemporary India", *Pacific Affairs* 26: 1 (1953), p. 49.

gigantic tree" and the scope of the scheme would be "extended gradually and steadily so that ultimately it becomes all-comprehensive". 167 Health Minister Rajkumari Amrit Kaur confirmed that the scheme was to be extended, in due course, to about eighty-five per cent of the population. 168 A propaganda film (figure 2), released by the Government's Films Division in 1952, pronounced that the ESI scheme would be extended "until its benefits are available in every industrial section of our country, until not only our 2.5 million workers, but all employees, including our agriculturists enjoy this, their birthright". 169 The choice of these words, read out in the King's English as the footage shifted from machine operators to ploughing farmers, was significant: "swaraj [selfgovernance] is my birthright" had been a rousing slogan in the independence struggle, associated with the militant nationalist Bal Gangadhar Tilak. Quoting this phrase elevated security from illness to the status of a fundamental right intrinsic to citizenship of independent India. The universalisation of health insurance from an employment-based privilege to a citizen right was thus announced and explicitly married to the nation-building project - here for the edification of a presumably middle-class audience. This official promise survived the bleak facts of implementation for quite some time. In 1965, when V.V. Giri's influential Labour Problems in Indian Industry was reprinted once again, the former Labour Minister and future President of India still characterized ESI as "a nucleus of a general social insurance scheme". 170

However, the universalization of health insurance turned out to be, as we know today, one of the unfulfilled promises of post-colonial citizenship and was postponed ad infinitum. As late as in 2013, a mere three per cent of India's almost half billion-strong workforce or less than half of the "organized sector" workers were entitled to often unsatisfactory ESI benefits. <sup>171</sup> Instead, the Employees' State Insurance Act came to be one of the key mechanisms for the separation of India's formal and informal labour economies into an embattled, segmented structure of graded entitlements. Despite the many references to Beveridge and Geneva, the guarantee of a national minimum standard did not diffuse to India in subsequent decades as the basis of a universalist welfare policy. Employment-based Indian welfarism remained robustly minoritarian, confined to a very small and mostly male section of those who built postcolonial India for wages. William Beveridge's statement,

<sup>167. &</sup>quot;Speech by the Minister of Labour, Jagjivan Ram, at the inaugural ceremony of the Employees' State Insurance Corporation", 6 October 1948, BL: IOR/L/E/8/6222 "The Employees' State Insurance Act 1948". See also: "India Has Turned the Corner Now'", *ToI*, 7 October 1948, p. 3.

<sup>168.</sup> ILOrep 4/1949, p. 71ff. (citing *Hindustan Times*, 22 April 1949).

<sup>169.</sup> Government of India, Films Division, "Dawn of Social Security" (1952).

<sup>170.</sup> V.V. Giri, *Labour Problems in Indian Industry*, Bombay et al.: Asia Publishing House, 1965 [1959]), p. 267. See also: Albuquerque, "Employees' State Insurance Scheme", p. 108.

<sup>171.</sup> Ravi Duggal, "Saving the Employees' State Insurance Scheme", EPW, 25 April 2015, p. 19.



Figure 2. Workers queuing before the desk of a welfare official; in the background, posters advertising the Employees' State Insurance Scheme. Still from a promotional film entitled "Dawn of Social Security", produced by the Films Division of the Government of India in 1952. Government of India, Films Division, "Dawn of Social Security" (1952).

in 1945, that "freedom from want [was] probably to be sought for the greater part of the Indian population" in a "different direction" was not only prescient, but also indicates that even liberal British reformers did not rule out, at the time, the *possibility* in India of social policies more far-reaching and comprehensive than those the postcolonial dispensation chose to accept as inheritance from their colonial and deeply conservative predecessors.<sup>172</sup>

Yet, the lines, drawn by laws like the one discussed in this paper, should not be understood solely as borders breaking the workforce into a multiplicity of fragments, but also as a horizon of expectation – a horizon that would remain out of reach for most workers, but has been well in sight: it has created a language for the formulation of standards of "decent work" that are transgressively utopian as well as eminently carnal in their concreteness. They have thus endowed labour struggles with a moral edge and could even serve as blueprints for legislative initiatives for the protection of informally employed

<sup>172.</sup> W. Beveridge to D. Monteath, India Office, draft letter, 21 September 1945, BL: IOR/L/E/8/2903 "Social Security in India. Proposed Visit by Sir W. Beveridge".

workers. A particularly striking case in point is the Dock Workers Act of 1948, which served as a template for mobilizations among the enormous and almost completely "informal" construction workforce for the establishment of welfare boards and for the (no doubt severely diluted) Unorganized Workers' Social Security Act of 2008.<sup>173</sup> Similarly, contract workers and employees of predominantly "informal sector" industries have for many years raised the demand for inclusion in "ESI"<sup>174</sup> – a demand that has signified not only the desire for protection against the existential risks and economic perils of sickness. For entering the remit of one of India's employment-based welfare laws – such as the ESI or the Provident Fund – also implied a formal acknowledgement of their employment status. This was no negligible achievement since certified employment status could serve as a legal basis for claiming further entitlements.

Employment-based social security schemes thus have mattered not only to the minority of the Indian workforce covered by them explicitly, but to wider sections of the working classes as they have defined possibilities, together with other labour laws, and have helped to formulate demands. While undeniably dividing wage earners according to graded entitlements, these schemes have simultaneously established a form for collective claims of workers against employers and a sense that the State bears an albeit oft-shirked duty to guarantee such claims. This paradox may help us to understand why a wholesale privatization of health insurance, while favoured both by neo-liberal governments and business interests, has been slow in the coming despite the steady decline of "formal" employment.

