ISSN: 1754-9426

Industrial and Organizational Psychology

Perspectives on Science and Practice

Including focal articles with commentaries:

Regulating Rude: Tensions Between Free Speech and Civility in Academic Employment
Lilia M. Cortina, Michael G. Cortina, and José M. Cortina

Work: What Is It Good For? (Absolutely Nothing)—a Critical Theorist's Perspective

Dennis K. Mumby





Industrial and Organizational Psychology Perspectives on Science and Practice

The novel format of the journal focuses on an interactive exchanges on topics of importance to science and practice in the field of industrial and organizational psychology. The journal takes a focal article-peer commentary format.

A focal article is a position paper on an important issue for the field (or potentially a pair of papers taking opposite sides in a debate). Such a focal article might summarize evidence on an issue and take a position as to implications for science, practice, or public policy. The paper might focus on a basic science issue, an applied science issue, a practice issue, or a public policy issue; many would be a blend. The focal article is then followed by a series of peer commentaries. These could challenge or critique the original article, expand on issues not addressed in the focal article, or draw out implications not developed in the focal article. The goal is to include commentaries from various perspectives, including science, practice, and international perspectives.

EDITOR:

Ronald S. Landis, Illinois Institute of Technology

PRACTICE FORUM SECTION EDITOR:

Mark Poteet, Organizational Research & Solutions, Inc.

SENIOR MANAGER, PUBLICATIONS AND EVENTS:

Jenny Baker, Society for Industrial and Organizational Psychology

EDITORIAL BOARD:

Neil R. Anderson, Brunel University Winfred Arthur, Texas A & M University Tayla N. Bauer, Portland State University Michael J. Burke, Tulane University Stuart C. Carr, Massey University Allan H. Church, PepsiCo, Inc. José M. Cortina, George Mason University Satoris S. Culbertson, Kansas State University Fritz Drasgow, University of Illinois at Urbana-Champaign Mark Griffin, University of Western Australia Theodore Haves, US Office of Personnel Management Beryl L. Hesketh, University of Western Sydney George P. Hollenbeck, Hollenbeck Associates Leaetta M. Hough, Dunnette Group, Ltd. Jeff W. Johnson, Personnel Decisions Research Institute Tracy Kantrowitz, SHL Jerard F. Kehoe, Selection and Assessment Counselling Richard J. Klimoski, George Mason University Allen I. Kraut, Baruch College, CUNY Hennie J. Kriek, Top Talent Solutions and University

Jeffrey J. McHenry, Rainier Leadership Solutions S. Morton McPhail, Retired Consultant, USA Kevin Murphy, Lamorinda Consulting LLC and Colorado State University Kenneth Pearlman, Creative Personnel Management Consulting Hannah R. Rothstein, Baruch College, CUNY Ann Marie Ryan, Michigan State University Lise M. Saari, New York University Eduardo Salas, Rice University John C. Scott, APTMetrics, Inc. Robert F. Silzer, HR Assessment & Development and Baruch, Graduate Center, CUNY Stephen D. Steinhaus, HRAlignment William J. Strickland, Human Resources Research Organization Nancy T. Tippins, The Nancy T. Tippins Group Aharon Tziner, Netanya Academic College Sara P. Weiner, Glint Alan Witt, University of Houston

Morgan W. McCall, University of Southern California

A journal of the Society for Industrial and Organizational Psychology

SIOP is the premier membership organization for those practicing and teaching I-O psychology. While an independent organization with its own governance, SIOP is also a division within the American Psychological Association and an organizational affiliate of the Association for Psychological Science.

SIOP membership includes online access to all issues of the journal as well as an optional print copy. Individuals can become members at http://www.siop.org/Dues/payment.aspx. Membership rates are \$110 for professional members (Fellows, Members, Associates, International Affiliates) and \$55 for Student Affiliates & Retired statuses.

© Society for Industrial and Organizational Psychology

of South Africa

Industrial and Organizational Psychology

Perspectives on Science and Practice

Volume 12, Issue 4, December 2019

CONTENTS

FOCAL ARTICLE

Regulating rude: Tensions between free speech and civility in academic employment Lilia M. Cortina, Michael G. Cortina, and José M. Cortina	357
Commentaries	
Looking on the bright side: Rewarding civil behavior in academia Jennifer G. Manegold, Rebecca A. VanMeter, and Wendy J. Casper	376
Civility and voice: From "civility wars" to constructive engagement Ludmila N. Praslova	381
Repercussions of incivility and hostile expressions in academia: A legal perspective Sharona Aharoni-Goldenberg, Aharon Tziner, and Dana Barnett	385
Juggling in heels: The struggle of female professors to balance civility and free speech without suffering from negative student evaluations Caitlin M. Lapine and Aditi Rabindra Sachdev	391
Civility 101: Free speech, social media, and university faculty Kimberly W. O'Connor and Gordon B. Schmidt	395
Toward a workplace that facilitates civility while encouraging prosocial and remedial voice Julie B. Olson-Buchanan, Wendy R. Boswell, and Young Eun Lee	400
Can we select for respect in academe? Benjamin M. Walsh, Dana Kabat-Farr, Russell A. Matthews, and Benjamin D. Schulte	405
Unpacking the role of power in incivility Caitlin A. Demsky	408
Civility, anti-racism, and inclusion MINDY E. BERGMAN	412
Freedom of speech: Friend or foe? An investigation of epistemic violence in academic spaces REBECCA HARMATA	419

Regulating individual expressions of faith: A balancing act for organizations David A. Beane and Chockalingam Viswesvaran	421
Combating incivility: I-O can get by with a little help from our friends Whitney Botsford Morgan, Ethan P. Waples, and Nathan R. Neale	425
FOCAL ARTICLE	
Work: What is it good for? (Absolutely nothing)—a critical theorist's perspective Dennis K. Мимву	429
Commentaries	
Deriving meaning from work is neither new nor bad George M. Alliger	444
What is work good for? A positive organizational psychology perspective Jamie A. Gruman and Alan M. Saks	448
Organizational psychology's contribution to the evolution of work and its environmental impact JEFFREY OLENICK AND JACOB BRADBURN	451
Not all work is paid work, and perhaps eventually none of it will be STEVEN TOADDY	454
A critical perspective on "critical organizational scholarship" Hannes Zacher	456
Work: What is it good for? Almost everything! Ronald H. Humphrey, Chao Miao, and Shanshan Qian	460
Good work, poor work? We need to go far beyond capitalism to answer this question Daniela M. Andrei, Anja Van den Broeck, and Sharon K. Parker	463
Work is a win-win: A labor economics perspective Jackson Roatch and Jennifer Acosta	469
The conundrum of industrial-organizational psychology JOEL LEFKOWITZ	473
What can Marxist theories of capitalism tell us about organizational and occupational behaviors? Christopher J. Lake and Kimberly E. Rewinkel	470
What could critical theory have done to help my father? (Absolutely nothing) RAMON J. ALDAG	479 482
Take this job and shove it or not: Conflicting forces in post-Fordist work BILL CURTIS	487
What's the gig deal? Examining contemporary work issues in the gig economy TRACI M. BRICKA AND AMBER N. SCHROEDER	491

Beyond explicit communication involved in the critical communication perspective	
Harry L. Kohn	495
Servants of power redux	
Michael J. Zickar	497
Additional Commentary	
#I-Os matter—extending I-O research and theory even further into the design and	
implementation of sexual assault and harassment training: A STEM-based example	
Seterra D. Burleson and Debra A. Major	501