#### SUPPLEMENTARY MATERIAL

To view supplementary material for this article, please visit https://doi.org/10.1017/S0020859019000324

173. Cf. Gabriele Dietrich, "Tamil Nadu: Construction Workers at Crossroads", *EPW*, 12 September 1992, pp. 1970–1972; Rina Agarwala, *Informal Labor, Formal Politics, and Dignified Discontent in India* (Cambridge, 2013), pp. 4, 47–49.

174. For a case concerning construction workers see: "Road Roko: Police Remove Construction Workers", *The Hindu*, 10 February 2011. For a case concerning powerloom workers see: "Over 5,000 Powerlooms Fall Silent in Chennimalai", *The Hindu*, 28 October 2007. For recent cases of contract workers demanding inclusion in the ESI see e.g.: "Workers Rampage at DLF Site, Seek Better Work Conditions", *The Hindu*, 22 July 2017; "Contract Power Staff on Strike to Seek Service Regularisation", *The Hindu*, 25 July 2018. The popularity of demands to expand the remit of ESI to new groups of employees is also reflected in policies of the current business-friendly government of India that considers pilot schemes of ESI extension even as it moves away in its overall health policy from the principle of state insurance. Cf. "Pilot Project for ESI Cover to Construction Workers in Haryana: Gangwar", *ToI*, 18 April 2018.

#### TRANSLATED ABSTRACTS FRENCH – GERMAN – SPANISH

Ravi Ahuja. Un plan Beveridge pour l'Inde? L'assurance sociale et la naissance du "secteur formel".

Cet article examine l'histoire d'une loi adoptée dans la première année de l'indépendance de l'Inde, la loi de 1948 sur l'assurance sociale des travailleurs salariés (Employees' State Insurance Act, ESI). Les tendances mondiales dans la politique sociale avaient influencé les débats sur une assurance sociale pour les travailleurs indiens depuis le début des années 1920. Les transformations de l'industrie indienne, la Seconde Guerre mondiale, la crise de l'après-guerre et la politique économique émergente de l'État postcolonial créèrent ensuite les conditions pour une législation. Juste au moment où le discours sur le bien-être, y compris les contributions de l'Inde, convergeaient sur le bien-être social en tant que droit universel des citoyens, le contenu régulateur du régime d'assurance maladie conçu pour l'Inde s'écarta de ce consensus normatif: l'"ESI" continua de se fonder strictement sur l'emploi, contribua à une structure émergente de droits progressifs et au durcissement des limites entre ce qui serait ultérieurement appelé le travail "formel" et le travail "informel". Simultanément, la loi créa les horizons des attentes qui continuent de façonner les luttes ouvrières.

Traduction: Christine Pland

Ravi Ahuja. Ein Beveridge-Plan für Indien? Die Sozialversicherung und die Entstehung des "formellen Sektors".

Der Beitrag untersucht die Geschichte eines Gesetzes, das in Indien im ersten Jahr der Unabhängigkeit verabschiedet wurde: das Gesetz zur staatlichen Absicherung von Beschäftigten (Employees' State Insurance Act, ESI) von 1948. Globale sozialpolitische Trends hatten die indische Debatte um eine Sozialversicherung für indische Arbeiter bereits seit den 1920er Jahren beeinflusst. Der Wandel der indischen Industrie, der Zweite Weltkrieg, die Nachkriegskrise und die im Entstehen begriffene Wirtschaftspolitik des postkolonialen Staates schufen dann die Bedingungen für die Verabschiedung des Gesetzes. Der internationale Diskurs zum Thema Wohlfahrt war gerade, auch dank indischer Beiträge, im Konsens darüber gemündet, die gesellschaftliche Wohlfahrt sei ein allgemeines Bürgerrecht. Doch der regulatorische Inhalt des für Indien verabschiedeten Gesundheitsversorgungsmodells wich von diesem normativen Konsensus ab: "ESI" blieb strikt an die Beschäftigung gebunden und trug zu einer sich herausbildenden Struktur abgestufter Ansprüche ebenso bei wie zur Verhärtung jener Unterscheidung, die man später als die zwischen "formeller" und "informeller" Arbeit fassen würde. Gleichzeitig schuf das Gesetz Erwartungshorizonte, die auch in heutigen Arbeiterkämpfen noch Ausdruck finden.

Übersetzung: Max Henninger

Ravi Ahuja. ¿Un plan Beveridge para la India? La Seguridad Social y la formación del "sector formal".

En este texto se explora la historia de una ley aprobada durante el primer año de la India como estado independiente: la Ley de Seguridad Social para los Trabajadores de 1948. Las tendencias mundiales en política social han influido en los debates sobre la Seguridad Social para los trabajadores indios desde la década de 1920. Las transformaciones de la industria india, la Segunda Guerra Mundial, la crisis de la posguerra y la política económica emergente del Estado postcolonial generaron las condiciones para la aprobación de esta legislación. Precisamente cuando el discurso internacional sobre el bienestar, incluidas las contribuciones de la propia India, convergía en la idea de que el bienestar social era un derecho ciudadano universal, el contenido normativo del plan de asistencia sanitaria diseñado para la India se alejó de este consenso normativo: la Ley de Seguridad Social para los Trabajadores se basó estrictamente en el empleo, y contribuyó a generar una estructura emergente de derechos graduales y a endurecer los límites entre lo que luego se llamaría trabajo "formal" e "informal". De forma simultánea, también generó un horizonte de expectativas que todavía hoy continúan formando parte de las luchas laborales.

Traducción: Vicent Sanz Rozalén